

# NEWSLETTER

THE ULTIMATE **F**ORCE **M**ULTIPLIER

## IN THIS ISSUE

- 1-2 Strength In Numbers: Financial Operations during Government Shutdown
- 3 Unlock Your Authenticity: Why DCELP Is Your Next Career Move
- 4-5 From Finance to the Wing Front Office: A Finance Perspective You Don't See Every Day
- 6-9 Systems Corner
- 10 The FM Bulletin

## STRENGTH IN NUMBERS: Financial Operations During Government Shutdown

DAF FM Strategic Plan Connections

**Goal 3 | Obj. 3.3***by SrA Seth Travis, CFC*

As Financial Operations technicians, our responsibility revolves around one mission: ensuring Airmen, Guardians, and their families are paid accurately and on time. Every day we process travel vouchers, monitor emails, resolve Comptroller Services Portal (CSP) inquiries, answer the never-ending ringing phones, and support last-minute deployment taskings. Our role is to take care of others by delivering the guidance, accuracy, and timeliness that our customers depend on. Across both the Air Force and Space Force, every mission, every service member, and every family relies on the comptroller squadron (CPTS) Airmen to manage the financial foundation that enables operations to continue. Missed pay or delayed entitlements can be the difference between mission success and failure—between stability and hardship for a military family. As I reflect on the magnitude of our impact across the force, I realize that our position can be both challenging and profoundly rewarding.

During normal operations, our duties can often be overlooked or taken for granted. Pay flows, vouchers process, and systems function quietly in the background. However, the government shutdown at the start of FY26 provided a powerful perspective to the force on just how essential our career field is—not only to Air Force and Space Force operations, but to the personal lives and mental well-being of the people we serve. When the shutdown began, uncertainty immediately became part of every service member and their family's life. While many essential operations continued, both CPTS Airmen and our customers felt the strain of our limited abilities, delayed processes and evolving guidance. The shutdown revealed how closely our mission is tied to the stability of the force. When our operations slowed or in some cases paused, the effects rippled quickly; resiliency was tested, and when resiliency is tested, mission readiness follows. ►

Photo left: SrA Travis, 460 CPTS, assists a customer with updating their dependency status.



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# STRENGTH IN NUMBERS: Financial Operations During Government Shutdown (cont.)



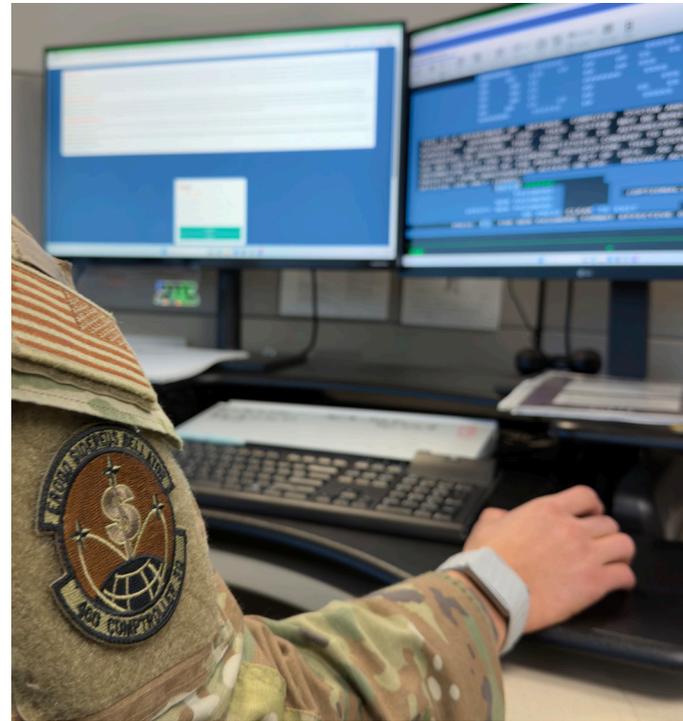
The most visible and personal impact was on our customers. A paycheck is not simply income; it is the foundation of their family's security. We saw firsthand the anxiety that uncertainty created. Many customers came to us asking for voucher reimbursement timelines, requesting pay advances, or seeking budgetary assistance. Others were facing difficult choices about rent, utilities, groceries, or childcare. Beyond the financial strain, the mental and emotional impact was significant. Airmen and Guardians who normally remained fully focused on their duties and performed at their highest level were noticeably distracted by concerns about providing for their families. In these moments, Finance professionals became more than pay technicians. We often became sources of reassurance, provided empathy, clarity in times of calamity, and were calm in moments of fear-filled conversations which quickly became just as important as any transaction we processed.

