# Headquarters U.S. Air Force

Integrity - Service - Excellence

# **FY07 Air Force Budget**



Maj Gen Frank Faykes Director, Air Force Budget



# **FY07 AF Budget Overview**





## **Air Force Mission**

The mission of the United States Air Force is to

deliver sovereign options

for the defense of the United States of America

and its global interests --

to fly and fight in Air, Space and Cyberspace



## Leadership Vectors...



## Our priorities are clear:

- -- Winning the Global War on Terrorism
- -- Developing and caring for our Airmen
- -- Modernizing and recapitalizing our aircraft and equipment

- 2006 Air Force Posture Statement



# Global Engagement of Air Force Expeditionary Forces



Today, over 200,000 Airmen directly support Combatant Commanders

- Deployed: 28,000+ Airmen, over 300 aircraft for worldwide missions
- Forward-based: 79,000+ permanently assigned overseas
- CONUS: 100,000+ provide strategic COCOM support through national C4ISR/cyberspace, mobility/bomber fleets, and space/missile forces



# Your Air Force... Fighting the War on Terror

# 345,000 sorties+ in Iraq and Afghanistan flown to date

200+ sorties a day

#### 300+ aircraft provide:

- Inter/intra-theater airlift
- C4ISR, Refueling
- Aeromedical evacuation
- Close air support for ground troops

#### **New/expanded** missions:

- Reconstruction
- Detainee Operations
- Base & Convoy Security

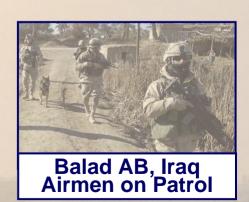
19,600+ precision or near-precision munitions expended to date



**Integrated Air Picture and Joint Reachback Capability** 









# Your Air Force... Other Operations at Home & Abroad

## **Homeland Defense**

- Flown 43,000+ fighter, refueling, and airborne early warning sorties since 9/11
- Manning over 25 sites in U.S.

## **Other Operations**

- Tsunami Relief in Asia
- Pakistan Earthquake Relief
- Darfur Relief Operations
- Joint exercises including Red Flag, Bright Star, Cope North
- Operation Deep Freeze

## **Hurricane Katrina Relief**

Largest peacetime air operation on U.S. soil

- 117 aircraft, 48 helos
- 5,500+ rescues
- 26,900 evacuees
- 16,000 tons of cargo
- 15,800 patients treated
- 3.2M gal of fuel issued

Deployed 8,400+ Active, Guard, and Reserve personnel Provided critical ISR/satellite comm and imagery of disaster areas

7



# Your Air Force... Fight Today, Prepare for the Future

<u>Today's</u> Air Force is the world's dominant air and space force



However, <u>future dominance</u> cannot be assumed

#### **Evolving Security Environment**

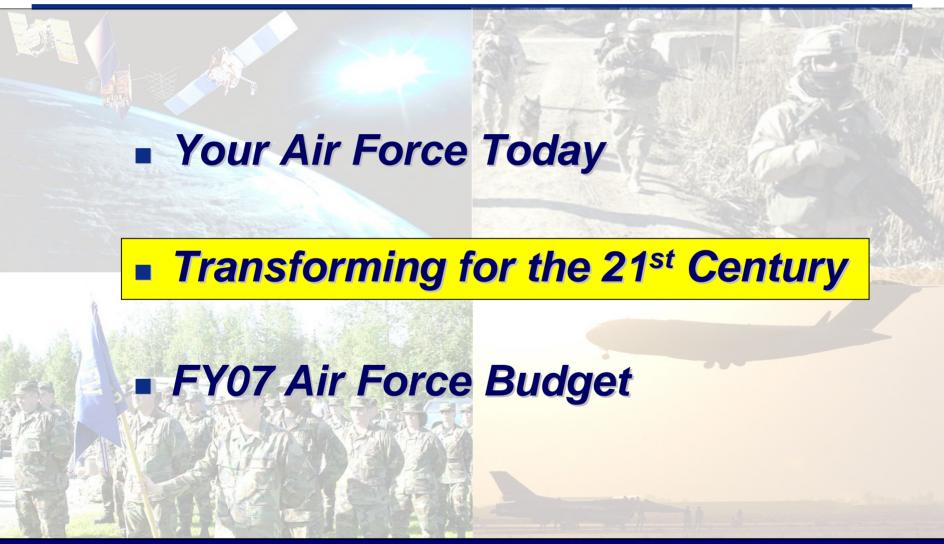
- Advanced fighters & air defense systems
- Proliferation of stand-off weapons, ballistic missiles, and IEDs
- Counterspace systems & cyber warfare
- Other asymmetric threats such as WMD

To prepare for the future, we <u>must accelerate</u>

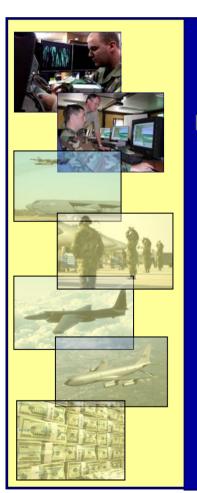
<u>Air Force Transformation</u>



## **FY07 AF Budget Overview**







Modern Mgmt Principles

Rising Personnel Costs

Cost to Operate the Fleet

Aging Aircraft Inventory

Recapitalization Opportunity

Fiscal Environment

The Case for AF Transformation
Modern Management Principles

Leverage Depot Lessons Learned
– LEAN, Six Sigma

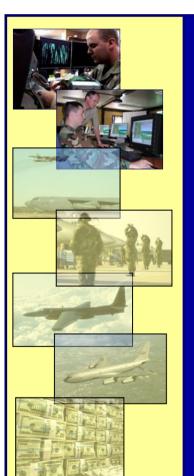
- Reduced C-5 overhaul flowdays from 339 to 171 days
- Expand to all areas of portfolio

