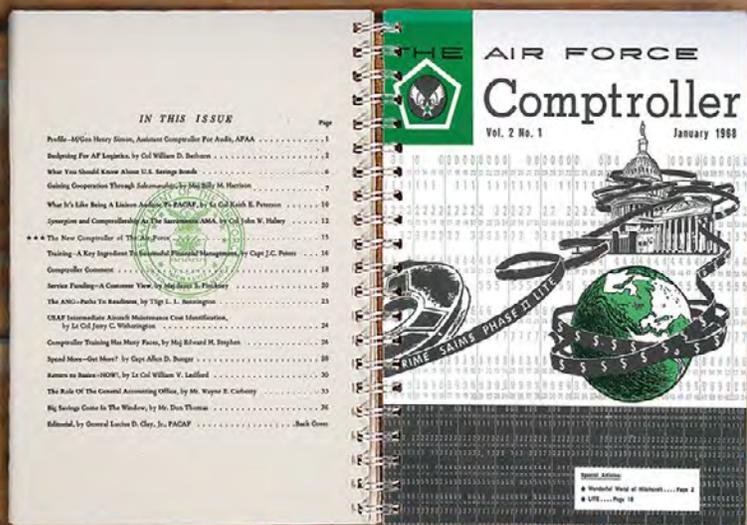


AIR FORCE COMPTROLLER

The Ultimate Force Multiplier



FM: Then, NOW, and TOMORROW

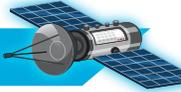
featuring the 2022 FM Key Personnel Directory

FALL 2022 - VOLUME 55, ISSUE 3 - SAF FM



AIR FORCE COMPTROLLER

FALL 2022 - VOLUME 55, ISSUE 3



In this issue

The Honorable Frank Kendall
Secretary of the Air Force

The Honorable Kristyn E. Jones
Assistant Secretary of the Air Force
(Financial Management and Comptroller)

The *Air Force Comptroller* is an official, non-directive departmental publication distributed three times per year. Its purpose is to provide timely information to Air Force Financial Management and Comptroller personnel relating to mission accomplishment; to assist them in solving problems and improving efficiency of operations; to communicate new developments and techniques; and to stimulate professional thoughts and developments.

Contributions, suggestions, and criticisms are welcome. Opinions expressed by individual contributors do not necessarily reflect the official viewpoint of the Assistant Secretary of the Air Force, the Comptrollers, or the editorial staff. Final selection of material for publication is made on the basis of suitability, timeliness, and space availability.

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Maj Gen Mike Greiner	Capt Robert Tyson	Ms. Chantele Dow
Col Jim Cunningham	CMSgt Kaci Duhart	Mr. Dave Weinberg
Maj Jared Abramowicz	SSgt Christina Moreno	Ms. Johanna Ogden, <i>Editor</i>

How to Contact the Air Force Comptroller:

1130 Air Force Pentagon
Washington, D.C. 20330-1130
SAF.FMEW.Workflow@us.af.mil

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(Financial Management and Comptroller)*



THE COMPTROLLER'S CORNER

Over the past few months since the last *Air Force Comptroller magazine*, we dove into the **Financial Management (FM) Strategic Plan** and discussed how each one of you can play a part in shaping the future of our force. During this time, we have conducted multiple all-calls, focus groups, and engagements enabling vital crosstalk and allowing our FM Strategic Plan Objective Champions and I to gain a better pulse on our FM community. While each of these engagements are vital, they alone are not enough. As we press ahead with implementing the FM Strategic Plan, we need involvement from all ends of our workforce. I am looking to you to get involved, share your ideas, and play a hands-on role in shaping the future of FM. It will be the combined efforts from each of you that make this transformation a success.

As you have read in our FM Strategic Plan, Goal 1 is all about our people. Since being sworn into my role as the Assistant Secretary of the Air Force (Financial Management and Comptroller), getting out and visiting our FM Airmen has been a top priority and it has been a tremendous pleasure for me to meet so many great members of our FM team. I do this for several reasons. First, I want to get to know you more as teammates and people and I want you to know who I am as well. I want to recognize our top performers and thank you for the incredible work you do every day. I want to answer your questions and listen to you as you share your ideas and challenges. What I have learned during these visits is that we have tremendous talent, professionalism, and ingenuity across our workforce.

Another reason for my visits relates to Goal 3—supporting our customers. Since I am still relatively new to the Department of the Air Force family, I consider it an essential aspect of my role to learn as much as I can about our air and space missions so I can support my primary customers. As a strategic advisor to the Secretary, I can best support the Department of the Air Force by better understanding how we are using our resources to support our strategy and how to share our story with the Department of Defense and Congress to effectively justify the resources we need. My other customers are our major commands and field commands, and I seek to understand how we are enabling them to accomplish their missions and what we can do better as FMers. Finally, I want to learn how to best support our FM workforce, enabling you to perform your customer service mission—whether providing cost analysis, delivering training and systems, or addressing pay and travel challenges.

So that's why you are likely to see me at a base near you. The FM Strategic Plan is not just something to put on a shelf, but something to guide our actions every day. I'd love to know what you are doing to support our FM strategy. Please share your initiatives, ideas, and accomplishments with us at SAF.FM.Workflow@us.af.mil.

In my next update, I'll share thoughts related to Goal 2—harnessing technology, standardized processes, and data analytics to enhance accountability. Keep moving forward in pursuit of financial excellence and thank you for all you do to enable our critical missions.

One Team, One Fight!

With Highest Regards,

Kristyn E. Jones

Assistant Secretary of the Air Force (Financial Management and Comptroller)



502 CPTS JBSA Lackland, TX, 28 Jul 22



66 ABG CPTS, Hanscom AFB, MA, 11 Aug 22



Tour of the 63 Fight Squadron's F-35,
30 Sep 22

FM Today and in the Future: The Fall 2022 FM Executive

by Ms. Georgia Dezern, SAF/FMEW

The Financial Management (FM) Board of Directors came together for an FM Executive Session to discuss the most pressing issues in the FM community at Randolph Air Force Base, Texas, on 31 October - 1 November.

At her first Executive Session, the Honorable Kristyn Jones was joined by more than 50 leaders from across the FM community, all sharing their expert opinions and solutions.

The first morning of the two-day event began with administrative remarks from Ms. Lori Tucker, Director of Workforce Management and Executive Services, for the Secretary of the Air Force for Financial Management and Comptroller (SAF/FM) and a group photo. Honorable Jones welcomed all attendees, acknowledging that there were quite a few more faces in the room this year and set the tone for the meeting by pointing out that she was intended to be more diverse, not just in bodies but in perspectives too. She pinpointed two goals for these sessions:

1. Advance efforts on the FM Strategic Plan
2. Create collaborative engagement

After spending time reviewing the DoD FM Strategic Plan, Honorable Jones asked everyone in the room to engage in an icebreaker activity, FM in 2027. Leaders envisioned what they thought FM would look like in the future, creating a space to consider what steps everyone would need to take to reach those future goals. The year 2027 was chosen for two specific reasons:

1. Open sources have identified 2027 as a potential year for the Peoples Republic of China to invade Taiwan. How are we effectively preparing ourselves for that possibility?
2. The current Department of the Air Force (DAF) FM strategy is for Fiscal Years (FY) 2022-2026. What will we look like?

These ideas would be revisited at the end of the session to see if the leaders had created effective ways forward to make their vision of FM in 2027 a reality.

During the next few hours, the major commands, field commands, combatant command J8s, and SAF/FM 3-letters provided information about their innovative solutions and achievements over the last 18-months. What was the main theme of this section of the session? **Data analytics, data analytics, and more data analytics.** Finding ways to measure success became a running theme throughout the next two days, as everyone has found effective ways to innovate and automate daily routines with their internal data analytics capabilities. Hearing this, the leadership was eager to find ways to implement and consolidate efforts.



Official photo taken during the fall SAF/FM Executive Session on 31 October - 1 November 2022



Session

Before lunch, the team reviewed the team's FM in 2027 activity submission. All 50 members of the team submitted ideas across eight distinct themes, all of which fit into FM Strategic Plan objectives and gave guidance going forward in the objective discussions that began next.

1. People
2. Organization
3. Systems
4. Data/Decision Support
5. Readiness
6. Processes
7. Audit
8. Customer Support

Ms. Tucker kicked off objective discussions with an update on Objective 1.1—Implement FM Human Capital Strategy. She discussed desired outcomes focused on recruitment, training, and retention. After outlining a realistic concern over retention, the team worked together to find innovative ways to boost retention and understand where FM recruiting succession comes from, and what tools are being used in the hiring process. The discussion ended with a review of action items to achieve the first goal of the FM Strategic Plan.

Brig Gen Frank Verdugo, Comptroller for Air Force Materiel Command, led the next discussion on Objective 1.2, which focused on the FM of the Future. The mission of this objective is to refine FM organizations to meet future needs. Multiple teams worked on this objective and conducted several strengths, weaknesses, opportunities, and threats (SWOT) analyses to understand surrounding environment of each initiative. Much of the discussion thereafter maintained a focus on the way FM provides customer service, such as improving decision support, auditability compliance, and the use of innovation and data analytics. Honorable Jones emphasized everyone in the room cares about the customer service experience and wants to find effective ways to improve our functional role and interaction with each customer.

Working through lunch, the team heard a presentation from MSgt Rodderic Johnson, Functional Area Manager for Financial Management on the new Air Force Force Generation (AFFORGEN) model and the impacts to FM. He reviewed FM deployment trends over the last 10 years, where FM fits into the AFFORGEN model, and what successes and challenges may come from it as it is implemented to the career field in FY24.

Before wrapping up the day, Ms. Tina Pierce, Associate Deputy Assistant Secretary for Financial Operations, gave her presentation on Objective 2.1, which focused on Accounting and Audit. Most of the discussion revolved around data and Information Technology (IT) system issues which require resolution to move forward and close Notices of Findings and Recommendation (NFRs). New tools and ideas on how to standardize processes were discussed and the 2.1 team



Capt Caroline Steward and the Honorable Jones review slides

FM Today and in the Future:

The Fall 2022 FM Executive Session *cont.*



Volunteers pose with the Honorable Jones. Individuals include: CMSgt Leah Anderson, Capt Tiffany Burgess, Capt Caroline Steward, Honorable Jones, Capt Mark Thompson, and Capt Alexander Pollack

Budget, led the Objective 3.1 discussion. This hour focused on building a defensible budget, reducing execution variances, and driving standardization. The good news, Maj Gen Greiner pointed out, is that FM is not at the starting line for this, and progress has already been made. This includes building diverse teams including participants from all levels and establishing a process with a collaborative battle rhythm. Moving forward, FM needs to make sustainable improvements in how we do business. This will help in minimizing threats to buying power, but it will be an enterprise-wide effort. Being flexible and analyzing what policies are hindering us will be key to FM success.

Before breaking for lunch, Dr. Anne Gorney, the Director, Economics and Business Management, gave an overview of Objective 3.2. Dr. Gorney's focus was on the use of cost and economic analysis to effectively support decisions, reduce risks, and protect DAF resources at all levels of the enterprise. Many questions were raised and discussed during this hour, most wondering how we start moving toward a more analytically based career field. The best way forward, as was discovered, is to work on messaging and gain the support of the FM community as we build a more effective workforce focused on analytics vice data entry.

In an open discussion during lunch, Ms. Lori Tucker reviewed the DoD FM Strategic Plan and how DAF FM fits in. The topic of creating a space where everyone across organizations can share information, tools, and data was brought up. How do we make sure we are not duplicating tools and processes and how do we avoid creating more work for organizations when tools have already been created? In response to this question, the team noted that with the help of Financial Information Collaboration Space and the Resource Training Center (RTC) this question is closer to being resolved.

Mr. Ray Casul, Director for the Air Force Financial Systems Office, kicked off the next objective discussion. Objective 3.3 focused on consistently delivering outstanding financial customer service. The biggest problem facing the field currently is making sure Airmen, Guardians, and mission partners get consistent, accurate and on-time pay. Several solutions to this problem were provided including holding the right people accountable when issues arise, educating junior Airmen on processes, and with the help of the RTC, developing automated solutions to frequent questions. The team has already started developing a text bot for quick turn answers saving Airmen time and standardizing information.

agreed that cross-functional coordination with Deputy Under Secretary of the Air Force for Management (SAF/MG), SAF/FM, and Functional Material Weakness owners is imperative when developing enterprise solutions and maintaining ownership at the right level.