This experience reshaped my understanding of CPTS and what leadership can be within our career field. What I learned is that leadership in CPTS is not always defined solely by rank or position, but can be demonstrated by practicing empathy, taking accountability, having integrity, and transparency in service to our customers. During the shutdown, I realized that this was true in my personal ability to lead within Finance and that these moments reinforced the Air Force Core Values in real time.

**Integrity First** guided every interaction my team and I had. When answers were limited, honesty and transparency mattered most to our customers, and they were appreciative of that. Upholding integrity meant sharing only verified guidance and managing expectations; trust became our most valuable currency. **Service Before Self** defined our daily actions. Despite personal uncertainty, CPTS Airmen across the force remained focused, pulling long hours when the mission required it and we chose to put the needs of our customers first, even when our own futures felt unclear. **Excellence in All We Do** became non-negotiable during the shutdown; a single error could have severe consequences and even more lengthy timelines for a family already under stress. Excellence required attention to detail, constant coordination with each other and unwavering professionalism under pressure. I learned that excellence is easy to demonstrate during good times but is especially important during times of uncertainty and adversity.

Prior to the shutdown, I understood that Finance played an important role, but I didn't fully grasp the depth of our impact. That understanding is now unmistakable. Every entitlement update, pay change, and voucher represents a real person and a real family. Any inaccurate payment or delayed reimbursement can result in missed bills, missed meals, or long-term financial damage. These realities are no longer abstract to me; they were visible in the voices, faces, and conversations of the customers we served, and I hope this experience has strengthened our collective awareness of how vital our mission truly is.

Professionally, the government shutdown strengthened my sense of purpose. Despite staff shortage, delayed processes and rising tension in times of uncertainty, our CPTS family remained resilient and committed to supporting the force. We adapted and communicated; we demonstrated that Finance is not merely a support function-it is a mission-enabling force and a true Force Multiplier that sustains readiness, morale, and trust across the department. We do more than manage pay. We safeguard stability. We protect readiness. We preserve trust. The government shutdown challenged us, but it also revealed the true significance of our profession. It reaffirmed my pride in serving with comptrollers and strengthened my commitment to lead with integrity, serve with purpose, and to pursue excellence in every action. Our mission matters because our people matter, and the strength of our force depends on both!



460 CPTS Customer Service Representative (CSR) accesses Defense Civilian Payroll System (DCPS) to pull civilian pay reports and update timecards for civilian employees during the shutdown.

## About the Authors

*SrA Seth Travis is a Financial Operations Technician for the 460th Comptroller Squadron located at Buckley Space Force Base, Colorado.*



# UNLOCK YOUR AUTHENTICITY: Why DCELP Is Your Next Career Move

DAF FM Strategic Plan Connections  
**Goal 1**

by Ms. Jasmine Hicks, ACC

*Dedicated to Cohort 20, Team 12: Resilient Diamonds: A group truly forged under pressure, emerging stronger, brighter, and ready to lead. Grateful to each of you. Your brilliance is undeniable!*

In today's Department of War (DoW), mission success hinges not just on our warfighters, but on a dedicated and highly skilled civilian workforce. For emerging leaders, the path to greater responsibility and impact can seem challenging. The journey from a high-performing team member to an influential leader is an immersive transition. Above all, a shift in mindset is required—from focusing on individual tasks to orchestrating team success, and from solving immediate problems to shaping future outcomes. How do you develop the skills needed to lead teams, manage complex projects, and prepare for the future?

The answer is the Defense Civilian Emerging Leader Program (DCELP), the DoW's premier initiative designed to forge the next generation of civilian leaders. This is more than just a competitively selected training course; it's a career-defining experience that equips you with confidence, competence, and connections to excel. What you'll find is a transformative journey of self. This is more than a curriculum; it's an invitation to a life-changing experience. Your journey will be guided by several key themes:

- **Knowing Yourself:** Through leadership assessments and reflection, you will gain deep self-awareness, identifying your strengths and areas for growth.
- **Expressing Yourself:** The program enhances communication skills, helping you to articulate your vision, provide constructive feedback, and lead with confidence.
- **Lead People:** You will engage in team-building strategies, simulations, and group projects that teach you how to motivate others, manage conflict, and foster collaboration.
- **Lead Teams:** The program provides a broader understanding of the DoW's mission, culture, and the complex challenges facing the Department.