Agile, Lean, and Lethal



Apply to all areas – investment, O&M, and people – to improve military utility





Modern Mgmt Principles

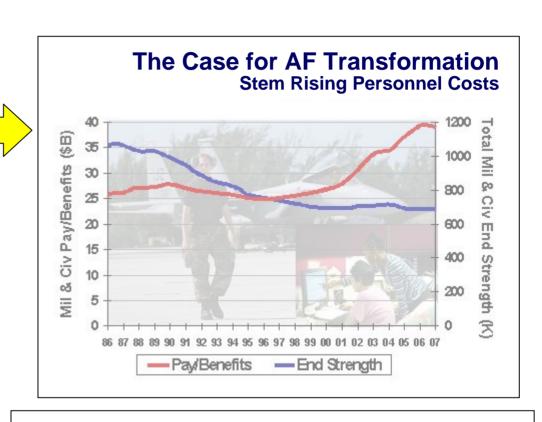
Rising Personnel Costs

Cost to Operate the Fleet

Aging Aircraft Inventory

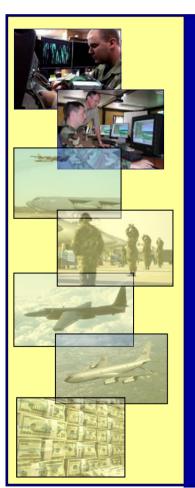
Recapitalization Opportunity

Fiscal Environment



Personnel costs have increased 51% over the last ten years -- but number of personnel has remained relatively constant





Modern Mgmt Principles

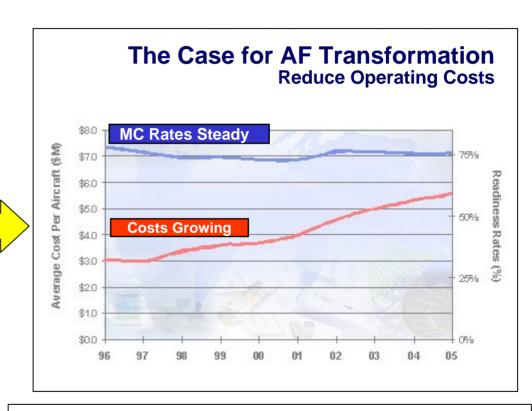
Rising Personnel Costs

Cost to Operate the Fleet

Aging Aircraft Inventory

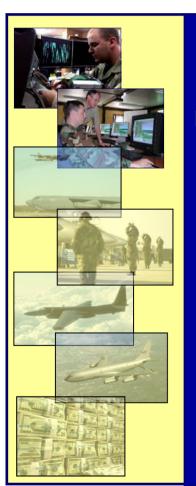
Recapitalization Opportunity

Fiscal Environment



Aircraft readiness rates steady, but costs to operate and maintain fleet over the last decade are up 87%





Modern Mgmt Principles

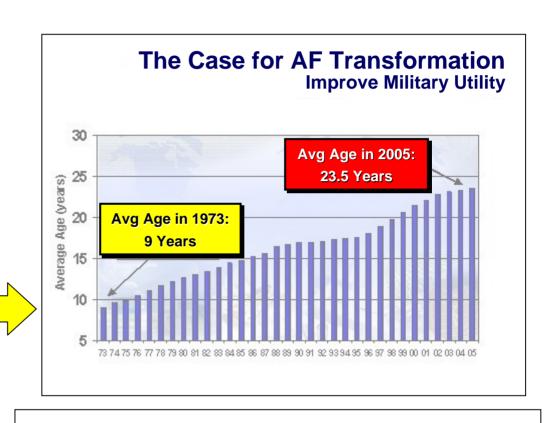
Rising Personnel Costs

Cost to Operate the Fleet

Aging Aircraft Inventory

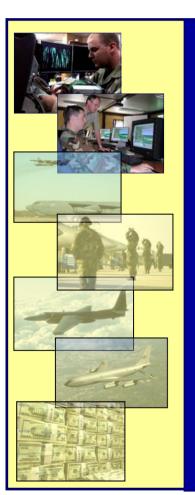
Recapitalization Opportunity

Fiscal Environment



Aging alone is not the issue – it is the decreasing military utility of some aircraft





Modern Mgmt Principles

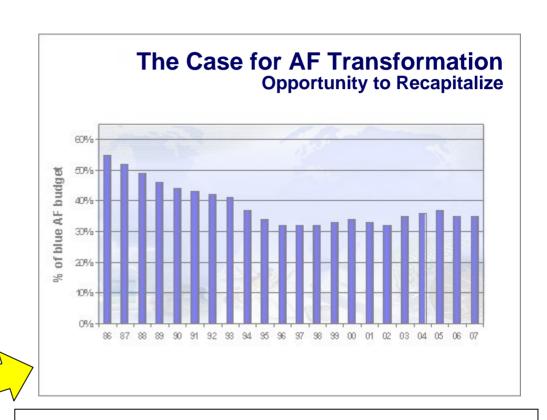
Rising Personnel Costs

Cost to Operate the Fleet

Aging Aircraft Inventory

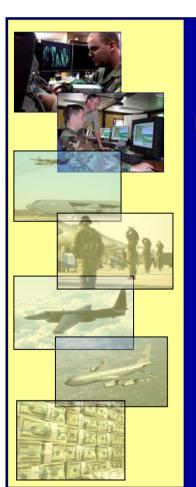
Recapitalization Opportunity

Fiscal Environment









Modern Mgmt Principles

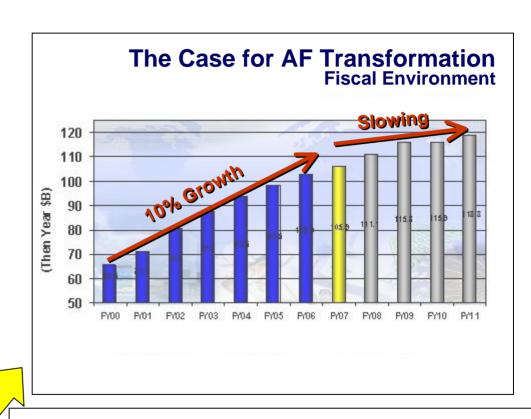
Rising Personnel Costs

Cost to Operate the Fleet

Aging Aircraft Inventory

Recapitalization Opportunity

Fiscal Environment



Budget growth is slowing – Air Force Transformation creates opportunity for modernization and recapitalization



## **AF Transformation**

#### **Overview**

- Transform, Recapitalize, "LEAN"-- through AFSO21
- Become more Lethal, more Agile, Smaller...
  Force Structure & End Strength
- Execute COCOM-Assigned Missions in Air, Space, & Cyberspace
- Funds Capability Enhancements