Day two began with the Objective 2.2-2.3 discussion led by Ms. Jeanette Duncan, SAF/FM Chief Information Officer. This discussion focused heavily on developing and implementing an FM enterprise-wide IT strategy and data operating model. She brought up a need to prioritize incorporating financial feeder systems into Financial Improvement and Audit Readiness IT solutions, since feeder systems impact systems FMers use daily. She emphasized the need to keep the field informed about these systems as they are incorporated, and data becomes available for their use.

Maj Gen Mike Greiner, Deputy Assistant Secretary for



Wrapping up the objective discussions, CMSgt Kaci Duhart, Executive for Enlisted Matters for SAF/FM, led a presentation on Objective 3.4. The biggest point CMSgt Duhart drove home is that the world is changing and accelerating, and we need to accelerate with it. FMers need to rise to the challenges being set before them and adapt instead of just using old solutions and processes to try to get things done. Quoting the Chief of Staff for the Air Force, Gen Charles Q. Brown, **"If it doesn't scare China, we shouldn't be doing it."**

The fall 2022 FM Executive Session ended with a review of action items generated throughout the discussion for our leaders and closing comments from Honorable Jones. She recognized all the demanding work before everyone and thanked the leaders in the room for their insightful discussions and problem-solving attitude. There was also special recognition for Mr. Stephen Herrera, Principal Deputy Assistant Secretary for SAF/FM, who will retire on 31 December, for his 35 years of service and hard work to advance the FM community.

The FM Executive Session is critical to putting in motion the strategic plan and creating measurable ways to effectively elevate the FM enterprise. The action items created and discussed are just a starting point and completing them will be an all-hands-on-deck effort to achieve our DAF FM Strategic Plan goals. We hope you all will be ready and willing to jump in where needed by your leaders and create positive change in your organizations!

About the Author

Ms. Georgia Dezern is a Kearney and Company consultant supporting the Directorate of Workforce Management and Executive Service for Secretary of the Air Force for Financial Management and Comptroller at the Pentagon, Washington D.C.



DAF Financial Management on LinkedIn!

Follow DAF Financial Management on LinkedIn to hear the latest updates from the SAF/FM front office and see posts from the Honorable Kristyn Jones' recent travels! There you will also find Hot Job Alerts, news on how FM is bringing our strategy to life, and information on recent all calls and conferences.

#DAFFMLife

Check it out at <https://www.linkedin.com/company/daffm/>

Stay up-to-date with the latest in Air Force FM on Facebook!

<http://www.facebook.com/USAFComptroller>



Operation EVOLVE – Challenging the Way We

by Maj Joseph Regan, AFSOC

GOAL
3.OBJ.3
GOAL
1.OBJ.2



We have seen a lot of changes in the Financial Management (FM) career field, the Air Force, and the Department of Defense (DoD) over the years. These changes stem from technological advances, shifts in power projection, and the new era of near-peer competition. We must rise to the challenge of a changing environment to ensure we are prepared to fight in tomorrow's war. However, change can drive uncertainty—and uncertainty can lead to apprehension. To combat the effects of uncertainty, we must remember our why.



Collectively, we are here to serve the Nation, and, as Airmen, we are called to service with **Integrity, Service**



Before Self, and Excellence in All We Do! These

core values, established 27 years ago, are career field agnostic and speak for every Airmen, past and present. For finance professionals our why echoes those core values—service in support of our fellow Airmen. Although our profession migrates through various new systems and procedures, our primary purpose to finance the fight and take care of Airmen and their families remains unchanged. Change can be daunting, but in the words of the French philosopher Jean-Baptiste Alphonse Karr—“the more things change, the more they stay the same.”

The value comptrollers bring to the fight can be thankless at times, but our ability to resource critical mission assets to the battlefield and care for Airmen and their families is priceless.

As comptrollers, our job is to ensure warfighting assets are resourced for the endeavors that lie ahead. We must continue to take pride in our number one asset—human capital! Customer service is one of our primary responsibilities, from setting up Airman with their first paycheck to supporting commanders down range. The quality of customer service we provide speaks volumes about our character, cultural identity, and our ability to positively impact Airmen and organizations.

For the Airmen of today—like A1C Sabastian Valenzuela-Herrera, A1C Tara Lisica, and A1C Hayden William, three new Airmen to the 1st Special Operations Comptroller Squadron (CPTS) at Hurlburt Field, Florida—re-enforcing that sense of a higher purpose is invaluable. These three all-stars, and the thousands more customer service technicians are directly impacting the Department of the Air Force FM Strategic Plan, helping achieve the desired outcomes for Objective 3.3:

CONSISTENTLY DELIVER OUTSTANDING FINANCIAL CUSTOMER SERVICE

Desired Outcomes:

- Every Airman and Guardian consistently paid accurately and on-time
- Mission Partners consistently paid accurately and on-time
- Improved Customer Service Delivery Model implemented across the FM enterprise



A1C Sabastian Valenzuela-Herrera, A1C Hayden William, and A1C Tara Lisica, three new Airmen to the 1st Special Operations Comptroller Squadron at Hurlburt Field, Florida



Do Customer Service

In part, our customer-service orientation stems from a legacy of Airmen who have worn the functional badge before us. As a young officer working in the squadron and command within the career field, I heard about the “legends” who helped pave the road to today...here are some of their stories.

TALES FROM THE LEGENDS

Pay as You Wait

CMSgt Jeff Weston, former Air Force Space Command FM Chief Enlisted Manager vividly remembers. In 1980, Airman Weston was stationed at Luke Air Force Base (AFB). There, he remembers wearing his “blues” uniform five days a week and working the customer service counter. Many know CMSgt Weston as a great leader and travel expert, and it was here at Luke AFB that he started to refine his skills. On any given day, the comptroller squadron could see upwards of 150-250 customers waiting to file their latest paper travel vouchers...and by “file” I mean a physical hand-carry process between customer, technician, supervisor, and anyone else who needed to review the voucher. Airman Weston would walk the member from start to finish, accounting for each entitlement. Then, he would deliver the voucher to his supervisor for audit and, once approved, would walk it to the cash cage where he would collect the cash payout and hand it to the customer.

Pre-MyPay

CMSgt Jeannie McLean, former Executive for Enlisted Matters to the Secretary of the Air Force for Financial Management and Comptroller, recalls the days before MyPay. In 1988, before the world of virtual access, then-SSgt McLean remembers when Leave and Earning Statements (LES) were mailed as a hard copy to members. This meant that if members wanted to verify or address issues with their pay, they had to either wait to receive their LES in the mail or make a trip to the local finance office. This led to increased customer traffic, especially around the 1st and 15th of the month. She remembers the implementation of an automated system that allowed members to dial a phone number and listen to a read-out of their pay balance as “game-changing technology” that significantly cut the number of customer visits.

Email Era

For those of us reading this article from our computer, it may be a stretch to recognize that a time existed where not every person within a squadron or work center had a computer to send an email or look up a regulation. Rewind to the mid-'90s, when then-MSgt McLean, stationed at Beale AFB, California, was one of the first members in her squadron to receive an email account. Not only did email allow for quick personal communication, but it also afforded an opportunity for instantaneous mass communication on behalf of the squadron. This capability drove a huge change in how we do business, connecting thousands of service members with just a mouse click. With email, we could reach out beyond our base network and across the globe to collect and disseminate information—a momentous change with enormous impact, not only to the comptroller squadron, but to the Department of Defense as a whole.

Defense Travel System (DTS)

CMSgt David Graham, currently the 1st Special Operations CPTS Senior Enlisted Leader, remembers the shift in finance operations with the rollout of DTS and how it impacted the CPTS and their customers. In 2005, then-SSgt Graham was a non-commissioned officer-in-charge in the financial services office. He experienced first-hand how DTS changed the way customer service technicians conducted daily operations—gone were the days of memorizing Joint Travel Regulations to complete a travel voucher. The new virtual system allowed customers to file routine travel vouchers using an automated solution featuring



Operation EVOLVE—Challenging the Way We Do Customer Service *cont.*

a step-by-step selection process and enabling supporting documents to be uploaded, providing both the member and the technician a smoother customer service experience.



Comptroller Services Portal (CSP)

During the COVID-19 pandemic, customer service operations made people across the globe stop and think about traditional mediums of servicing customers. So, to continue to connect with and provide service to the customer, the Comptroller Services Portal was launched. The portal allowed members to virtually submit a customer service ticket and exchange text messages to resolve financial issues and questions. It also allowed the member and technician to view, track, and follow the customer service history.

Operation EVOLVE: Virtual Face-to-Face Appointments

However, even as the CSP afforded a way to submit tickets online, an integral element of customer service was still missing: the relationship. Outstanding customer service starts with the relationship between the customer and the finance professional. As we continue to evolve the way we do business, the Airmen of the 1st Special Operations CPTS found a way to connect with our customers through virtual face-to-face opportunities using a commercial-off-the-shelf appointment system.

Using that system, Microsoft Teams, the finance team can book, message, and virtually connect with the customer at a time and place of the customer's choosing, dismantling geographic borders, and executing the 1st Special Operations Wing mantra **"Any Time, Any Place."**

This face-to-face virtual appointment approach provides technicians with time to research and prepare for each customer appointment prior to the meeting and crossflow pay inquiries through the CSP. The faster resolution time paired with the higher-quality customer service experience has resulted in a 79% speedier customer response. In less than one year, Operation EVOLVE is supporting Airmen with superior customer service while reducing the customer's physical footprint by 67%. In short, this approach has proven to be more efficient.

Today's financial operations look drastically different from the "pay as you wait" era, but our purpose remains steady. Comptrollers' ability to adapt to change and deliver superior customer service affords Airmen financial stability to participate in opportunities such as obtaining higher education degrees and leisure travel experiences. Supporting Airmen and their families is our "why." We must continue to evolve and deliver quality customer service that aligns with our Profession of Arms. If you are interested in learning more about the processes behind Operation EVOLVE, contact **2 Lt Andre Jackman**, Flight Commander, Financial Operations Flight, 1st Special Operations CPTS.



Image of the Operation EVOLVE story board depicting how to book a virtual appointment. Signage was placed inside common areas and squadrons.



About the Author

Maj Joseph Regan is the Commander for the 1st Special Operations Comptroller Squadron at Hurlburt Field, Florida.

Evolution of Close out

by Ms. Melissa Blakesly, PACAF



Fiscal year-end (FYE) closeout is a rite of passage for every self-respecting financial manager (FMer). Although the work can be laborious and complex, the resulting camaraderie and collaboration helps build our beloved financial management (FM) culture as we collectively work toward obligating all our funds by the stroke of midnight on 30 September. Because Pacific Air Force (PACAF) bases encircle the International Date Line, we get to hustle through this joyous occasion twice every year—once as our WestPac bases close out the fiscal year (FY) while it is still 29 September for the rest of us, and again after the Pentagon has closed-up shop and pushed the final dollars west, ultimately landing in Hawaii for our second closeout. Unlike other commands that can have a “soft closeout” on 28 September, we cannot because 60% of our command is already a day ahead. Due to this added complexity, it is vitally important for PACAF to be strategic in executing our scarce resources. While the 29/30 September deadline has not changed and the dual closeout will continue to be the PACAF approach, the processes and tools we use to accomplish these closeouts have dramatically changed over the years. This article will take the reader through time covering the evolution of FYE closeouts through a discussion of FM processes and technological improvements, and highlight how the Department of the Air Force (DAF) FM Strategic Plan will inform the future, particularly through the lens of the DAF FM Strategic Plan’s goals two and three.

Imagine over 30 years ago, when bases had their own commercial pay and accounts receivable departments. They had the ability to commit and obligate locally and track their funds down to the final penny using big green binders. They also had these things called “80-column punch cards,” pieces of stiff paper once commonly used to input and store specialized data. FM used them to send payment voucher information to base and medical supply systems. While I have only heard of their existence, the more experienced amongst us have horror stories of carrying boxes of these cards across the street for data processing only to fall and have them scattered all over the road. This rudimentary technology was followed by 15-inch green and white lined paper fed to the Printronix Line Printers, affectionately nicknamed “Bertha,” the first printer at most bases, housed in a closet or corner with a 6-inch-thick instruction binder. Sharp Airmen remained vigilant to ensure Bertha was kept “fed” to print information from the General Accounting and Finance System and Integrated Accounts Payable System. Many of us can remember when Air Force (AF) Form 9s came with carbon paper to create multiple copies. They were filled out on a typewriter and walked around the building for initials and ink certifications. Those were the golden days of FM—when everything was manual, relationships were critical to executing funds, and end-of-year (EOY) closeout required exceptional collaboration skills.