This is the secret to resolving the paradox... It's about integrating new, effective leadership behaviors in a way that aligns with your core values. Like a diamond, which is forged under immense pressure to gain its brilliance and strength, DCELP provides the environment to test your limits. You don't lose yourself; you discover a more resilient, capable, and confident version of yourself. It's a journey that symbolizes incredible strength and reveals the beauty in your unique leadership style.

On the road to authenticity, it's time to lean into being comfortable with the uncomfortable. Investing in your leadership skills is the single most effective way to drive your career forward. DCELP offers a proven pathway to becoming a more effective, authentic, and impactful leader within DoW. If you are ready to accept the challenge and transform your career, speak with your supervisor about your leadership goals and watch for official announcements on how to apply for the next DCELP cohort.



## About the Authors

Ms. Jasmine Hicks is the Budget Analyst for HQ ACC FM, located at Joint Base Langley-Eustis, Virginia.

# FROM FINANCE TO THE WING FRONT OFFICE: A Finance Perspective You Don't See Every Day



**by: SrA Ashanti Suero Gonzalez, ACC**

As of January, I officially hit my four-month mark working as a Wing Executive Assistant—and I can honestly say I learn something new every single day. Coming into this position, I knew it would be a big change from my normal Finance duties, but I didn't realize just how much perspective, growth, and opportunity it would bring.

I'm finance by trade, and if you had asked me earlier in my career if I'd ever work in a wing front office, I would have been surprised by the question. That changed the moment I found out the executive positions aren't limited to just Personnelists. Once I learned that Airmen outside of that career field were eligible to apply, I jumped at the opportunity and ran with it. I saw it as a chance to step outside the financial management (FM) office, challenge myself, and learn how the wing operates at a higher level.

When I was selected, I also found out I would be replacing a master sergeant select from the civil engineering squadron. As a senior airman (SrA) stepping into a role previously held by someone with much more rank and experience, I'd be lying if I said I wasn't nervous. It was humbling—but also incredibly motivating. I knew I'd have to show up every day ready to learn, adapt, and prove that I could handle the responsibility. Being a SrA in a wing-level position turns heads. I do get told "Wow a SrA in your position", and I've definitely received a few surprised looks along the way. However, I quickly learned once people see your work ethic, professionalism, and willingness to help, the rank becomes secondary. This role has pushed me to grow not just as an Airman, but in my overall life.



One of the biggest highlights of this job has been seeing the mission from a completely different angle. Working in the wing front office has given me insight into the many missions the 319th Reconnaissance Wing supports—missions that your average Airman doesn't usually get to see on a daily basis. Being part of meetings, coordination efforts, and conversations at this level has helped me understand how much goes on behind the scenes to keep the base running smoothly.

From a finance perspective, this experience has been eye-opening. We often see the "What" in FM—vouchers, cards, purchases—but working at the wing level has helped me better understand the "Why." Decisions made here directly impact groups, squadrons, resources, and Airmen across the base, and that context has completely changed how I view our role as Finance Airman. And yes, FM experience absolutely comes in handy in this position. Finance questions come up way more often than you may think. Whether it's Defense Travel System issues, Government Travel Card questions, or LeaveWeb related concerns, I've been able to help answer questions, clarify processes, or connect people with the right POCs. It's a good reminder that finance touches every mission in some way and having FM knowledge in the wing front office is a huge asset.