#### **Process Efficiencies**

- Incorporate "LEAN" Throughout the AF
- Walk Unnecessary Work Out the Door...
- Centralize & Regionalize Targeted Workload
- Streamline Info Technology into a Central Enterprise
- **Reduce Contractor Support**

Emphasize Modern Management Principles to Gain Enterprise-Wide Efficiencies

#### Organizational Restructure

- Transform our Organizational Structure... Focus on the Warfighter
- Warfighting HQs to Support COCOMs/ JTFs
- **Expand CAOCs -- global COCOM support**
- Restructure Management HQs
- Streamline to a Smaller Force

**Complete Our Warfighting Headquarters Transformation to Support the COCOMs** 

#### Force Structure

- Continue Force Structure Rebalancing to Field Most Capable/Reliable Fleet. Phased retirements:
  - U-2, C-21, F-117, and B-52
- Total Force Integration = Increased Military Utility
  - From Active, Reserve, and Air National Guard to Total Force Integration

**Optimize Military Utility for the Warfighter** 



## QDR Guides and Supports AF Transformation Plans

# **Enhancing Joint Operations and Interdependencies**

- Expand Tactical Air Controllers by 1,064 personnel and fund equipment, vehicles & training to support Army Transformation (\$440M)
- Accelerate CSAR-X (\$849M)
- Increase AFSOC capabilities; dedicated Predator squadron to SOF
- Recapitalize AFSOC Combat Rescue Tankers (\$395M)

# Improving Global Mobility and Long Range Strike Capability

- Light Cargo Aircraft (\$1.4B)
- RDT&E to develop Long Range Strike capability

Expanding global, persistent C4ISR capabilities and capacity in air and space to support joint warfighters

- Expand Predator (\$2.3B) and Global Hawk operations (\$396M)
- Continue investment in TSAT and ground stations necessary for netcentric warfare
- Begin re-engining AWACS, J-STARS (\$1.4B)

#### 5<sup>th</sup> Generation Fighters Required to Sustain Ops In Anti-Access Environment

■ Sustained F-22A production for bridge to F-35A (\$1B)

<sup>\*</sup> Funding reflects totals across FYDP

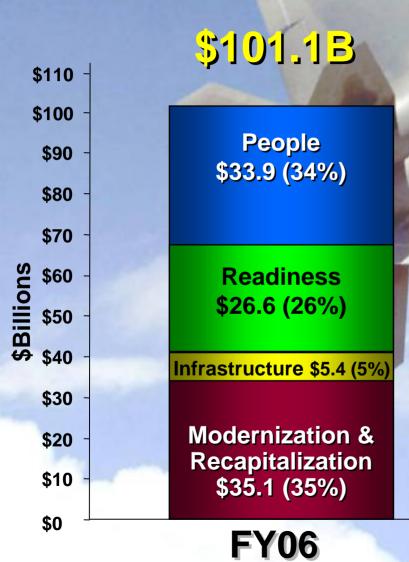


# **FY07 AF Budget Overview**









\$105.9B

**People** \$34.5 (33%)

Readiness \$29.0 (27%)

Infrastructure \$5.8 (5%)

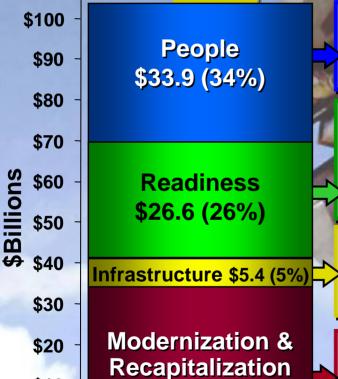
**Modernization &** Recapitalization \$36.6 (35%)

**FY07** 

\$101.1B

\$105.9B





\$110 -

\$10

\$0

Military Pay	+\$0.4B
■ Civilian Pay	+\$0.2B
Total Change	+\$0.6B

■ Flying Operations +\$1.2B

■ Fuel Price Increase +\$1.1B

■ Mission/Base Ops +\$0.1B Total Change +\$2.4B

■ MILCON/Fam Housing -\$0.3B

BRAC Total Change +\$0.7B +\$0.4B

RDT&E

Procurement Total Change +\$2.0B

-\$0.5B +\$1.5B

People \$34.5 (33%)

**Readiness \$29.0 (27%)** 

Infrastructure \$5.8 (5%)

Modernization & Recapitalization \$36.6 (35%)

**FY06** 

\$35.1 (35%)

**FY07** 

<sup>\*</sup> Numbers may not add due to rounding



# **People**

	FY06	FY07 PB	- 35
(\$B)	Approp	Request	Delta
Military Pay	\$20.9	\$21.3	\$0.4
BAH	\$3.6	\$3.6	\$0.0
Recruit/Retention	\$0.6	\$0.6	\$0.0
Civilian Pay	\$8.8	\$9.0	\$0.2
Total	\$33.9	\$34.5	\$0.6

### **Highlights:**

- Maintains our commitment to take care of our people
  - 2.2% across the board pay raise plus targeted military pay increases
  - Continues zero out-of-pocket housing expenses for our Airmen
  - Expansion of language skills and cultural awareness programs
- Implementation of NSPS spiral continues in FY07
- Total Force End Strength: 683,284 (-16,073 from FY06)



# People Endstrength & Force Management

### **FY07 Total Force**

• Total Force: 683,284

Military: 516,100 (-16,500)\*

• Active: 334,200 (-17,600)\*

• Guard: 107,000 (+200)\*

• Reserve: 74,900 (+900)\*

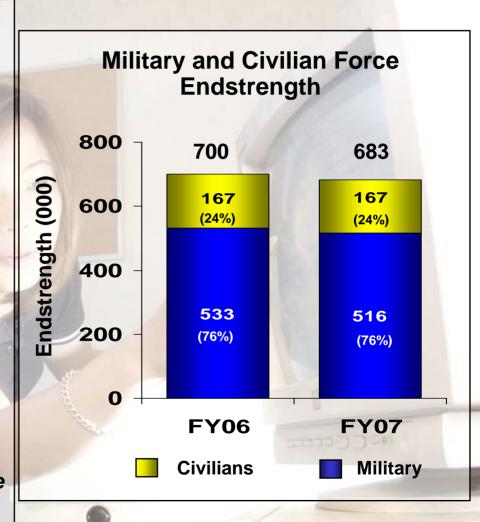
• Civilian: 167,184 (+427)\*

## **Endstrength Management**

Active AF leading the effort

- By transforming our organization, processes, and retiring legacy systems, AF will reduce:
  - Mil positions by 11,954 in FY07
  - Civ positions by 1,000 in FY07
- Mil-to-Civ Conversions (+2,094)
- 88% of ongoing reductions to Active Force