Things began to change from more manual processes in 1991 when the Defense Finance and Accounting Service (DFAS) was created to consolidate finance and accounting operations and to absorb commercial pay and accounts receivable functions.

GOAL 2.1 OBJ 2.1

GOAL 2.2 OBJ 2.2

GOAL 3.1 OBJ 3.1

Evolution of Close out *cont.*

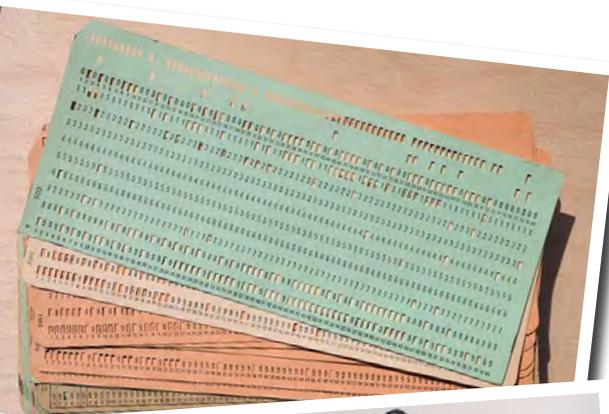


Image 1: Example of punch cards
Image 2: Archive image from Keesler AFB, MS,
81st Training Wing Public Affairs
Image 3: Fax Machine

Prior to DFAS capitalization in 1991, PACAF stood up three Regional Accounting and Finance Offices (RAFO) at Yokota Air Base (AB), Japan; Elmendorf Air Force Base (AFB), Alaska; and Osan AB, Korea—which established a baseline for consolidation as DFAS Pacific in 1996. DFAS Japan is still operational today and, because PACAF bases are connected to both DFAS Japan and DFAS Limestone, PACAF can utilize DFAS on a 24-hour basis covering all our time zones. This around-the-clock access makes efforts like closeout much smoother, but complexities remain.

Even after the standup of DFAS, bases still performed commitment, balancing, and funds control activities, but now that workload was accomplished in a new section in the Financial Services Flight called the Accounting Liaison Office (ALO). Eventually, ALO functions moved from the Financial Services Flight to the Financial Analysis Flight to streamline budget and accounting operations. ALOs saw their fair share of computer programs and systems, moving away from the “Berthas” of the world to individuals getting desktop computers with accounting applications like Windows Micro-Computer On-Line Off-Line Processing System (WinMOOPS), Windows General Accounting Microcomputer Processing System (WinGAMPS), and Windows Budget Automated System (WinBas). The microcomputer software in “Win” products brought efficiencies and supported the ALOs through the end of the 20th century.

The 2000s were an age of innovation with commander’s dashboards and a focus on making things easier and more accessible. This was the era that introduced our career field to a whole new way of doing business with new tools, programs, and processes. As a new generation of Airmen joined our ranks, they brought computer skills that allowed us to embrace Microsoft Excel and “homegrown” automation tools like pivot tables and simple macros to increase productivity. They also allowed for greater oversight of execution status and enabled EOY strategy development to maximize execution. These were great tools for the time and, upon reflection, were the infancy of what we now know as data analytics.

Two new tools were introduced in 2001—the Commander’s Resource Integration System (CRIS) and Air Force Total Ownership Cost (AFTOC).

CRIS was a data warehouse information storage and analysis system that gave FM personnel the ability to perform in-depth resource analysis of accounting, financial, personnel, and logistics information; while AFTOC was a management information system that provided information on the costs of supporting weapons systems. The two were intended to be merged into an AF Central Cost Data Warehouse that would eventually evolve into a centralized data repository that pulled data from numerous stovepipe legacy systems that stored AF financial budget and execution, supply, and personnel and payroll data.

In 2005, the AF began transitioning from its legacy systems to the Defense Enterprise Accounting Management System (DEAMS), which was intended to be the Air Force’s core accounting and finance system that supported auditability with more timely, accurate, and reliable information. Today, DEAMS is a live system with data entered and updated in real-time accessible at anytime and anywhere. However, from a quality assurance perspective, the convenience of 24/7 access makes



it highly unlikely that all bases can pull the exact same data due to timing differences. In response, the Air Force Accounting Operations Center (AFAOC) developed several Power Business Intelligence (BI) analytic tools to provide summarized data from DEAMS that represents a point in time for metric purposes. Additionally, the Secretary of the

Air Force for Financial Management provided bases with the “FM Morning Paper”—essentially a data-pull from DEAMS that allowed Quality Assurance Managers at major commands and bases access to various metrics such as Accounting Adjustments (i.e., Standard Form 1081—Voucher and Schedule of Withdrawals and Credits); Invoices on Hold; Overspent Conditions; and Purchase Orders Not Approved for all installations.

In 2020, FM was introduced to Microsoft Power BI Cloud services as the DAF began moving from static, decentralized, historical data to dynamic, current, and interactive data. This was a huge step in modernization as it is profoundly changing the way we produce and consume information. Power BI Desktop is a popular, widely used data visualization tool that enables a basic user to create, view, and share customized reports with just a few clicks of the mouse. Having this capability empowers our FM workforce to leverage trusted data sets to better advise FM Leaders with more real-time data and analytics to effectively drive mission-critical decisions with confidence. The Power BI platform continues to grow and generate more opportunities to transform and improve our financial systems environment—our Digital Air Force initiative in action!

To understand the future of closeout, it is important to focus on what stays the same and what changes as we adapt to new technology. PACAF’s 48-hour closeout will not change. We will still be the first to see the sun rise and the last to reap the benefits of money flowing westward. However, both the Department of Defense (DoD) and DAF have released FM strategic plans that highlight what we can expect to see on the technology front. First, the DoD FM Strategy goals four and five outline the direction we expect to take—goal four: Simplify and optimize our end-to-end business environment, and goal five: Empower data-driven, fiscally informed decision-making. The fourth will allow DoD to retire legacy systems and leverage proven commercial and federal capabilities, machine learning, artificial intelligence, and other automation solutions. The fifth will move DoD and all the components into Advana as the single enterprise data and analytics environment, which will ultimately improve data quality and enable universal data management and modeling standards.

These DoD goals are supplemented within our DAF FM Strategic Plan that allow AF FMers to harness technology and standardize processes and data analytics to enhance accountability, which should lead to an ability to optimize resources, mitigate risk, and improve customer service. This enhanced accountability reflects our commitment to achieve and sustain a positive audit opinion, which the AF has targeted for its General Fund financial statement in 2026 and its Working Capital Fund financial statement by 2028. A critical element that underpins our ability to achieve positive audit opinions is the FM Enterprise-wide Information Technology strategy which calls for a **simplified FM systems portfolio and the use of more automation and standardized tools**. While this will be partially achieved through the transition to Advana as the single data system, it must also be supported by the innovation and enhanced analytic skills of our workforce. Although the intent of these objectives is not specifically focused on achieving a smooth closeout across the AF, they will have a positive impact on the process and will help us achieve greater accountability and transparency as we close out each fiscal year.

About the Author

Ms. Melissa Blakesly is the Associate Director (Financial Management and Comptroller) at Pacific Air Force at Joint Base Pearl Harbor-Hickam, Hawaii. She gratefully acknowledges the help of Ms. Stephani Fortin, Deputy, Financial Operations Division, and Chief, Financial Improvement and Audit Remediation Branch; Mr. Kevin Banuilos, Chief, Accounting Branch; and Ms. Mary Tong, Funds Control Analyst—without whom the article could not have been written.

FM Contingency Training: Then, **NOW**, and

by Mr. Kevin M. Olmstead, SAF/FMEW

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Financial management (FM) contingency training has drastically evolved over the past few decades; from having no uniform contingency training, to Silver Flag, and now to the new Air Force Force Generation (AFFORGEN) model being implemented by the Department of the Air Force (DAF). Based on the AFFORGEN model, the way FM trains people will become more in-depth and require additional time and effort to be successful.

When I joined the military in 1985, there was no such thing as contingency training—not that I experienced anyway. That changed when Iraq invaded Kuwait in August of 1990. Now there was a requirement to go to an austere environment and set up an operation.

When I was assigned to Davis-Monthan Air Force Base (AFB), I remember a huge push to start an Air Force-wide Contingency Training Program. So, many organizations began hosting their own contingency training. However, these unit-led programs were haphazard and would fall apart once the individual leading the training program left the organization. While the Air Force required two hours of contingency training per person each month, no one stipulated what the training should entail. This changed when the Top Dollar program was implemented in 1992.

Top Dollar represented the main thrust of contingency training from 1992 to 2000. In Top Dollar, each major command selected a base through local competitions as their single team to compete in the Air Force-level Top Dollar competition. The best command team received the coveted Top Dollar trophy. This competition needed to measure the team's ability to complete contingency-related tasks, and, to do that, teams competed in a variety of scenarios. These ranged from straightforward questions to large overarching tasks like balancing an entire business day. Each event was timed. The theory was that if you found the answer first, completed the task faster, then you knew the material better. Originally, Top Dollar training was supposed to be unit-wide, and then



SrA Aimee Zick, USAFE team member from Spangdahlem AB, Germany, assists a customer during a Top Dollar scenario (Photo by SSgt Alex Lloyd)



(Front to back) SrA Travis Martin, A1C Brock Wortman, and MSgt Joe Pascua, DFAS team members from Ford Island, Hawaii, crawl under barbed wired as M-16 bullets fly overhead during the 'belly crawl' obstacle of the Top Dollar confidence course (Photo by SrA Sarah Hatfield)



TOMORROW

the commander selected the competition team from the wider pool of unit members. However, after a few years, some bases subverted the original intent and dedicated six months of training to only a few people selected for Top Dollar. This gave them an edge in the competition; however, it did not align with the grand strategy of getting everyone trained in contingency operations and resulted in training deficiencies. In 2000, Top Dollar was sunset due to cost constraints, with the intent that unit training supplemented by the 7-level school for enlisted would help offset the training gap.

Meanwhile, to further develop a robust contingency training program across the enterprise, the DAF implemented Organizational Readiness Inspections

conducted by the office of the Inspector General (IG), who worked for the wing commander. Bases were notified a year or two in advance that an inspection was coming in a given quarter (e.g., Third Quarter 2025). To prepare, in the window of time leading up to the inspection, the wing IG office would host exercises periodically to “test” various scenarios. Phase I Exercises evaluated how effective the base was at processing people to depart. Most Phase I Exercises lasted one to two days and pushed out 200-400 people depending on base size. Phase II Exercises evaluated the base’s effectiveness at setting up and running a deployed operating location. Top Dollar-style scenarios played a significant role preparing for Phase II inspections because, like Top Dollar, these inspections lasted three to four days and used similar scenarios.

In 2008, now at Wright-Patterson AFB, Ohio, I was assigned as the Contingency Trainer Instructor for a Phase II Exercise inspection. My solitary goal was to train the selected team. I negotiated with the commander to allow the team to train eight hours a month, four hours every other week. During this time, we conducted hands-on training to give the team the opportunity to work and operate like they were deployed. After the inspection, our unit received an excellent rating, and our paying agent was coined for her excellent demonstration of capability. After the inspection had concluded, I was no longer needed in that position, and, unfortunately, the training program devolved into static PowerPoint slides. However, just over the horizon was a new training program, Silver Flag, whose purpose was to prepare members for real-world contingency deployments that were now common.