Beyond the technical side, this job has taught me a lot about refining my communication, time management, and adaptability. The pace is fast, priorities shift quickly, and no two days look the same. I've learned how to juggle multiple tasks, work directly with senior leaders, whether it's at the group level, NAF, MAJCOM, and sometimes at the HAF level. As well as how to stay organized in a high-visibility environment. It has pushed me out of my comfort zone, but in the best way possible! Another huge part of why I love this job is the team. The wing front office is made up of people who are mission-focused, supportive, and always willing to teach. From day one, I felt welcomed and trusted, and that made all the difference. Being surrounded by leaders who encourage growth and mentorship has helped me gain confidence and truly enjoy what I do. ➤

# FROM FINANCE TO THE WING FRONT OFFICE: A Finance Perspective You Don't See Every Day (cont.)



This experience has also reinforced something I want others to know; opportunities in the Air Force are not limited by your AFSC or your rank. If you're willing to step outside your comfort zone and take on something new, you might be surprised by where it leads you. Representing finance in a non-traditional FM space has been something I take a lot of pride in, and it's shown me just how versatile our career field really is! If you ever have the chance to apply for an opportunity outside of the office, take it. Whether it's an executive position, special duty, or any role that challenges you in a new way, the growth is worth it. A few months into this position, I can confidently say it's been one of the most rewarding experiences of my career so far!

I'm grateful for the opportunity, the team, and the chance to make an impact every day as an FMer and I'm excited to keep learning as I go.

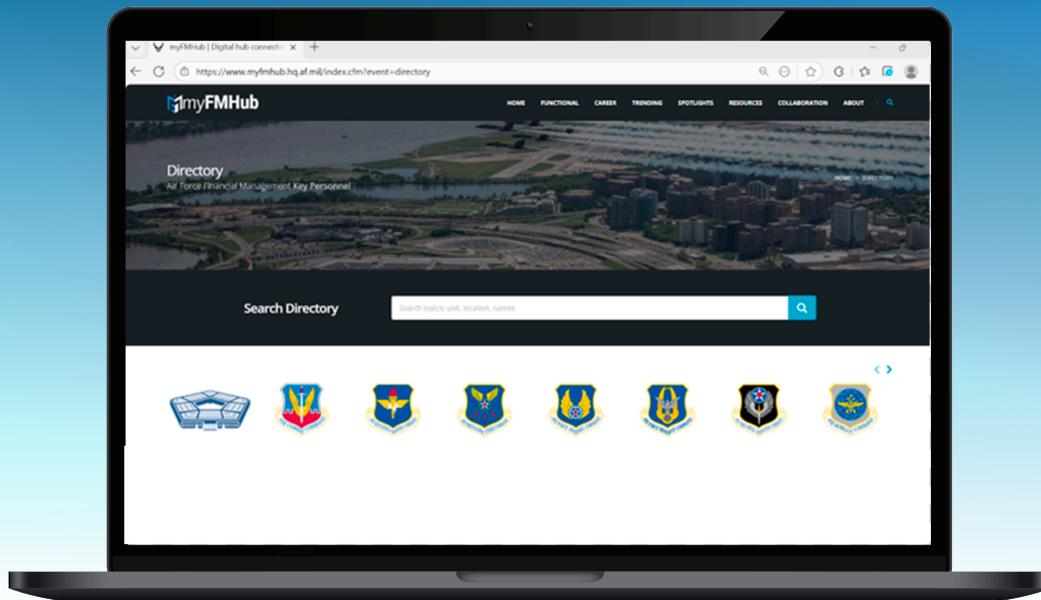
## About the Authors

*SrA (SSgt Select) Ashanti Suero Gonzalez is the Wing Executive Assistant for the 319th Reconnaissance Wing located at Grand Forks AFB, North Dakota.*

## ANNUAL DIRECTORY UPDATE IN MYFMHUB

The FMEW team updated the [Air Force Financial Management Key Personnel Directory](#) in myFMHub with input gathered at the end of 2025. The FM Directory provides a centralized list of contact information, such as Comptroller, Chief Enlisted Manager, Financial Analysis, and Financial Operations POCs for each organization. Please take a minute to check it out!

As any leadership changes take place throughout the year, please reach out to help us keep the directory up to date. To request changes, send an email to [saf.fmew.workflow@us.af.mil](mailto:saf.fmew.workflow@us.af.mil). Be sure to provide the MAJCOM, name of the person needing to be updated, their position title, and their phone number.





## DEAMS Corner

*by the DEAMS Functional Manager*



The Defense Enterprise Accounting and Management System (DEAMS) Functional Management Office (FMO) is continuously updating the application in response to issues identified by our customers. Every system release is based on input from YOU or observations from our team that improvements are possible and are designed to enhance your experience in DEAMS. We are constantly evolving to ensure the system responds to your needs, while still ensuring auditability, security, and compliance with downward directives.