\* Change from FY06 to FY07





# **People** Recruiting, Retention, Bonuses

- Total Force retention rates healthy
  - FY05: Active and Reserve met recruiting goals
  - FY06: All on track to meet goals
  - Good retention enhanced by properly aligned bonus programs
- FY07 budget includes nearly \$600M in recruiting/retention bonuses to <u>train</u> and <u>retain</u> knowledge-enabled Airmen
  - major programs include:
    - Selective Reenlistment/Initial Enlistment Bonuses (\$270M)
    - Aviator Continuation Pay (\$185M)
    - Professional Special Pays (\$112M)



## Readiness

	FY06	FY07 PB	
(\$B)	Approp	Request	Delta
Flying Operations *	\$13.3	\$14.9	\$1.6
Mission & Base Ops	\$11.8	\$11.9	\$0.1
Communications	\$0.9	\$0.9	\$0.0
Space Operations	\$1.3	\$1.3	\$0.0
Total	\$27.3	\$29.0	\$1.7

\* Includes \$713M from FY06 Bridge Supplemental

### **Highlights:**

- Trains aircrews with 1.7M flying hours, maintains fleet of nearly 6,000 aircraft
- Funds 84 major installations, 80 combat wings, and production of 1,300 pilots
- Maintains 41 deployable combat communication units and communication for 88 Expeditionary Theater Deployable Communication packages
- Sustains and operates 2 launch facilities; 30 scheduled launches

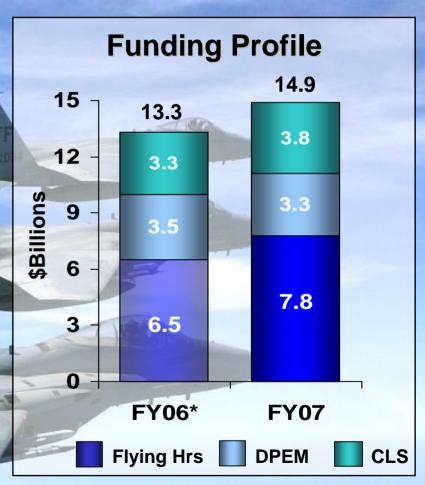


# **Readiness Flying Operations**

## **Background**

 Provides aircrew combat training, maintenance and repair, parts, and aviation fuel to support joint warfighter and humanitarian operations

- Maintains FY06 flying hr level 1.7M hrs
- Fuel rates increased 36% (\$1.1B)
- Depot Purchased Equipment Maintenance (DPEM) funds:
  - 737 engines and 279 airframes (e.g. B-1, B-2, B-52, F-15, F-16, C-5, C-130)
- Contractor Logistic Support (CLS)
  - F-22A, MQ-1 / MQ-9 Predator, C-17 and Distributed Common Ground System



<sup>\*</sup> Includes \$713M from FY06 Bridge Supplemental

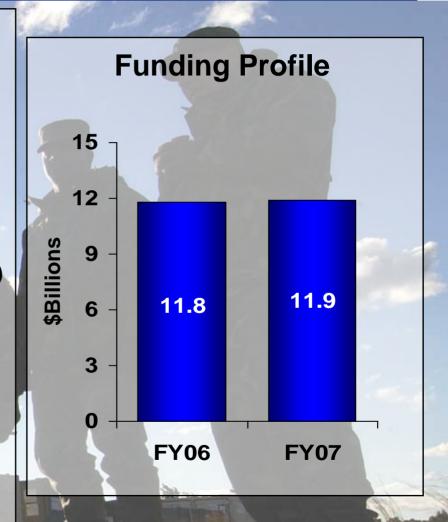


## Readiness **Mission and Base Operations**

## **Background**

 Provides capabilities to organize, train, and equip our Airmen with wartime capabilities for Combatant Commanders

- Base Operating Support (\$3.4B)
- Daily Mission Operations (\$3.3B)
- Training (Except language training) (\$2.4B)
- Security programs (\$1.4B)
- COCOM support (Executive Agent for 5 of 9 COCOMs) (\$0.8B)
- Level 1 Environmental Compliance (\$0.2B)
- Child Care and dorm enhancement (\$70M)
- Language and Cultural Training (\$3M)
- Reduction to Contractor Support (-\$568M)



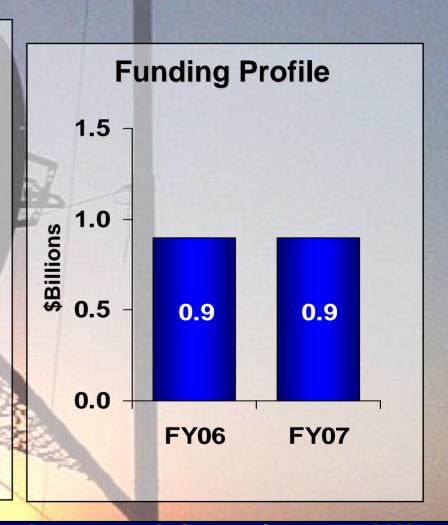


# **Readiness Communications**

### **Background**

 Provides critical Air Force and DoD-wide communications, long-range reconnaissance and early warning radar systems to support global operations and homeland defense

- Global Communications Connectivity -Satellite Terminals, Long Haul, and high frequency radios (\$0.3B)
- Deployable, Strategic, and Fixed Communications (\$63M)
- UAVs Reconnaissance and Communications platforms (\$52M)
- Information Assurance programs (\$38M)



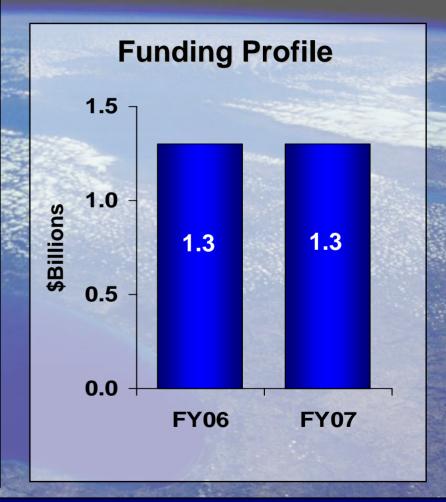


## Readiness **Space Operations**

### **Background**

 Provides for a constellation of systems that supports communication, navigation, intelligence, missile detection, and situational awareness for joint decision makers at all levels