Silver Flag blended unit training programs with scenario-style evaluations. I was part of the original team that created the curriculum for FM’s Silver Flag training and served as the first military instructor. In January 2004, within a year of



Photo of temporary lodging during contingency training

FM Contingency Training: Then, **NOW**, and TOMORROW *cont.*

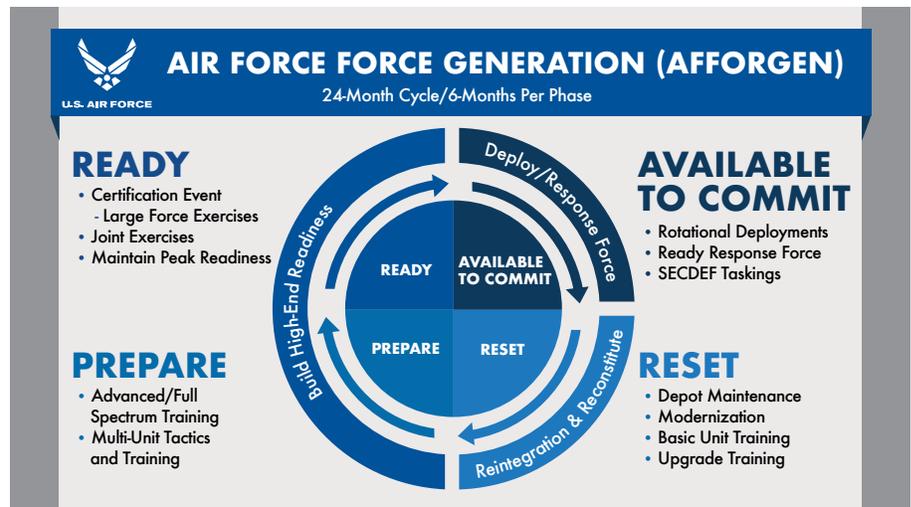
conceiving the course in February the previous year, the first class was fielded. Instead of focusing on learning via written material, students used tools like the ones being used in the field to carry out realistic scenarios. A capstone exercise ensured the students performed various tasks covered in the instructional phase. During this 10-day course, students used a balancing tool to manage funds, tracked accounting data using Microsoft Excel, made payments in cash and check, performed cashiering, dealt with miscellaneous events, and experienced a typical day like they would when deployed.

In 2021, the Air Force announced it will be transitioning to a new AFFORGEN model

to balance combatant commander requirements while building high-end readiness for the future. In the AFFORGEN model, there are four rotational phases: **Prepare, Ready, Available**, and **Reset**. In the Ready Phase, the model states there will be a Certification Event using large force exercises. That means entire force elements will be certified as ready to deploy. For now, this new method of building force elements and deploying is in a transitional state with the first rotation already in the Available to Commit phase as of 1 October 2022. The first entire full cycle of phases will be Available to Commit by 1 October 2024.

Because of this enterprise-wide change in how we prepare to deploy, FM Silver Flag is shifting to a hands-on, evaluation-based approach, and is now 6 days long for FM. The new construct focuses on student leadership and the team-based ability to demonstrate certain capabilities. Silver Flag also shifted away from in-person classroom training; however, a virtual training curriculum was developed to ensure FMers are successful in the new Silver Flag course. The instructor-led online courses align with AFFORGEN Phases, are held over six months (two sessions per month), and include homework assignments, hands-on training, and knowledge assessments. Courses will begin on 1 October and 1 April each year. The course work is in the final stages of development and in Fiscal Year 2023 it will be used as a testbed to hone content delivery within a virtual environment to make sure the training is value-added, and our FM Airmen are ready to perform their wartime tasks.

At present, it may be the case that contingency training statistics have taken a back seat to other metrics, but the new AFFORGEN model will apply pressure on units to provide and measure contingency readiness. This new model will almost force contingency training to the foreground, as each command will place increased value on contingency training to ensure their team is properly prepared for the certification event. Regardless of how each command determines to train their people, I can guarantee that a PowerPoint attached to an email will not cut it in the future.



The Air Force has announced its plans to replace the Air Expeditionary Force deployment model with the Air Force Generation model. The graphic shown outlines the four phases that will cover a 24-month period. AFFORGEN, model ensures a sustainable force offering of Airmen and airpower to the Joint Force. (U.S. Air Force graphic)

About the Author

Mr. Kevin Olmstead is a Kearney and Company consultant and the Financial Management Silver Flag Instructor for the 801 RED HORSE Training Squadron located at Tyndall AFB, FL.

17K and Counting: The Journey of DoD FM Certification



by Ms. Dean'na Hoy, SAF/FMEW

Over a decade ago, the Department of Defense (DoD) was entrenched in finding ways to achieve auditable financial statements. Their desire was to be able to provide strong financial management (FM) through a well-trained workforce. While every facet of FM was examined for audit readiness, one of the common themes was that the Department did not have a framework to help guide FM workforce by emphasizing key types of training areas such as audit readiness and decision support. The decision was that this had to change.

In early 2011, senior DoD FM leaders began researching options to solve the issue by examining other training and credentialing requirements for government personnel including the acquisition certification program established by the Defense Acquisition Workforce Improvement Act (DAWIA) of 1990. This act established education and training standards, requirements, and courses for the civilian and military workforce. Armed with this information, the decision was made to work on developing a DoD FM Certification program. Legislation was adopted in the National Defense Authorization Act (NDAA) for fiscal year 2012 which provided the Secretary of Defense the authority to prescribe professional certification and credentialing standards.

Now as public law, it was up to the Office of the Undersecretary of Defense, Comptroller (OUSDC) to find a way to balance professional development with functional expertise. The OUSDC worked to define 29 functional competencies and proficiency levels, program requirements, award criteria by level, and sustainment activities through continuing education. A final determination was made, resulting in 18 competencies for the program with a shared training requirement for all three levels for FM Systems, Decision Support, Leadership, Ethics, Fiscal Law, and of course, Audit Readiness.

Since this certification program was course-based, OUSDC wanted to ensure credit was provided for prior training users completed, whether from government, commercial, or academic institutions. This also meant recognizing the acquisition certification program training requirements which provided credit under the different FM competency areas. One of the ways was to offer the DAWIA-reduced curriculum in the FM Learning Management System (FM LMS) for personnel with dual certification requirements. The only caveat was individuals had to earn their DAWIA before being awarded their DoD FM Certification.

By 2013, the framework had been established and the rollout plans had been developed with the Services with an initial certification date of 30 June 2016. In the Air Force (AF), this meant coordinating with all the different commands and unions, making personnel system updates, and of course, conducting training roadshows around the country. The implementation team focused on the civilian and active-duty personnel first, as additional work had to be accomplished to include the Reserves and National Guard personnel. Our first pilot command was AF Special Operations Command (AFSOC), they



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17K and Counting: The Journey of DoD FM Certification

helped us refine the rollout, identify problem areas, and improve the program. One of the feedback items included the desire to make it easier for users to track their certification progress. OUSDC developed a certification scorecard to provide a snapshot view of certification status along with access to uploaded documents. On the AF side, we developed automated Learning History Worksheets (LHWs), Microsoft Access databases which allowed users and supervisors to evaluate training previously completed against that which was required for each of the competency areas. These databases allowed users to export the assessment into a Portable Document Format (PDF) document for later reference.

The program was in full swing by 2014 with thousands of courses mapped to all certification levels, including academic courses. As a Service, we evaluated our FM technical and advanced in-residence courses, updating the curriculum to align with FM competencies. We performed a competency analysis of courses available to identify training gaps. SAF/FM's Workforce Development team worked on creating web-based training courses that when partnered with OUSDC's online catalog would allow users to complete their DoD FM certification 100% online.

In 2015, as the program steamed ahead, major changes and enhancements took shape. First was the enrollment of the National Guard and Reserves, encompassing the total force into the program. OUSDC made it easier to track Continuing Education and Training (CET) compliance by changing dates to align to the certification anniversary month. The academic course policy was updated to allow users to apply more courses towards their certification by recognizing that higher level education meets lower-level certification requirements. The AF created the metrics database to give users, supervisors, and leaders a snapshot of their command's health down to an individual's certification status.

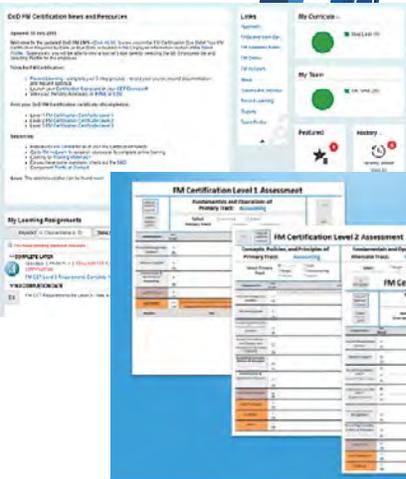
In 2016, working in concert with OUSDC and the Director for Acquisition Career Management (DACM), we led an initiative making DoD FM Certification easier for those with DAWIA curriculum in FM LMS. As a result, the policy was updated to allow completion of acquisition training to be used towards their DoD FM Certification. On the front-end, we continued to provide virtual training classes for new users, approvers, and administrators as we neared the first wave of completions in June 2016. Our efforts, leaders' support, and employee engagement led to AF leading the other services and closing out the first wave of completions.

Later that year, OUSDC made another change to systemic requirements, updating the CET cycles to static dates which ran on a calendar year basis, removing the need for monthly compliance tracking. The AF took the opportunity to improve the metrics portion of the program by incorporating CET status into the dashboards. In November 2016, the academic database was introduced to the field which allowed users, supervisors, approvers, and administrators to search online for approved college courses, cutting down research time immensely. The final policy act for 2016 was the inclusion of the enlisted AF Health Administrators (4A0X1) community assigned to resource management positions. This policy affected personnel managing 2X "medical" funding, further expanding the scope of the program, and ensuring the Congressional intent was met.

Now in the sustainment period of the program, we continued to support new users as they worked to meet certification requirements, but not much changed programmatically until 2019. In January, OUSDC created an interface from myLearn which imported courses directly into FM LMS and in some cases, performed the 3-step process, saving keystrokes for users. One of the major initiatives in 2019 was the NAF Pilot Program, bridging the gap between appropriated and non-appropriated FM personnel. The NAF Pilot was a voluntary program where roughly 33% of eligible personnel elected to participate in DoD FM Certification and earn their certification. By the end of the pilot in 2021, 110 employees were awarded certification and 13 crossed over into appropriated positions.



cont.



For any professional development program to succeed, it needs continuous evaluation and improvement when possible. In 2021, OUSDC reevaluated the parameters and intent of the program and decided to recognize professional certifications earned by personnel. This change allowed personnel who had earned an approved professional certification such as a Certified Defense Financial Manager (CDFM) Certified Government Financial Manager (CGFM), Certified Information Systems Auditor (CISA), Certified Management Accountant (CMA), or Certified Public Accountant (CPA) to elect to use it in lieu of a DoD FM Certification. This was a major change that reflected the value placed on professional certifications and the value placed on feedback from the workforce. As a Service, we took the opportunity to reevaluate our AF FM Functional Competencies and associated skillsets which had not been updated since 2014. Rebalancing the demonstrative tasks, the updated competencies aligned to

the current professional development requirements and included proficiency levels. To close out 2021, OUSDC also updated policy to allow multiyear time extensions for personnel short on years FM experience.

This year, we have seen additional policy enhancements aimed at making the program less painful for users and supervisors. OUSDC eliminated the need for the 3-step process and documentation for FM Experience and Developmental Assignment areas, instead allowing supervisors to attest via electronic certification. This is a great change which once again saves both user and administrator time while reducing rejects. The Acquisition community restructured the DAWIA program with Back to Basics (BtB), going from three levels to two (Advanced and Practitioner) and reduced the training requirements. These changes affected the DoD FM Certification and in October, we saw the official ‘delinking’ of the two programs. While the acquisition courses are still recognized for credit under the DoD FM Certification Program, users are now able to pursue certification without limitation; opening the door to 846 users to finalize and apply for award.

As a Service, we have always tried to improve the program for users and administrators alike. Especially as we look at the need to **Innovate, Accelerate, and Thrive**. One example is the bot created by Russ Hetzler from Air Mobility Command which populated scorecards for technical school graduates. This bot saves roughly 32 keystrokes for each of the 16 competency areas on an enlisted member’s Level 1 record. We are currently evaluating the possibility of expanding the bot and application for the Air Force enterprise.

In 2022, the AF saw a 22% increase of our online courses taken by members outside our Service and we recently launched a pilot program with Becker Continuing Professional Education (CPE) offering courses in accounting, leadership, data analytics, and more. With 17,385 certifications awarded to AF personnel and over one million continuing education hours recorded, the goal of establishing better trained and stronger workforce through the DoD FM Certification Program appears to be working.

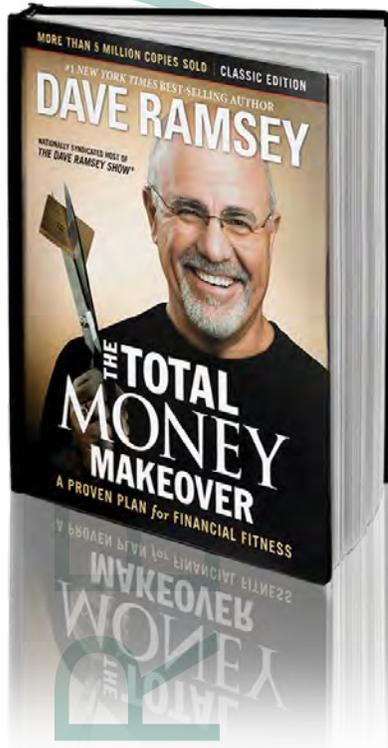
About the Author

Ms. Dean’na Hoy is a Kearney and Company consultant supporting the Directorate of Workforce Management and Executive Service for Secretary of the Air Force for Financial Management and Comptroller at the Pentagon, Washington D.C.