### System Releases

One of the most recent system updates, Release [R24.4.8](#), delivered a package of enhancements focused on Sub-Ledger Accounting. These updates are designed to improve posting accuracy and, most importantly, reduce manual workload by making the system smarter and more automated.

This release included several improvements for managing capital assets, significantly reducing the need to enter manual Journal Vouchers (JVs). For asset accountants, this means you can now add and adjust capital assets transferred from other agencies and have them accounted for properly without extra steps. Likewise, we've refined the posting logic for assets procured from other federal agencies, further streamlining the process and saving you valuable time.

This release also brings greater precision to key financial transactions. We've upgraded the logic for Military Personnel (MilPers) payroll to improve the accuracy of how these transactions post to liability and expense accounts. In Accounts Receivable, we have refined the accounting definitions for different types of refund collections, ensuring that both standard and miscellaneous receipts post correctly every time.

These behind-the-scenes improvements, along with updates to how cancelled funds on expired-year purchase orders are handled, all work together to strengthen data integrity across the solution. They are a direct result of our commitment to continuously refining DEAMS to better meet your needs.

### G-Invoicing

#### Take Control of Your G-Invoicing Purchase Orders With the G-INV Unapproved POs Report

In mid-January, the Accounting Policy & Operations (FMFO) Analytics team launched a powerful new tool designed to save you time and prevent delays. Introducing the G-INV Unapproved POs tab, now live on the Power BI app. This new report gives you a clear, at-a-glance view of any G-Invoicing purchase order that hasn't reached the final 'approved' status, highlighting exactly which items need your attention.

We know that tracking orders between DEAMS and the G-Invoicing system can be tricky. A purchase order will remain "pre-approved" in DEAMS until the servicing agency gives its final confirmation. Our new report demystifies this process by showing you both the DEAMS status and the G-Invoicing (IGT) status, so you always know where your order stands.

The report is built for action. Here's a quick guide on what to look for and what to do next:

IGT Status	DEAMS PO Status	Meaning & Required Action
Rejected	Pre-Approved	The servicing agency sent it back. The report shows why. Simply make the needed corrections and resubmit the order or cancel it if it's no longer required.
SP2 (Shared with Servicing Agency)	Pre-Approved	No action is needed. This is the "waiting" phase. If it feels like it's taking too long, consider a friendly follow-up with the servicing agency to remind them to take action.
Incomplete	Pre-Approved	The order didn't create properly. Purchasing Buyers/PO Approvers should go into the DEAMS G-Invoicing User > Buyer Work Center to manually update and submit it.
Pending Posting	Pre-Approved	This status should be temporary. If an order is stuck here for more than 30 minutes, it could be a sync issue that requires review by the DEAMS FMFO/FMO.
Anything other than SP2	Pre-Approved	If the DEAMS status is 'pre-approved' but the IGT status is not 'SP2', it could signal a sync problem. This should be reviewed by the <a href="#">G-Invoicing War Room</a> for resolution



This report takes the guesswork out of managing your unapproved purchase orders. By using it regularly, you can catch issues early and reduce delays.

Dive in and explore the new report on the Power BI dashboard today. As always, please reach out to a G-Invoicing War Room SME in the [DEAMS G-Invoicing War Room | DEAMS SME GINV OJT | Microsoft Teams](#) if you have any questions.

## Pro-Tip: Avoid Errors with This Simple Trick

While we're on the subject of G-Invoicing, here's a crucial tip to prevent transaction failures. Copying and pasting from websites or other documents into G-Invoicing's freeform text fields can introduce "special" characters. Even though they're often invisible, these characters can cause your transaction to fail.

To ensure your entries are clean, follow these best practices:

- **Type Directly:** Whenever possible, type information directly into the G-Invoicing text fields. This is the safest method.
- **Use a Plain Text Editor:** If you must copy and paste, first paste the text into a plain text editor (like Notepad). Then, copy the "clean" text from the editor and paste it in. This process strips out those hidden, problematic characters.