- Ensures satellite control and operations (\$0.8B)
- Funds two space lift ranges in California and Florida (30 launches) (\$0.2B)
- Operates and maintains the Space **Mobile Consolidated Control Centers**
- Maintains Intercontinental Ballistic Missile Early Warning Systems





## Infrastructure

	FY06	FY07 PB	
(\$B)		Request	Delta
MILCON	\$1.3	\$1.3	\$0.0
Congressional Adds	\$0.4		-\$0.4
Mil Family Housing	\$1.8	\$1.9	\$0.1
<b>Facility Maintenance</b>	\$1.6	\$1.6	\$0.0
BRAC	\$0.3	\$1.0	\$0.7
Total	\$5.4	\$5.8	\$0.4

<sup>\*</sup> Numbers may not add due to rounding

### **Highlights:**

- \$1.3B in MILCON for 85 projects -- 47 new mission and 38 current mission/QoL
- Maintains over 89,000 and upgrades 4,500 MFH units AF-wide
- FY07 continues to invest to reduce facility recapitalization rate
- BRAC funding for previous and current BRAC decisions



# **Infrastructure Military Construction (MILCON)**

#### **Background**

 Champions AF transformation while funding critical new mission beddowns, force structure changes, and QOL

#### **FY07 Funding**

New Mission (47 projects):

C-17 – 13 projects F-22A – 4 projects

C-5 – 8 projects C-130 – 2 projects

Global Hawk – 2 projects Predator – 5 projects

TACP – 2 projects Classified – 3 projects

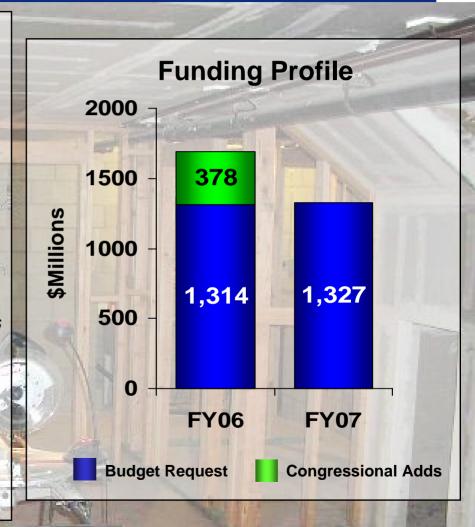
CSAR –1 project Training –1 project

AFR Base Ops -2 projects ISR - 1 project

Dist Common Ground Station - 3 projects

- Current Mission (27 projects)
- Quality of life (11 projects):

9 dorms 1 fitness center 1 chapel





# **Infrastructure Military Family Housing (MFH)**

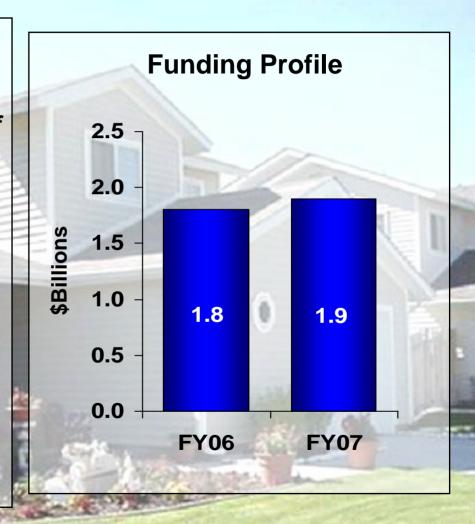
## **Background**

- AF MFH supports 94,000 units
- AF privatizing 47,400 units 75% of units in U.S. and territories
- Funds construction, replacement, improvement, privatization, operations, maintenance, utilities, and leasing of family housing units

## **FY07 Funding**

 Funds MFH construction to meet DoD housing goals

Replaces2,260 unitsRenovates2,239 unitsTotal MFH4,499 units





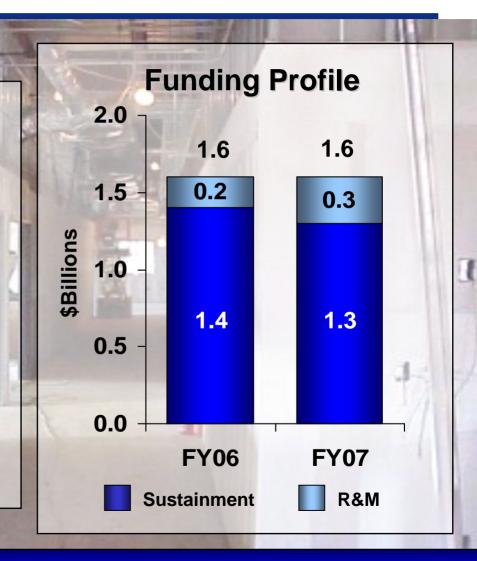
# **Infrastructure Facility Maintenance**

### **Background**

 Funds Sustainment, Restoration and Modernization projects for real property, aircraft maintenance complexes, aircraft runways, roads, and dormitories

## **FY07 Funding**

 Includes \$1.3B in Sustainment and \$310M in Restoration and Modernization to support facility and infrastructure plant worth \$200B





# Infrastructure Base Realignment & Closure (BRAC)

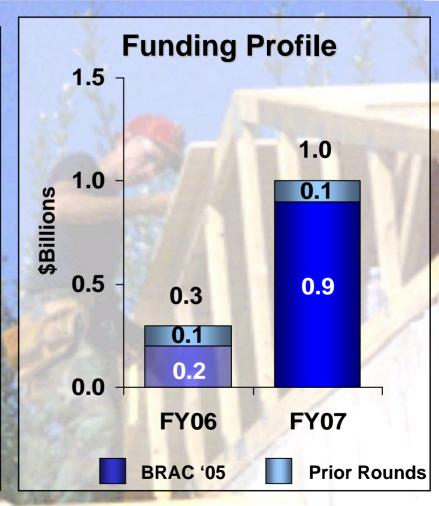
### **Background**

- Base Realignment and Closure (BRAC)
   Approved Nov 05
- Supports 5 closures, 59 realignments
- Includes 78 major construction projects
- Consists of planning, construction, transportation, personnel, environmental, clean-up, and program management