The Total Money Makeover

by Dave Ramsey

REVIEWED BY MSGT INNA LVOVA, SAF/FM



“We buy things we don’t need with money we don’t have to impress people we don’t like.” That is a direct quote from **The Total Money Makeover** by Dave Ramsey; it’s a hard pill to swallow and it’s one of the main reasons people go into debt. This book revolves around the **7 Baby Steps** that Mr. Dave Ramsey crafted and tailored over the years to help people get out of debt, stay out of debt, take control of their finances, and build wealth.

STEP 1: Save \$1,000 in your starter emergency fund as fast as you can. Life happens, unexpected events occur, and the last thing you want to do is cover those expenses with a credit card that you can’t immediately pay off.

STEP 2: Pay off all debt (except the house) using the debt snowball. Here, the author is talking about credit cards, car loans, student loans, and personal loans. Sort each debt by its balance, smallest to largest (regardless of interest rate), and tackle the smallest one first. Put as much money as you can towards the smallest one and pay the minimum on all the rest. Repeat the process until all your debt is paid off. By focusing on the smallest debt first, you’ll see progress a lot quicker, which in turn will motivate you to keep going.

STEP 3: Save three - six months of living expenses in a fully funded emergency fund after your debt is paid off. In the military we have a lot of job security, however, we are still not immune to cars breaking down, unexpected house repairs (if you own your home), or a spouse losing their job. This step will help protect you against unforeseen events.

STEP 4: Invest 15% of your household income in retirement and be consistent. In the book, the author recommends investing in a Roth (post-tax) retirement account primarily because no one knows how the tax brackets will change in the future. Can you imagine being in a 50% tax bracket! A Roth Thrift Savings Plan is an excellent investment vehicle, has very low fees, and allows for tax-free growth.

STEP 5: Save for your children’s college fund. This step should only take place once you have paid off all your debt and are contributing towards your retirement. The recommended option is to use a 529 college savings plan or an Education Savings Account (ESA).

STEP 6: Pay off your home early. This is the hardest step out of all of them, but also the most rewarding! The goal here is to put any extra money you have left over towards your mortgage. This is not to say that every dollar you have left after paying mandatory bills and investing 15% of your take home pay needs to go towards your house payment. You’re still allowed to have hobbies and enjoy your life. Just make sure to keep your eye on the prize; not only will you be able to pay off your home quicker, but it will also save you thousands of dollars in interest.



STEP 7: Build wealth and give. YOU ARE COMPLETELY DEBT-FREE!

This is where you continue to build your nest-egg, live your life debt-free, give towards charities of your choice, and leave an inheritance for your kids to set them up for success.

Overall, this books helps people get out of debt, take control of their finances, and build wealth for themselves and their family. There are no gimmicks or other investment schemes. Just sound advice that focuses on living on less than you make, staying out of debt, saving money, and investing.

About the Author

MSgt Inna Lvova is the Enlisted Force Development Manager at the Pentagon in Washington D.C.



BABY STEP 1

Save \$1,000 for Your Starter Emergency Fund



BABY STEP 2

Pay Off All Debt (Except the House) Using the Debt Snowball



BABY STEP 3

Save 3–6 Months of Expenses in a Fully Funded Emergency Fund



BABY STEP 4

Invest 15% of Your Household Income in Retirement



BABY STEP 5

Save for Your Children's College Fund



BABY STEP 6

Pay Off Your Home Early



BABY STEP 7

Build Wealth and Give



FROM THE DESK OF...

- Mr. David Marzo, SES, SAF/FMC



Last fall, I was offered the opportunity to return home to the Air Force as the Associate Deputy Assistant Secretary for Cost and Economics (SAF/FMC). I had proudly served in the Air Force from 1989 to 2009 with Financial Management (FM) assignments at the Air Force Cost Analysis Agency (AFCAA); SAF/FMC Directorate of Economics and Business Management (SAF/FMCE); as Comptroller at Little Rock Air Force Base; and as the aircraft procurement appropriation manager in the SAF/FM Budget Investment directorate. When I retired and transitioned to a civilian career, I worked for many years on the staff of the Office of the Secretary of Defense (OSD) Cost Assessment and Program Evaluation and even managed a three-year stint with the Marines. While the Marines treated me wonderfully, I am thrilled to return to my Air Force roots and be reunited with many friends, colleagues, and mentors. The opportunity to meet and collaborate with new people has simply been icing on the cake.

While the stated mission of SAF/FMC has not changed appreciably from my days as a military FMer, I am still blown away by how much has actually changed. Quoting Air Force Mission Directive 1-12, FMC “is responsible for all matters pertaining to preparing guidance, direction, and other governance of the formulation, review, and execution of plans, policies, and programs relative to cost, economic, and business case analysis across the Department of the Air Force (DAF).” Mr. Grant McVicker serves as SAF/FMC and is dual-hatted as the Executive Director for AFCAA. While much of our work involves doing cost estimates for major weapon systems, we also have staff in SAF/FMCE dedicated to providing policy and conducting comparative analysis in support of projects brought forward to the Secretary of the Air Force (SECAF) and senior staff. FMCE also leads the DAF research and analysis regarding inflation and escalation and provides oversight of the \$6B Non-Appropriated Fund portfolio.

The most striking change to me is how well SAF/FMC and AFCAA have become integrated into the Strategy, Planning, Programming, Budget, and Execution (SPPBE) process. In my prior experience, we would do estimates for programs at major milestone reviews. It was common for four or five years to pass between estimates for a given program. Now, we update our estimates annually with the express purpose of providing real-time insight to inform the panels and the DAF corporate process. In Fiscal Year (FY) 2022, our team completed 92 cost estimates for the Air Force and Space Force, covering over \$200B in investments. This was vital to building the FY 2024 Program Objective Memorandum. We have successfully established an integration cell (SAF/FMC Cost Analysis) that does a phenomenal job of serving as a liaison between our AFCAA cost estimating divisions and the programming and acquisition organizations for both Air Force and Space Force.

I am particularly excited about FMC’s efforts in support of the FM Strategic Plan. FMC serves as the Champion for Objective 3.2 which is to “Optimize Resource Management through Excellent Cost and Economics Support.” One initiative within this objective involves strengthening our analytical processes and footprint in areas where the conduct of analysis has previously been ad hoc. For example, the FMC and AFCAA team was integral in the cost analytical work of the SECAF’s Operational Imperatives. FMC will now help advise DAF on institutionalizing



the success of that work. The goal is to deliver a blueprint for how emerging requirements and technologies can be turned into programs of record that deliver meaningful capability to the field in a systematic, yet efficient way. Good cost analysis lies at the heart of that blueprint.

As I remind our team, a good strategic vision involves not losing sight of what you are already doing well. Part of our work in the FM Strategic Plan acknowledges this and seeks to distill the defining characteristics of our current success, so we can continue to do those things well, amidst a changing landscape.

I close with thoughts on what constitutes good cost and economic analysis. To me, the key word is context. Imagine yourself putting together a 1,000-piece puzzle without the box that has the picture of the final product. It would be frustrating and unlikely to yield a good result. The picture on the puzzle box provides much needed context.

For projects you are assigned, challenge yourself by asking: How does my work on this effort fit into the larger puzzle? Develop your understanding of context through study. For example, the SECAF has discussed the seven **Operational Imperatives** extensively in public forums. Take the time to listen. As you hear him describe the China threat and explain

the genesis of the imperatives, light bulbs should go off. You start to appreciate why certain projects are prioritized and how they will fit together. You also quickly realize how pivotal cost becomes to the decision-making process, given the many competing demands for resources. Good analysis both quantifies the cost and explains cost drivers. In turn, this feeds constructive discussions with leadership on how to manage cost while meeting mission needs. **Bottom line: The better you understand context, the better you set yourself up to provide impactful analysis.**



CONGRATULATIONS!

WINNER OF THE BEST ARTICLE: SUMMER 2022

The Lead Wing Concept
by Lt Brian Lewis, ACC

ACES HIGH AWARDS



Staff Sergeant Diamonte Brewster

45th Comptroller Squadron (CPTS), Patrick Space Force Base (SFB), Florida

Staff Sergeant Diamonte Brewster is currently the non-commissioned officer-in-charge (NCOIC) of the Financial Operations Flight (FMF) assigned to the 45 CPTS at Patrick SFB, Florida. From 2014-2019, when he was assigned to the 43 CPTS at Pope Air Force Base (AFB), North Carolina, SSgt Brewster immediately impacted the office, contributing to his team winning the Air Mobility Command (AMC) Financial Management CPTS of the Year. During this time, he led the AMC's number one travel and debt management program, processing 3.8K vouchers totaling \$3.5M with an impressive accuracy rate of 96%. While deployed to Al Udeid Air Base, Qatar, SSgt Brewster served as the Civil Engineering Squadron's Resource Advisor, managing a \$95M budget. He accelerated 34 mission critical purchase requests and oversaw US Air Force Central's largest construction portfolio valued at \$2.5B. In 2019, SSgt Brewster moved to Patrick SFB, FL and is currently the NCOIC of the FMF flight overseeing a 7-member shop with over \$2.5M in disbursements annually.

SSgt Brewster touches many lives as a volunteer by organizing 14 different cleanup events, sports days, and fundraisers each year. Additionally, he dedicated nearly 4 years to serving in the base honor guard. During that time, he led 20 members for 37 details and 580 training hours all while working his way up to becoming the NCOIC of the flight. SSgt Brewster is an extremely valuable member of Space Systems Command, the 45 CPTS, the Patrick SFB team, the financial management career field, and the United States Air Force (USAF). His insatiable appetite and drive for self-improvement and team excellence makes him **ACES HIGH!**



Airman First Class Jasmine Butler

11 CPTS, Joint Base Anacostia-Bolling (JBAB), Washington D.C.

Airman First Class Jasmine Butler serves as Financial Management Analysis Budget Technician, 11 CPTS, JBAB, Washington D.C. She enlisted in the Air Force in February 2021 and graduated technical training school at Keesler AFB, Mississippi, as Top Contributor and top 10% of her class in May 2021. Upon arriving at JBAB, A1C Butler became instrumental in standing up the Air Force's newest base. She trained as a Budget Analyst Technician where she processed \$65M of purchase requisitions, oversaw contracts that maintained and restored base facilities, paid utilities, and upheld service contracts for the Civil Engineering Squadron. She led the review of open financial documents, validating over 100 requirements which restored \$13M and allowed JBAB to remain operational for its 18K personnel and 73 mission partners.

As the Finance Defense Travel Administrator, A1C Butler is responsible for managing lines of accounting and ensuring all financial information remains accurate. She oversaw \$3.6M of Defense Travel System (DTS) travel funds and coordinated with Installation Personnel Readiness and Pacific Air Force for external funding that enabled worldwide operations for over 30 Air Force personnel. She also amended erroneous deployment documents, saving \$50K of current year funds. A1C Butler's desire for knowledge led her to enroll in a Master of in Business Administration program beginning in August 2022. A1C Butler is a tremendous asset to the USAF, justifiably earning the Airman of the quarter for the 11th Wing and Air Force District of Washington Financial Management, as well as SrA Below-the-Zone. She is also the treasurer of the First Four private organization for Airmen. Her hunger for challenges and the pursuit of excellence truly makes her **ACES HIGH!**

ACES HIGH AWARDS



Technical Sergeant Terrence R. Jackson

49th Comptroller Squadron, Holloman AFB, New Mexico

Technical Sergeant Terrence R. Jackson is the NCOIC of the Financial Operations Flight at the 49 CPTS at Holloman AFB, New Mexico (NM). TSgt Jackson was born in Tampa, Florida and enlisted in the USAF in November 2011. TSgt Jackson hit the ground running at his first duty station, Cannon AFB, NM. He was awarded SrA Below-The-Zone as a Financial Services Technician. In 2015, TSgt Jackson moved to Andersen AFB, Guam, where he served as Budget Analyst and Resource Advisor. In 2018, TSgt Jackson joined the 673 CPTS at Joint Base Elmendorf Richardson, Alaska. He served as Special Actions, Relocations and Travel Pay Team Lead and was selected to become the 673 Air Base Wing Command Chief's Executive Assistant.