## Help is Just a Click Away

We know that navigating G-Invoicing can sometimes be tricky, but you never have to tackle it alone. To ensure you always have the support you need, we've created a robust network of resources. Between the monthly [Command Priority Days](#), the [G-Invoicing War Room](#) Teams channel, the [General | Air Force G-invoicing, Support Agreements, GT&Cs, Orders and Performance | Microsoft Teams](#) channel, and the [G-Invoicing](#) news page on the DEAMS Outreach Portal, there's no reason to struggle. With this powerful support network behind you, you have everything you need to process your G-Invoicing transactions with confidence. ➤

SharePoint

Site Collaboration | Command SMEs | FM Key Personnel Directory | Meeting Central | Quick Links | Accounting Policy

DEAMS Outreach Portal

Home | SAF/FMFO Collaboration | Site Contents

## DEAMS G-INVOICING

10 min read

G-Invoicing is the Department of the Treasury's solution to address accounting and reporting challenges around buy and sell transactions by providing a common platform for intragovernmental transactions. The information on this page is provided to inform users of changes they will see in DEAMS after 11 August 2024, and when those options will be operational.

Please reach out to the G-Invoicing War Room with questions and/or for assistance from a SME: [DEAMS G-Invoicing War Room | DEAMS SME GINV OJT | Microsoft Teams](#)

**UPDATE, 14 January 2026:**

**Announcing the New G-INV Unapproved Purchase Orders Report**

The FMFO Analytics team is excited to announce the release of a new tab on the FMFO Analytics Power BI app: [G-INV Unapproved POs](#). This new report is designed to provide clear, actionable insights into the status of your G-Invoicing purchase orders within DEAMS, helping you identify and resolve issues quickly.

**Understanding the Report**

At its core, the report tracks the two key statuses for G-Invoicing purchase orders: the PO Status (the status within DEAMS) and the IGT Status (the status within the G-Invoicing system). A G-Invoicing PO will stay as "pre-approved" in DEAMS until the servicing agency either accepts or rejects the order. This report specifically highlights any DEAMS G-Invoicing order that is not yet in an "approved" status and may require your attention.

**Taking Action on Report Data**

This report empowers you to manage your purchase orders proactively. Here are the key statuses to watch for and the actions you should take:

**TABLE OF CONTENTS**

- [Introduction and Current Status](#)
- [Background](#)
- [Process](#)
- [Changes to DEAMS Menus and Options](#)



## Deployment & Training Team: Mission Success Continues

The Deployment and Training Team has been firing on all cylinders, wrapping up major deployments and already paving the way for the next wave of success. Here's a look at their incredible progress.

**October 2025 Deployments-** The October 2025 deployments for the Air Force Life Cycle Management Center (AFLCMC) and Space Systems Command (SSC) officially wrapped up in January with the team now providing on-demand, virtual support to ensure a continued smooth transition.

- Summary of activity supported
- 451 certified requisitions worth ~\$1.2B
- 867 Contract PTEOs and 120 customer records
- 827 agreements baselined worth ~\$578.8M
- 242 billing events for ~\$132M

The collaborative efforts with these organizations has been outstanding, with much progress being made in key areas like:

- 7600Bs & Purchase Requests
- Military Interdepartmental Purchase Requests (MIPRs)
- Customer Creations & Contract PTEOs
- Reimbursable Agreements & Billings

**JOCAS Pilot** - Work continues developing new processes with the Job Order Cost Accounting (JOCAS) pilot. The team is focused on refining new billing processes and enhancing the DEAMS/JOCAS interfaces. They are actively tackling complex challenges, including:

- Ensuring DEAMS execution data flows smoothly to the JOCAS outbound interface
- Developing solutions to roll over two-year funding via MIPRs
- Coordinating solution with Data Analytics to create reports to meet congressional requirements to report customer data across ranges for 30% indirect collections for public launch customers
- Coordinated w/ DFAS on process to collect public funds using the new DEAMS agreement SDN/JOCAS RON; coordinated FMFO-P memo to provide guidance to DFAS

**On the Horizon-** There's no slowing down as preparations for the next round of deployments in May 2026 are already in full swing. Town Hall meetings have been held, and deep-dive, data gathering sessions kicked off in late January for the next group of users at Space Systems Command (SSC), Combat Forces Command (CFC), DAF-RCO, AFLCMC, and the Air Force Nuclear Weapons Center (AFNWC). It is easy to see; the Deployment and Training Team deserves huge kudos for their hard work. This incredible momentum is driving success from every angle.