### **FY07 Funding**

- BRAC '05:
  - Planning & Design MILCON \$0.6B
  - O&M, Pers, Other, Env \$0.3B
- 4 prior rounds

\$0.6B \$0.3B \$0.1B





# Modernization and Recapitalization

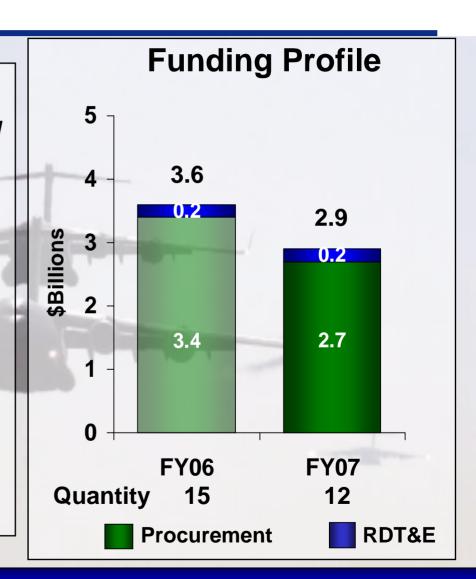
	FY06	FY07 PB	
(\$B)	Approp	Request	Delta
RDT&E	\$15.8	\$17.8	\$2.0
Procurement:			
Aircraft	\$12.6	\$11.5	-\$1.1
Missiles	\$3.4	\$3.4	\$0.0
Other	\$2.3	\$2.8	\$0.5
Ammunition	<u>\$1.0</u>	<u>\$1.1</u>	<u>\$0.1</u>
Total	\$35.1	\$36.6	\$1.5

- FY07 is the first step in implementing QDR decisions
  - Protects Global Mobility -- restores C-130J multiyear contract and completes C-17 Program of Record (180 aircraft)
  - Supports new F-22A multi-year & subassembly of Lot 7 aircraft
  - Restructures TSAT to a block delivery approach -- reduces risk and increases schedule margin to ensure adequate integration
  - Improves direct support to deployed units increases the number of MQ-1 Predator combat orbits
  - Enhances persistent C4ISR capability procures 6 Global Hawks



#### **Background**

- Wide-body aircraft capable of airlifting outsized and oversized payloads over intercontinental ranges with or without in-flight refueling
- Provides rapid direct delivery of forces by airland or airdrop into austere tactical environments
- C-17 and C-5 fleets meet DoD airlift requirements
- FY07 Funding
- Completes production with last buy in FY07 with delivery in FY08 bringing the C-17 inventory to 180
- Funds shutdown and tooling storage

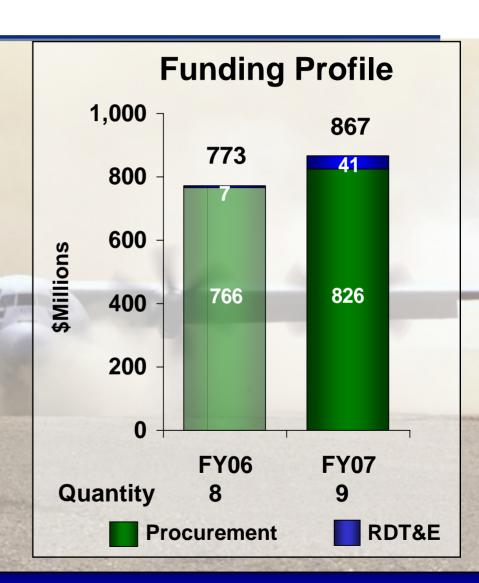




#### **Background**

- Air Force has a requirement for 168 C-130J aircraft to replace older C-130s that are nearing the end of their economic service lives
- IOC FY06

- Procures 9 C-130J Aircraft and provides logistics, training, and management support for EC/WC/C-130J
- Reinstates procurement funding removed in the FY06 PB request
- Completes Multi-year Procurement through FY08 (\$90M)



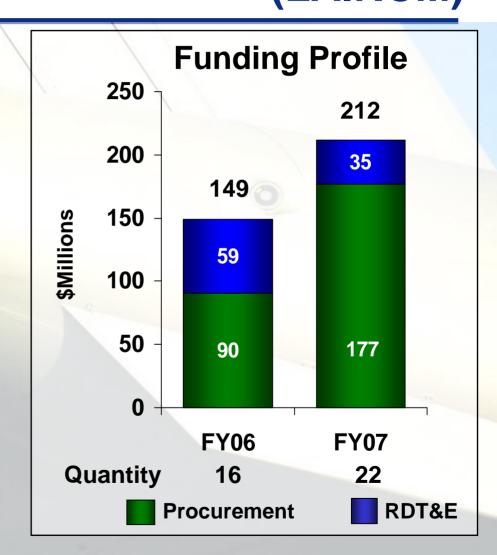


### Large Aircraft IR Countermeasures (LAIRCM)

#### **Background**

 Provides mobility aircraft protection against shoulderfired infrared missiles (MANPADS)

- Develops and procures new mini-turret & Next Generation Warning System
- Funds procurement for 22 kits and installation of 26 kits across Air Force mobility fleet





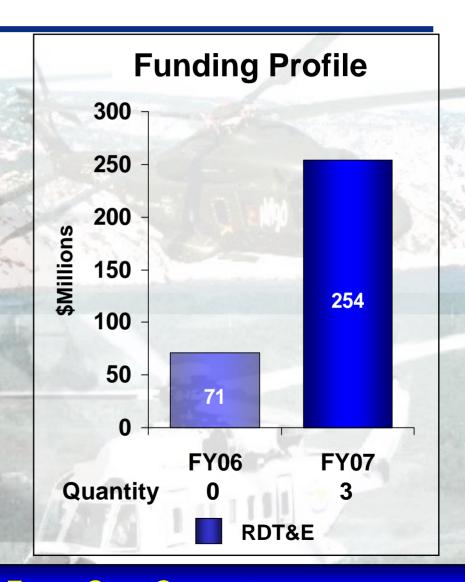
#### **CSAR-X**

#### **Background**

- Next generation combat search and rescue (CSAR) aircraft -replacement for HH-60 Pave Hawk
- CSAR-X Block 0—fields increased CSAR capabilities in range, speed, payload, survivability, and hover operations
- Source selection on-going -contract award in FY06
- Block 0 IOC FY12