He arrived at Holloman AFB in May 2022 and made an immediate impact! TSgt Jackson influenced several process changes to include teaming with the Travel Management Office to implement a new routing and auditing process for Personally Procured Moves. He was recently lauded for articulating the impact and role finance will have in the Food 2.0 transition and Basic Allowance for Subsistence II implementation next year to 49th Wing Senior Leadership. TSgt Jackson's efforts directly contributed to the success of his team, earning five squadron quarterly awards, two group quarterly awards, two below-the-zone promotions and a Lance P. Sijan group award nominee! Finally, he was coined by the Command Chief for exceptional service during a COVID-19 closure. His exceptional character and commitment to excellence while caring for others is a direct reflection of why he is **ACES HIGH!**



Staff Sergeant Stephen T. Malone

Headquarters Air Force Global Strike Command (AFGSC), Financial Management and Comptroller Directorate, Barksdale AFB, Louisiana

Staff Sergeant Stephen Malone is a stellar financial manager at AFGSC, Financial Management and Comptroller Directorate, Barksdale AFB, Louisiana. Born and raised in southern Virginia, SSgt Malone entered active duty in 2016. He attended technical school at Keesler AFB, Mississippi, upon completion of basic training. In December 2016, he was assigned to his first permanent duty station at Kadena Air Base (AB), Japan.

SSgt Malone served as the Financial Analysis Technician for the 18th Civil Engineering Group, securing support contracts for 113 projects. He continued to excel at Kunsan AB, Republic of Korea, as the lead Permanent Change of Station (PCS) Technician garnering three Group Airmen of the Quarter awards and a Pacific Air Force Airmen of the Quarter award. SSgt Malone PCSed to Holloman AFB in June 2019 where he received a line number for SSgt and immediately became the PCS Lead. Furthermore, due to multiple deployments and short-notice departures, he stepped in as interim NCOIC and flight chief for seven months.

Since SSgt Malone's arrival at his current assignment in October 2021, he hit the ground running and is dual hatted as the Headquarters Chief of Staff resource advisor and budget analyst. He was responsible for a total program of \$40M including all the major command (MAJCOM) commander-specific requirements. He was instrumental in AFGSC leading all the MAJCOMs in budget execution Fiscal Year 2022. SSgt Malone's invaluable performance and continued willingness to punch above his weight-class embodies **ACES HIGH!**

AIR FORCE FINANCIAL MANAGEMENT



Secretary of the Air Force
The Honorable Frank Kendall



Under Secretary of the
Air Force
The Honorable Gina Ortiz Jones



SAF/FM
The Honorable Kristyn E. Jones
Assistant Secretary of the Air Force,
Financial Management and Comptroller
(703) 697-1974; DSN 227

Lt Col Shannon McDougald,
Military Assistant
(703) 695-0829; DSN 225
saf.fm.workflow@us.af.mil



SAF/FMB
Maj Gen Michael Greiner
Deputy Assistant Secretary,
Budget
(703) 695-1875; DSN 225

Lt Col Kevin Watts, Executive Officer
(703) 695-1876; DSN 225
saf.fmb.workflow@us.af.mil



SAF/FMC
Mr. Grant McVicker III, SES
Deputy Assistant Secretary,
Cost and Economics
(703) 697-5312; DSN 227

Lt Col Dimitri Martini,
Executive Officer
(703) 697-5312; DSN 227
saf.fmc.workflow@us.af.mil

SAF/FM LEADERSHIP



Mr. Stephen Herrera
Principal Deputy Assistant Secretary,
Financial Management
and Comptroller
(703) 697-4464; DSN 227

Maj Jared Abramowicz,
Military Assistant
(703) 695-0837; DSN 225
saf.fm.workflow@us.af.mil



CMSgt Kaci Duhart
Executive for Enlisted Matters
(703) 614-5429; DSN 224



SAF/FME
Ms. Lori Tucker
Director, Workforce Management
and Executive Services
(703) 697-2657; DSN 227

None
saf.fme.workflow@us.af.mil



SAF/FMF
Mr. Fredrick Carr, SES
Deputy Assistant Secretary,
Financial Operations
(703) 697-2905; DSN 227

Maj Amy Bragg, Executive Officer
(703) 614-4180; DSN 224
saf.fmf.workflow@us.af.mil



SAF/FML
Mr. Shawn Barnes, SES
Deputy Assistant Secretary, Congressional
Budget and Appropriations Liaison
(703) 693-5799

Capt John Oms,
Executive Director
(703) 695-0606; DSN 225

U.S. AIR FORCE FM KEY PERSONNEL

by Organization

ORGANIZATION	COMPTROLLER	PHONE NUMBER	WORKFLOW ADDRESS	CHIEF ENLISTED MANAGER
 Air Combat Command (ACC)				
ACC, JB Langley-Eustis	Col Jack (Jack) Gardner (FM) Ms. Poppy Harsbarger (FM-1)	(757) 764-4854; DSN 574 (757) 764-3112; DSN 574	fm.cmpt@us.af.mil	CMSgt Melanie Townsend
UNIT/LOCATION				SENIOR ENLISTED LEADER
1 AF (AFNORTH), Tyndall AFB	Mr. David Kostic	(850) 283-8671; DSN 523	None	None
12 AF, Davis-Monthan AFB	Mr. Bradley Urban	(520) 228-6406; DSN 228	None	SMSgt Shannon Katris
16 AF, JBSA-Lackland	Mr. Fredy Alberto	(210) 977-2866; DSN 969	afisra.fm.workflow@us.af.mil	None
20 CPTS, Shaw AFB	Maj Quinton Croff	(803) 895-1549; DSN 965	a20cpts.css1@us.af.mil	SMSgt Charlie Belton
23 CPTS, Moody AFB	Maj Christopher Cook	(229) 257-3215; DSN 460	None	SMSgt Eric Viola
319 CPTS, Grand Forks AFB	Maj NaKeshia Dean	(701) 747-4815; DSN 362	None	MSgt Melissa Clouatre
325 CPTS, Tyndall AFB	Maj Andrew Fingall	(850) 283-3265; DSN 523	325cpts.cc@us.af.mil	SMSgt Carols Cintron
355 CPTS, Davis-Monthan AFB	Maj Shawn Hempsey	(520) 228-5801; DSN 228	355cptscc@us.af.mil	SMSgt Shannon Katris
363 ISRW, JB Langley-Eustis	Mr. Allen Atwell	(757) 225-5456; DSN 575	363isrw.fm.workflow@us.af.mil	CMSgt Jennell Chalk
366 FAS, Mountain Home AFB	Capt Jerry Baker III	(208) 828-2294; DSN 728	None	MSgt Jeremy Leroy
379 ECPTS, Al Udeid AB, Qatar	Capt Zahi Abi Chaker	DSN 318-455-5260	379ecpts.cc@auab.afcent.af.mil	SMSgt Bryan Bittner
388 FW, Hill AFB	Mr. Chad Woods	(801) 775-6938; DSN 775	388fw.fm@us.af.mil	MSgt Jennie Shanker
4 CPTS, Seymour Johnson AFB	Maj Aleksi Vega	(919) 722-5700; DSN 722	None	SMSgt Ruth Salender
461 ACW, Robins AFB	1st Lt Emily Walvatne	(478) 201-1228; DSN 241	None	MSgt Brody Martin
480 ISR WG, JB Langley-Eustis	Ms. Deanna (Jill) Brogan	(757) 225-0786; DSN 575	480isr.wg.fm@us.af.mil	MSgt Travis Spencer
505 CCW, Hurlburt Field	Capt Michael Kazakoff	(850) 884-9036; DSN 579	505ccw.fm@us.af.mil	None
53 WG, Eglin AFB	Capt Veronica Romo	(850) 882-5451; DSN 872	None	None
55 CPTS, Offutt AFB	Lt Col Aimee Kirchner	(402) 294-2022; DSN 271	55cpts.css.staff@us.af.mil	SMSgt Gerry Volcy
552 ACW, Tinker AFB	Ms. Karen Green	(405) 734-1611; DSN 884	552acw.fm2@us.af.mil	MSgt Kimber Anson
557 WW, Offutt AFB	Mr. Kyle Light	(402) 294-6337; DSN 271	557wwfm@us.af.mil	None
633 CPTS, JB Langley-Eustis	Maj Christopher Decker	(757) 764-2273; DSN 574	633cpts.comm@us.af.mil	CMSgt Jennell Chalk
67 CW/FM, JBSA-Lackland	Ms. Tonia V. Harrison Johnson	(210) 977-2212; DSN 969	None	None
688 CW/FM, JBSA-Lackland	Ms. Peggy Faison	(210) 977-2885; DSN 969	None	None
70 ISR WG, Fort Meade	Mr. Fernando Waldron	(301) 677-0776; DSN 622	70isrw.fma@us.af.mil	MSgt Robert Bailey
9 AF, Shaw AFB	Mr. Everett Perkins	(803) 895-2529; DSN 965	9af.fm@us.af.mil	TSgt Deaven Randolph
9 CPTS, Beale AFB	Maj Frank Rodela	(530) 634-2225; DSN 368	9cpts.wsaworkflow.commandtaskers@us.af.mil	SMSgt Joseph Dandria
93 AGOW, Moody AFB	Capt Anthony Paglialonga	(229) 257-6340; DSN 460	93agow.fm@us.af.mil	SMSgt Eric Viola
99 CPTS, Nellis AFB	Maj Kevin Byram	(702) 652-2593; DSN 682	None	SMSgt Crystal Harrell
AFTAC, Patrick SFB	Ms. Deborah Ward	(321) 494-6944; DSN 854	None	None
CAP USAF, Maxwell AFB	Mr. Chuck Miller	(334) 953-6493; DSN 493	cap-usaf.fm.financialmanagement@us.af.mil	None
USAFCENT (Fwd), Al Udeid AB, Qatar	Capt Julian Ireland	DSN 318-436-1489	None	SMSgt Kristopher Barrentas
USAFCENT, Shaw AFB	Lt Col Ned June	DSN 313-717-5434	fm.shaw@afcent.af.mil	TSgt Deaven Randolph
USAFWC Det 1, Peterson SFB	Ms. Amy McColloch	(719) 556-7559; DSN 560	None	None

U.S. AIR FORCE FM

KEY PERSONNEL BY ORGANIZATION



**PHONE
NUMBER**

**FINANCIAL
ANALYSIS**

**PHONE
NUMBER**

**FINANCIAL
OPERATIONS**

**PHONE
NUMBER**

(757) 764-2290; DSN 574

Col Timothy Fast

(757) 764-1231; DSN 574

Ms. Teela Finch

(757) 764-0870; DSN 574

(850) 283-0875; DSN 523
 (520) 228-5578; DSN 228
 None
 (803) 895-3495; DSN 965
 (229) 257-3218; DSN 460
 (701) 747-4862; DSN 362
 (850) 283-3588; DSN 523
 (520) 228-5578; DSN 228
 (757) 764-3796; DSN 574
 (208) 828-3513; DSN 728
 DSN 318-455-5261
 (801) 586-2823; DSN 586
 (919) 722-5065; DSN 722
 (478) 201-1216; DSN 241
 (757) 225-1862; DSN 225
 None
 None
 (402) 294-0104; DSN 271
 (405) 734-6464; DSN 884
 None
 (757) 764-3796; DSN 574
 None
 None
 (301) 677-0370; DSN 622
 (803) 895-3495; DSN 965
 (530) 634-2251; DSN 368
 (229) 257-3218; DSN 460
 (702) 652-6738; DSN 682
 None
 None
 DSN 318-436-1450
 DSN 313-717-5451
 None

Ms. Kim Jackey
 Vacant
 Mr. Ivan Keene, Jr.
 Ms. Barbara Kane
 2nd Lt Steven Colletta
 Mr. Jason Pfeiffer
 Capt Meara McCarthy
 Capt Joseph Gehringer
 Ms. Jessica Fitzen
 1st Lt Mark Jacob
 Rotational
 Ms. Marie Woodburn
 2nd Lt Jasmin Solis
 Ms. Jane McCard
 Mr. Robert Perez
 Ms. Karen Feerick
 Ms. Jeananne Creager
 Ms. Lisa Dahmen
 Ms. Sherry Holford
 Mr. James Greene
 Ms. Leah Tisdale
 Ms. Tonia Johnson
 Ms. Bonnie Mahoney
 None
 Mr. Everett Perkins
 1st Lt Daneilo Segovia-Spehar
 TSgt Shaun Barton
 Capt Jamecia Lazard-Jackson
 Ms. Karen M. Thomas
 Mr. Tony Tune
 None
 None
 None