## Fostering a Data-Driven Culture for Enhanced Financial Management

*by Ms. Jenny Beer, Director, SAF/FMFO Accounting Policy & Operations*



In a significant, top-down push for greater accountability and efficiency, our organization is revitalizing its approach to data analytics and performance metrics. This strategic pivot aims to create a more transparent and intelligently managed financial ecosystem, ensuring we are not just working harder, but smarter.

### A Renewed Focus on Meaningful Metrics

At the direction of Honorable Dave Weinberg, Assistant Secretary of the Air Force (Financial Management and Comptroller), we are re-instituting our foundational Financial Management (FM) metrics. This initiative harkens back to the successful Balanced Scorecard implemented by former Deputy Assistant Secretary for Financial Operations (Financial Management and Comptroller) Mr. Thomas Murphy, years ago which provided a comprehensive view of FM execution across a spectrum of accounting areas. The guiding principle is simple yet powerful: “what gets measured, gets managed.” By measuring the right things, we drive better performance and ensure accountability.

Currently, the Quality Assurance team identified four initial metrics, and SAF Accounting Policy & Operations (FMFO) is collaborating with them to enhance their significance. Furthermore, Mr. Michael Smiley, Associate Deputy Assistant Secretary for Financial Operations (Financial Management & Comptroller) (SAF/FMF) has directed all FMF divisions to propose metrics that truly capture the essence of their operational execution, with a strong emphasis on auditability. FMFO is meticulously reviewing the Critical Task List and prioritized accounting focus areas. The ultimate goal is to implement metrics so meaningful and accurate that they are instrumental in securing a clean audit opinion for the Department of the Air Force (DAF).

Looking ahead, we recognize that buzzwords like “Artificial Intelligence” and “Machine Learning” must translate into practical applications, especially given our reduced workforce. Implementation is vital. FMFO is already developing and proving concepts designed to streamline processes and automate tasks, freeing up personnel to focus on higher-value work.

### Enterprise-Wide Visibility with Command Dashboards

Complementing our metrics initiative is the successful rollout of our Command Dashboards. This project is progressing smoothly and delivering unprecedented data visibility across the enterprise.

Phases I and II are now complete, bringing powerful dashboard capabilities to PACAF, USAFE, AMC, AFSOC, ANG, CFC, SSC, STARCOM, and AFIMSC. We are now in the midst of Phase III, actively integrating seven more commands: ACC, CENTCOM, AETC, AFGSC, AFMC, AFDW, and SDA.

The pipeline for future phases is robust, with plans to incorporate all combatant commands. FMFO is steadfast in its commitment to providing comprehensive, real-time data to every corner of the enterprise, empowering leaders to make informed, data-driven decisions.

## Important Update Reduction of FM Certification CET Requirements to 40 Hours

The Office of the Under Secretary of War (Comptroller) [policy](#), reducing the number of Continuing Education and Training (CET) hours required to maintain your Department of War (DoW) Financial Management (FM) certification. This change is designed to emphasize quality, mission-relevant training over quantity while a broader review of the certification program is underway. This email provides details on the policy, incorporating clarifying guidance from the Office of the Secretary of War (OSW).



### Key Policy Change:

- Effective with the 2024 – 2025 CET cycle, the requirement for all certification levels is now 40 hours per two-year cycle. This reduction from the previous requirements breaks down as follows:
  - FM Certification Level 1: Unchanged
  - FM Certification Level 2: Reduced by 20 hours (from 60 to 40 hours)
  - FM Certification Level 3: Reduced by 40 hours (from 80 to 40 hours)

### Implementation and Eligibility:

The policy change is effective for 2024 – 2025 CET cycle and all future cycles. FM Certification Level 2 or 3 personnel with non-compliant CETs for any cycle ending on or before 12/31/2024 are required to complete their original 60 or 80-hour requirement and are not eligible for this reduction for any past cycles.

### CET Reduction Application:

To implement this change, a “CET Relief Reduction” line item will be added to the scorecards for all eligible FM Certification Level 2 and 3 members. This will automatically apply the 20- or 40-hour credit, respectively. Please be advised that the implementation of this system update is pending, and the exact date is to be determined.

Please note that requirements for obtaining an initial FM certification remain unchanged.

For questions regarding this policy, please reach out to your [local or command component administrators](#) or our [SAF/FM Workforce Development Team](#).

Thank you for your continued dedication to professional development and financial excellence across the DAF.



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