#### **FY07 Funding**

 Funds three non-developmental items for near-term use



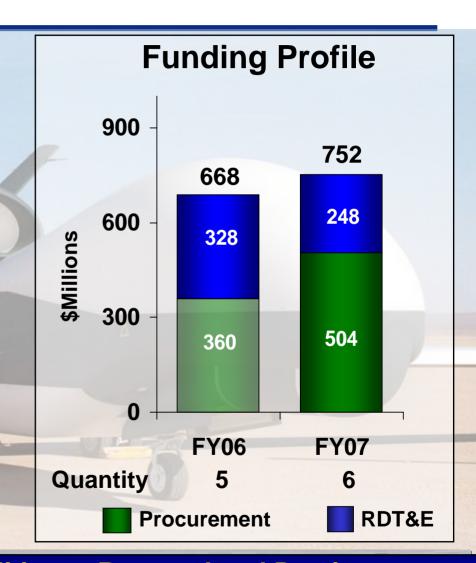


#### **RQ-4 Global Hawk**

#### **Background**

- Unmanned, high altitude, long range aircraft for reconnaissance and persistent theater surveillance
- Highly effective in Afghanistan and Iraq; FY07 builds on this success Currently have 2 production units deployed to theater
- IOC FY07

- Procures 6 aircraft/sensors and 3 ground stations; adv procurement (\$64M) for 7 air vehicles in FY08
- RDT&E continues spiral development



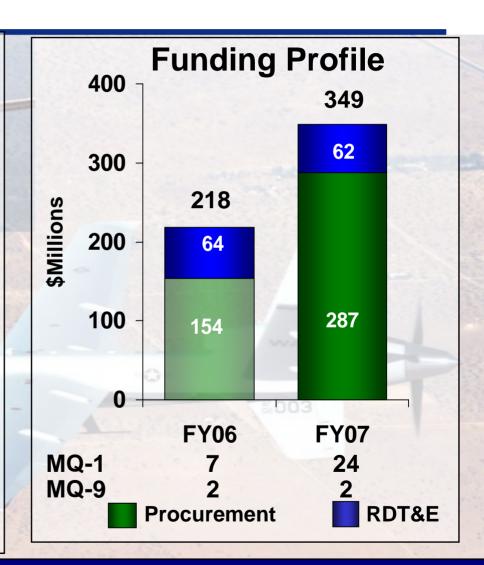


#### MQ-1 Predator A / MQ-9 Predator B

#### **Background**

- MQ-1 Predator A: multi-role, longendurance UAV that performs ISR, target acquisition, and attack (IOC FY05)
- MQ-9 Predator B: "Hunter-Killer" UAV capable of automatic cueing and prosecuting of time-sensitive targets with self-contained hardkill capability (IOC FY08)

- Begins MQ-1 fleet expansion to meet warfighter needs
  - Increases procurement to 24
  - Adds three ANG and one AFSOC squadron
- Procures 2 MQ-9s



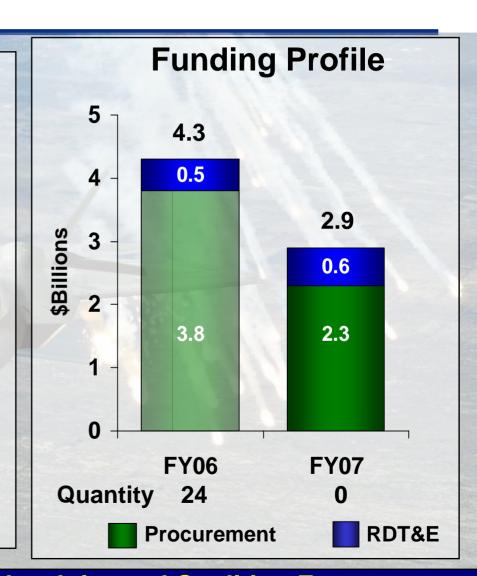


## F-22A Raptor

#### **Background**

- Provides fifth generation fighter with advanced integrated avionics, stealth, maneuverability, and supercruise
- Only aircraft capable of countering antiaccess threats on day one of conflict
- Only system capable against heavy defenses and mobile targets
- IOC December 2005

- Funds subassembly work for 20 aircraft
- Advanced procurement (\$277M)
- Requests Economic Order Quantity funding to support 60 aircraft Multi-year procurement for FY08-FY10 (\$200M)



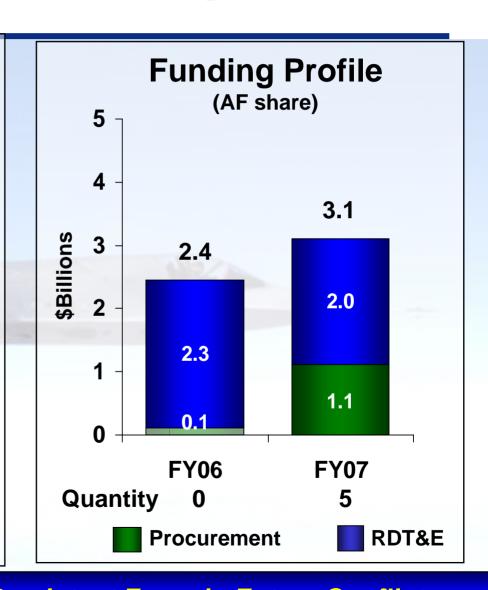


# F-35A Joint Strike Fighter (JSF)

#### **Background**

- Fifth generation strike aircraft
- Conventional, carrier, and short take-off and landing
- Joint AF, Navy, Marine Corps, and International Program
  - 8 international partners and over \$4.5B in support
- IOC FY13

- Continues Systems Development & Demonstration (SDD) effort
- Fully funds procurement of first LRIP Lot of 5 aircraft
- Advanced Procurement for 8 aircraft (\$145M)