(850) 283-3907; DSN 523
 (520) 228-4973; DSN 228
 (210) 977-4254; DSN 969
 (803) 895-1551; DSN 965
 (229) 257-3397; DSN 460
 (701) 747-6126; DSN 362
 (850) 283-8249; DSN 523
 (520) 228-3383; DSN 228
 (757) 225-9384; DSN 575
 (208) 828-2677; DSN 728
 DSN 318-455-5266
 (801) 586-1096; DSN 586
 (919) 722-7476; DSN 722
 (478) 201-1240; DSN 241
 (757) 225-8204; DSN 575
 (850) 884-9081; DSN 579
 (850) 882-5451; DSN 872
 (402) 294-2391; DSN 271
 (405) 734-5726; DSN 884
 (402) 294-6269; DSN 271
 (757) 764-2161; DSN 574
 (210) 977-2212; DSN 969
 (210) 977-2763; DSN 969
 (301) 677-0370; DSN 622
 (803) 895-2529; DSN 965
 (530) 634-2229; DSN 368
 (229) 257-2560; DSN 460
 (702) 652-9835; DSN 682
 (321) 494-9572; DSN 854
 (334) 953-6411; DSN 493
 DSN 318-436-1488
 DSN 313-717-5444
 None

None
 None
 None
 2nd Lt Regis Taylor
 TSgt Michael Pudvah
 2nd Lt Cooper Stump
 MSgt Jeannie Hartman
 2nd Lt Zachary Song
 None
 2nd Lt Patrick Bella
 Rotational
 None
 MSgt Veronica Rodriguez
 None
 None
 None
 None
 2nd Lt Anthony Deroy
 None
 None
 None
 Mr. Louis Moore
 None
 None
 None
 SSgt Jeffery Thompson
 Ms. Deborah Becchetti
 TSgt Jennifer Fletcher
 None
 2nd Lt Trevor Bills
 None
 None
 None
 None
 None
 None

None
 None
 None
 (803) 895-1719; DSN 965
 (229) 257-2517; DSN 460
 (701) 747-4817; DSN 362
 (850) 283-3570; DSN 523
 (520) 228-1227; DSN 228
 None
 (208) 828-3513; DSN 728
 DSN 318-455-5262
 None
 (919) 722-8062; DSN 722
 None
 None
 None
 None
 (402) 294-3300; DSN 271
 None
 None
 (757) 225-2520; DSN 575
 None
 None
 (301) 677-0815; DSN 622
 (803) 895-1611; DSN 965
 (530) 634-5194; DSN 368
 None
 (702) 652-7372; DSN 682
 None
 None
 None
 None
 None
 None
 None



U.S. AIR FORCE FM KEY PERSONNEL

by Organization

ORGANIZATION COMPTROLLER PHONE NUMBER WORKFLOW ADDRESS CHIEF ENLISTED MANAGER



Air Education and Training Command (AETC)

AETC, JBSA-Randolph Col Douglas Pierce (FM)
Mr. Wayne Thurman (FM-1) (210) 652-2161; DSN 487
(210) 652-3318; DSN 487 aetc.fmworkflow@us.af.mil CMSgt Leah Anderson

UNIT/LOCATION

SENIOR ENLISTED LEADER

14 CPTS, Columbus AFB	Maj Avante Graves	(662) 434-7803; DSN 742	14cpts.cc@us.af.mil	SMSgt Angelique McCreary
17 CPTS, Goodfellow AFB	Maj Justin Moore	(325) 654-3775; DSN 477	17cpts.tasker.workflow@us.af.mil	MSgt Crystal Doecker
42 CPTS, Maxwell AFB	Maj Daniel Wangelin	(334) 953-3206; DSN 493	42cpts.fm.workflow.1.@us.af.mil	SMSgt Juan Horta
47 CPTS, Laughlin AFB	Lt Col Carl Chen	(830) 298-5330; DSN 732	47cpts.cc@us.af.mil	SMSgt Mariya Cavazos
49 CPTS, Holloman AFB	Lt Col Shawn Schulz	(575) 572-5107; DSN 572	49cpts.cc.workflow@us.af.mil	SMSgt Erreca Berry
502 CPTS, JBSA-Lackland	Lt Col Nesta Garner	(210) 376-9281	502.cpts.fmtaskworkflow@us.af.mil	CMSgt Mark Thompson
56 CPTS, Luke AFB	Lt Col Kristen Schnell	(623) 856-7007; DSN 896	71cpts.cc@us.af.mil	SMSgt Tiffany Robinson
71 CPTS, Vance AFB	Maj Alayna Holt	(580) 213-7296; DSN 448	81cpts.css@us.af.mil	SMSgt Robert Jones Jr.
81 CPTS, Keesler AFB	Maj Christopher O'Dell	(228) 376-8246; DSN 591	82cpts.css@us.af.mil	SMSgt Rebeca Rosa-Baird
82 CPTS, Sheppard AFB	Maj Joshua Rittenhouse	(940) 676-6780; DSN 736	97cpts.css@us.af.mil	MSgt Sean Evans
97 CPTS, Altus AFB	Maj Amanda McGowin	(580) 481-6956; DSN 866	502cpts.fm.taskworkflow@us.af.mil	SMSgt Christopher Kauffmann
AU, Maxwell AFB	Mr. Antonio Douglas	(334) 953-7535; DSN 493	au.fm.workflow@us.af.mil	None



Air Force Materiel Command (AFMC)

AFMC, Wright-Patterson AFB Brig Gen Frank Verdugo (FM)
Vacant (937) 257-6781; DSN 787
(937) 257-6781; DSN 787 afmc.fm.workflow@us.af.mil CMSgt Theresa Grolla

UNIT/LOCATION

SENIOR ENLISTED LEADER

AFLCMC, Wright-Patterson AFB	Ms. Marjana Zupcsan, SES	(937) 255-5917; DSN 785	afmc.workflow@us.af.mil	None
66 CPTS, Hanscom AFB	Maj Amber Gasparetto Bruning	(781) 225-1261; DSN 845	66.cpts.workflow@us.af.mil	SMSgt Alan Kitler
88 CPTS, Wright-Patterson AFB	Lt Col Amy Justus	(937) 522-2007; DSN 672	88cpts.workflow@us.af.mil	CMSgt Sharma Haynes
AFTC, Edwards AFB	Lt Col David Kim	(661) 277-3710; DSN 527	aftc.fm.workflow@us.af.mil	None
AEDC, Arnold AFB	Ms. Kellee Pritt	(931) 454-5081; DSN 340	aedc.fm.workflow@us.af.mil	TSgt Devonta McGee
96 CPTS, Eglin AFB	Maj Quintin Benjamin	(850) 883-0262; DSN 875	96cpts.cc.organizationalmailbox@us.af.mil	SMSgt Kwadwo Agyen-Frempong
412 CPTS, Edwards AFB	Maj Maurice McKay	(661) 277-7270; DSN 527	s537@us.af.mil	MSgt Nathan White
AFSC, Tinker AFB	Mr. Elwood Lewis, SES	(405) 739-5646; DSN 339	afsc.workflow@us.af.mil	None
72 CPTS, Tinker AFB	Maj Charlton Freeman	(405) 736-5553; DSN 336	72cpts.workflow@us.af.mil	SMSgt Michael Adams
75 CPTS, Hill AFB	Maj Eric Parks	(801) 775-5178; DSN 775	75cpts.workflow@us.af.mil	SMSgt James Mitchell
78 CPTS, Robins AFB	Maj William Liaw	(478) 926-3825; DSN 468	78cpts.workflow@us.af.mil	SMSgt Tesha Martin
AFRL, Wright-Patterson AFB	Ms. Emily Duke	(937) 656-9862; DSN 986	afrl.workflow@us.af.mil	None
AFNWC, Kirtland AFB	Mr. William (Bill) Relyea	(505) 846-6911; DSN 246	afnwc.workflow@us.af.mil	None
AFIMSC, JBSA-Lackland	Vacant, SES	(210) 395-0900; DSN 969	afimsc.rm.workflow@us.af.mil	CMSgt Jennifer Britton
AFSVC, JBSA-Lackland	Lt Col Trevor Whitehill	(210) 395-7425; DSN 969	None	None
TPPC, Ellsworth AFB	Mr. Gary Gualano	(605) 385-8696; DSN 675	None	None
FM CoE, Denver	Vacant	(720) 847-2145; DSN 874	None	None
AFSFC, JBSA-Lackland	Ms. Sharlene Caster	(210) 925-5611; DSN 945	None	None
AFICA, Wright-Patterson AFB	Ms. Linda Viverette	(937) 904-0447; DSN 674	None	None

U.S. AIR FORCE FM

KEY PERSONNEL BY ORGANIZATION



**PHONE
NUMBER**

**FINANCIAL
ANALYSIS**

**PHONE
NUMBER**

**FINANCIAL
OPERATIONS**

**PHONE
NUMBER**

(210) 652-4882; DSN 487

Lt Col Samuel Shimp

(210) 652-5100; DSN 487

Mr. Jeremy Taylor

(210) 652-6871; DSN 487

(662) 434-2673; DSN 742
(325) 654-4396; DSN 477
(334) 953-3709; DSN 493
(830) 298-5019; DSN 732
(575) 572-2568; DSN 572
(210) 347-2636
(623) 856-4924; DSN 896
(580) 213-7188; DSN 448
(228) 376-8244; DSN 591
(940) 676-4879; DSN 736
(580) 481-6964; DSN 866
None

None
Mr. Corey Lelek
Mr. Johnny Pruitt
Mr. Robert Young
Ms. Karen Wilkerson
Ms. Angie Trego
Ms. Karen Hightower
Ms. Holly Peoples
Mr. Blake Hines
Mr. Richard Pfeffer
None
Mr. Joseph Wingo

None
(325) 654-5154; DSN 477
(334) 953-5386; DSN 493
(830) 298-5271; DSN 732
(575) 572-7107; DSN 572
(937) 414-8297
(623) 856-3526; DSN 896
(580) 213-7288; DSN 448
(228) 376-8242; DSN 591
(940) 676-2909; DSN 736
(580) 481-5104; DSN 866
(334) 953-6865; DSN 493

MSgt Jahrod Cyrus
2nd Lt Edward Giron
1st Lt Nia Gilliam
Capt Nicholas Binkley
2nd Lt Randy Ocasio Alverio
2nd Lt Mikel Fair
2nd Lt Tawny Bidegain
2d Lt Doris Cole
1st Lt Aaron Suh
2nd Lt Brieshon Quarles
1st Lt Jackson Buda
None

(662) 434-2696; DSN 742
(325) 654-5041; DSN 477
(334) 953-8157; DSN 493
(830) 298-5203; DSN 732
(575) 572-2645; DSN 572
(210) 238-4025
(623) 856-7028; DSN 896
(580) 213-7805; DSN 448
(228) 376-8208; DSN 591
(940) 676-3408; DSN 736
(580) 481-6980; DSN 866
None



(937) 257-6783; DSN 787

Col Lance McInnish

(937) 257-6353; DSN 787

Mr. James Reitzel

(937) 257-8018; DSN 787

None
(781) 225-1295; DSN 845
(937) 522-2002; DSN 672
None
(931) 454-4364; DSN 340
(850) 882-2055; DSN 872
(661) 277-2081; DSN 527
None
(405) 739-2156; DSN 339
(801) 775-6248; DSN 775
(478) 222-3098; DSN 472
None
None
(210) 395-0909; DSN 969
None
None
None
None
None
None
None

Mr. Justin Clark
Ms. Joyce Denham
Ms. Cathleen Worley
Mr. Josephe Ites
Ms. Jennifer Clark
Mr. Ray Graber
Ms. Sherry Raymundo
Ms. Tiffany Stacy
Ms. Cheryl Robitaille
Ms. Melody Chase
Ms. Annette Bowker
Ms. Rodney Izor
Ms. Katee Kellenbence
Col Laurie Lanpher
Ms. Tina Hudson
Ms. Teresa Stokes
Mr. Robert Bickel
None
None