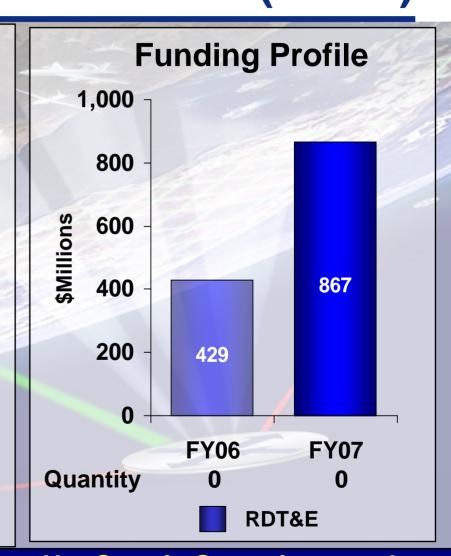


# Transformational SATCOM (TSAT)

#### **Background**

- Five satellite constellation incorporating lasercom and internet protocol based networking
- Restructured program into a block (incremental) approach
  - Reduces cost and schedule risk in developing leading edge technology
- Capabilities will meet Army and COCOM needs for Battle Comm-on-the-Move
- TSAT needed for many future ISR platforms
- First launch: FY14

- Completes subsystem prototype development for 2 driving technologies (lasercom & processor router)
- Conducts System Design Review



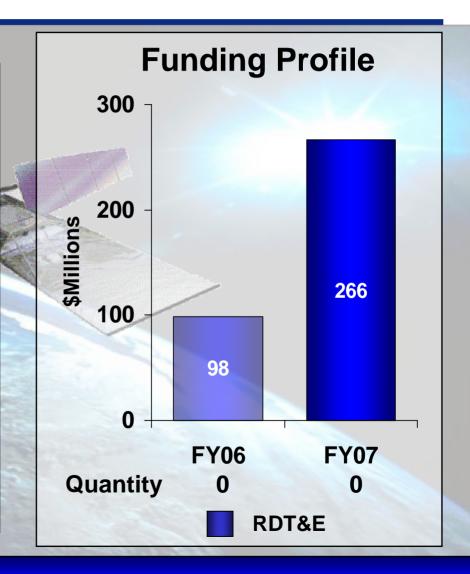


## **Space Radar**

#### **Background**

- Provides radar capability in denied area, all weather, day/night, for global persistent surveillance capability for joint warfighters and intelligence community
- First launch: FY15

- Funds support tech maturation, demonstration, and risk reduction activities
- Lays foundation for capable, affordable, and timely system delivery to end users



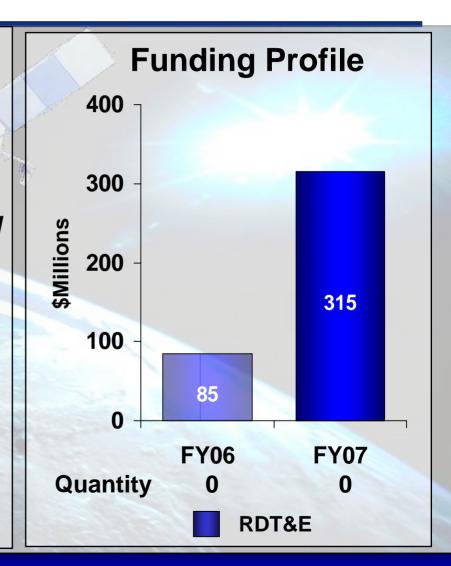


# **Global Positioning System III**

#### **Background**

- Provides enhanced capability over GPS-IIR and IIF satellites
- Improvements include higher anti-jam capabilities, improved accuracy, improved availability and integrity, and the capability to deny adversary use
- First launch: FY13

- Funds development contract to design, build, integrate and test GPS III satellites
- Supports development of modernized ground segment for command and control



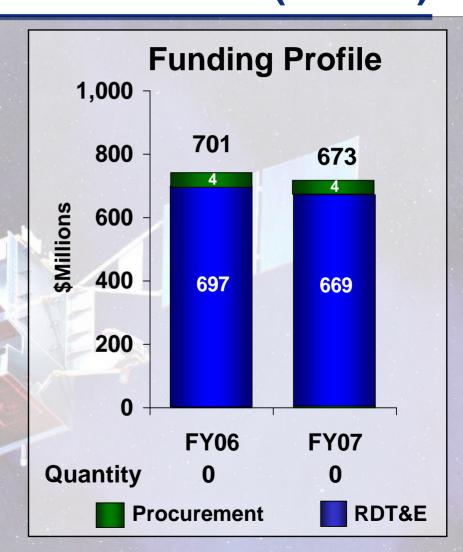


# Space Based Infrared System (SBIRS)

#### **Background**

- Replaces DSP -- provides early warning of a ballistic missile attack on the U.S., deployed forces, and allies
- Also supports missile defense, battlespace characterization and technical intelligence missions
- GEO-1 launch: FY09

- Funds support development and integration of GEO 1 & 2 satellites and Inc 2 ground system
- Includes satellite integration and test of GEO-1





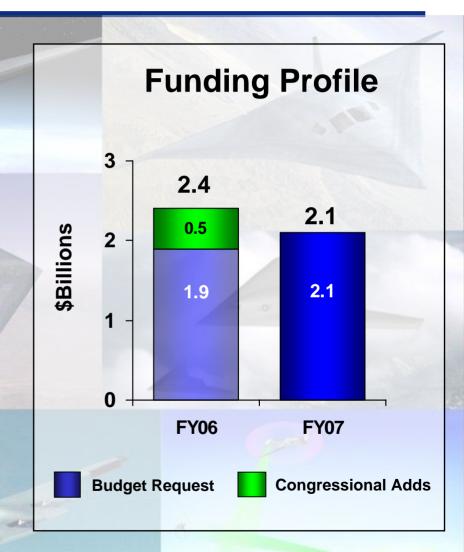
# Science and Technology (S&T)

#### **Background**

 AF S&T investment leads to the discovery, development, and demonstration of future warfighting technologies

#### **FY07 Funding**

 Funds basic research, propulsion, sensors, space, materials, information, human effectiveness, air vehicles, directed energy and conventional munitions





# **FY07 Budget Summary**

# Supports QDR Decisions and Accelerates Air Force Transformation for the 21<sup>st</sup> Century, focused on:

- Winning the Global War on Terrorism
  - Developing and caring for our Airmen
    - Modernizing and recapitalizing our aircraft and equipment

The United States Air Force: World's Greatest Air, Space, and Cyberspace Force





U.S. AIR FORCE