(937) 656-5400; DSN 986
(781) 225-1272; DSN 845
(937) 522-2131; DSN 672
(850) 855-3979
(931) 454-6602; DSN 340
(850) 882-8097; DSN 872
(661) 277-8440; DSN 527
(405) 739-5547; DSN 339
(405) 739-2150; DSN 339
DSN 777-9054; DSN 777
(478) 222-3292; DSN 472
(937) 656-9836; DSN 986
(505) 853-1381; DSN 263
(210) 395-7996; DSN 969
(210) 395-7098; DSN 969
(605) 385-8696; DSN 675
(720) 847-2145; DSN 847
None
None

None
2nd Lt Judith Johnson
2nd Lt Hannah Murray
Ms. Sheri Pflum
Mr. Josh Johns
MSgt Thomas Cadick
Ms. Rebecca Pituch
Ms. Melissa Hancock
Mr. Jaime Nix
2nd Lt Tierra Nikolaus
Mr. Jeff McClain
Mr. James Lawson
Ms. Katee Kellenbence
Vacant
None
Mr. Jeffrey Svoboda
None
None
None

None
(781) 225-1499; DSN 845
(937) 522-2075; DSN 672
(661) 277-8695; DSN 527
(931) 454-5802; DSN 340
(850) 882-2543; DSN 872
(661) 277-7173; DSN 527
(405) 734-6050; DSN 884
(405) 739-2493; DSN 339
(801) 777-5309; DSN 777
(478) 327-4259; DSN 497
(937) 713-3774; DSN 713
(505) 853-1381; DSN 263
(210) 395-0939; DSN 969
None
None
(605) 385-8696; DSN 675
None
None
None



U.S. AIR FORCE FM KEY PERSONNEL

by Organization

ORGANIZATION COMPTROLLER PHONE NUMBER WORKFLOW ADDRESS CHIEF ENLISTED MANAGER



Air Force Global Strike Command (AFGSC)

AFGSC, Barksdale AFB Col Phelemon Williams (FM) (318) 456-0156; DSN 781 afgsc.fmworkflow@us.af.mil CMSgt Lateeah Morrell
 Dr. Andrew Wallen (FM-1) (318) 456-6950; DSN 781

UNIT/LOCATION

SENIOR ENLISTED LEADER

2 CPTS, Barksdale AFB	Lt Col Kristen Kennedy	(318) 456-3237; DSN 781	2cpts.css@us.af.mil	SMSgt Sari Taylor
5 CPTS, Minot AFB	Maj Andrew Webb	(701) 723-4283; DSN 453	5cpts.css@us.af.mil	SMSgt Heather Malensek
7 CPTS, Dyess AFB	Maj Cesar Jesus	(325) 696-3150; DSN 461	7cpts.css.csshelpdesk@us.af.mil	MSgt Abbey Oladiti
28 CPTS, Ellsworth AFB	Maj Nicholas DeFranco	(605) 385-1499; DSN 675	28cptsfrontoffice@us.af.mil	SMSgt Lee Sebulsky
90 CPTS, F. E. Warren AFB	Maj Ian Cordell	(307) 773-3541; DSN 481	90cpts.css@us.af.mil	Vacant
91 MW/FM, Minot AFB	Mr. Traccy Denham	(701) 723-3378; DSN 453	91mw.fm.financemanagement@us.af.mil	SMSgt Heather Malensek
341 CPTS, Malmstrom AFB	Maj Megan Clayton	(406) 731-3821; DSN 632	341cpts.adminworkflow@us.af.mil	MSgt Tiffany Lawless
377 CPTS, Kirtland AFB	Lt Col Karim Rodriguez	(505) 846-7296; DSN 246	377cpts.css@us.af.mil	SMSgt Cyd Arandia
509 CPTS, Whiteman AFB	Maj Robert Hanks	(660) 687-5441; DSN 975	509cpts.css.commandsection@us.af.mil	Vacant



Air Force Special Operations Command (AFSOC)

AFSOC, Hurlburt Field Mr. Jeffrey DeCocker (FM) (850) 884-2824; DSN 579 afsoc.fme@us.af.mil CMSgt Eva Rodgers
 Ms. Rebecca Ostrander (FM-1) (850) 884-2292; DSN 579

UNIT/LOCATION

SENIOR ENLISTED LEADER

1 SOCPTS, Hurlburt Field	Maj Joseph Regan	(850) 884-4030; DSN 579	1socpts.ccv3@us.af.mil	CMSgt David Graham
24 SOW, Hurlburt Field	Mr. Victor Weins	(850) 884-2380; DSN 579	23sow.fm.org@us.af.mil	MSgt Jonathan Fraher
27 SOCPTS, Cannon AFB	Capt Carrigan Feeney	(575) 784-2732; DSN 681	27socpts.taskerwf@us.af.mil	SMSgt Jonathan Mollison
352 SOW/FM, RAF Mildenhall, United Kingdom	Capt Dominic Vajello	DSN 314-238-4424	None	MSgt Lorenzo Singh



Air Mobility Command (AMC)

AMC, Scott AFB Col Anthony Smith (FM) (618) 229-3339; DSN 779 amc.a8@us.af.mil CMSgt Kristopher Coats
 Mr. Rich Weathers (FM-1) (618) 229-3339; DSN 779

UNIT/LOCATION

SENIOR ENLISTED LEADER

6 CPTS, MacDill AFB	Maj Douglas Fletcher	(813) 828-5187; DSN 968	6cpts.cc@us.af.mil	MSgt Rasheem Cephas
19 CPTS, Little Rock AFB	Maj Anthony Pena	(501) 987-8188; DSN 731	None	SMSgt Rodney McInnis
22 CPTS, McConnell AFB	Maj Rey Heron	(316) 759-3332; DSN 743	None	MSgt Matthew Lipkovitch
43 CPTS, Pope AAF	Maj John Concepcion	(910) 394-4220; DSN 424	None	MSgt Randall Rosales
60 CPTS, Travis AFB	Lt Col Sean Kelliher	(707) 424-2251; DSN 837	60.cpts.cc@us.af.mil	CMSgt Danielle Brown
62 CPTS, JB Lewis-McChord	Lt Col William Griffin	(253) 982-2105; DSN 382	62cpts.ccs@us.af.mil	SMSgt Daniel Cain
87 CPTS, JB McGuire/Dix/Lakehurst	Lt Col Aaron Lemke	(609) 754-6304; DSN 650	None	CMSgt Nicole Rice
92 CPTS, Fairchild AFB	Maj Thomas Lamb	(509) 247-2418; DSN 657	92cpts.css.commandsection@us.af.mil	SMSgt Darlene Tydingco
375 AMW, Scott AFB	Lt Col Daniel Flanagan	(618) 256-1922; DSN 576	375aw.fm@us.af.mil	SMSgt Lynnette Banks
436 CPTS, Dover AFB	Lt Col Gretchen Lewis	(302) 677-4447; DSN 445	S537@us.af.mil	SMSgt Warrell Shanklin
628 CPTS, JB Charleston	Maj Raymond Mims II	(843) 963-3772; DSN 673	628cpts.finance@us.af.mil	MSgt Nichole Rush

U.S. AIR FORCE FM

KEY PERSONNEL BY ORGANIZATION



**PHONE
NUMBER**

**FINANCIAL
ANALYSIS**

**PHONE
NUMBER**

**FINANCIAL
OPERATIONS**

**PHONE
NUMBER**

(318) 456-2199; DSN 781

Col Christine Millard

(318) 456-4820; DSN 781

Ms. Michelle Sims

(318) 456-9827; DSN 781

(318) 456-2768; DSN 781
(701) 723-4490; DSN 453
(803) 895-3450; DSN 461
(605) 385-1498; DSN 675
(307) 773-3989; DSN 481
(701) 723-4490; DSN 453
(406) 731-3193; DSN 632
(505) 846-9605; DSN 246
(660) 687-5440; DSN 975

Ms. Kim Luce
Mr. Chris Kurz
Ms. Sandra Colley
1st Lt Matihson Madison
Mr. Angelo Gonzalez
Ms. Paige Peltonen
Mr. Daniel Wilkinson
Mr. Charles Becker
Mr. William Decker

(318) 456-4500; DSN 781
(701) 723-4297; DSN 453
(325) 696-2024; DSN 461
(605) 385-1485; DSN 675
(307) 773-4008; DSN 481
(701) 723-3379; DSN 453
(406) 731-2603; DSN 632
(505) 846-0081; DSN 246-0081
(660) 687-5457; DSN 975

2nd Lt Matthew Bato
SMSgt Heather Malensek
TSgt Kierra Ortiz
TSgt Lindsay Vaillancourt
MSgt Carol Walker
None
2nd Lt Jordan Perrego
1st Lt Kailie Strom
2nd Lt Joshua Churchill

(318) 456-5213; DSN 781
(701) 723-4311; DSN 453
(325) 696-2095; DSN 461
(605) 385-1553; DSN 675
(307) 773-1896; DSN 481
None
(406) 731-3193; DSN 632
(505) 853-2094; DSN 246
(660) 687-5389; DSN 975



(850) 884-7640; DSN 579

Lt Col Earl Alexander

(850) 884-2809; DSN 579

Vacant

(850) 884-6069; DSN 579

(850) 884-4054; DSN 579
None
(575) 784-2497; DSN 681
None

Ms. Carol Moore
MSgt Jonathan Fraher
Capt Timothy Wang
Capt Shawn Hansen

(850) 884-3749; DSN 579
(850) 885-8090; DSN 579
(575) 784-2019; DSN 681
DSN 314-238-4424

1st Lt Matthew Gingrey
None
2nd Lt Zoe Montague
None

(850) 884-4359; DSN 579
None
(575) 784-2069; DSN 681
None



(618) 229-1517; DSN 779

Col Daniel McCrary

(618) 229-2357; DSN 779

Mr. Steve Urick

(618) 229-1719; DSN 779

(813) 828-4051; DSN 968
(501) 987-6465; DSN 731
(316) 759-4247; DSN 743
(910) 394-1482; DSN 424
(707) 424-3855; DSN 837
(253) 982-0117; DSN 382
(609) 754-4290; DSN 650
(509) 247-4387; DSN 657
(618) 256-5784; DSN 576
(302) 677-4457; DSN 445
(843) 963-3699; DSN 673

Ms. Nakia Randolph
1st Lt Kenneth McGuire
Capt Anastasia Reinhart
1st Lt Cannon Nicholls
Capt Kyle Pater
Capt Alexandria Kahalley
Capt Mary Cavanaugh
Capt Bryan Case
Mr. Bruce Greenwald
Mr. Patrick Tulloch
1st Lt Mason Lucas

(813) 828-4092; DSN 968
(501) 987-7066; DSN 731-7066
(316) 759-5283; DSN 743
(910) 394-1062; DSN 424
(707) 424-8856; DSN 837
(253) 982-3853; DSN 382
(609) 754-6239; DSN 650
(509) 247-2263; DSN 657
(618) 256-7879; DSN 576
(302) 677-4503; DSN 445
(843) 963-3699; DSN 673

1st Lt Adrian Robinson
Capt Jonathan Lemens
2nd Lt Micaela Lobaton
2nd Lt Jimmy Armstrong
2nd Lt Leon Babcockmcintosh
2nd Lt Alex Cunningham
1st Lt Tonga Angilau
2nd Lt Joshua Band
1st Lt Jason Aristizabal
Capt Sean Blanton
MSgt David Rossman

(813) 828-5729; DSN 968
(501) 987-6512; DSN 731-6512
(316) 759-4576; DSN 743
(910) 394-1337; DSN 424
(707) 424-1872; DSN 837
(253) 982-2530; DSN 382
(609) 754-6338; DSN 650
(509) 247-3159; DSN 657
(618) 256-5784; DSN 576
(302) 677-3367; DSN 445
(843) 963-3702; DSN 673



U.S. AIR FORCE FM KEY PERSONNEL

by Organization

ORGANIZATION	COMPTROLLER	PHONE NUMBER	WORKFLOW ADDRESS	CHIEF ENLISTED MANAGER
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Pacific Air Forces (PACAF)

PACAF, JB Pearl Harbor-Hickam	Col William Gibson (FM) Ms. Melissa Blakesly (FM-1)	DSN 315-449-3622 DSN 315-449-3677	pacaf.fm@us.af.mil	CMSgt Justin Gholston
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UNIT/LOCATION	SENIOR ENLISTED LEADER
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7 AF/FM, Osan AB, South Korea	1st Lt Willie Prier	DSN 315-784-1487	7af.fmallpersonnel@us.af.mil	MSgt Kendell Grant
8 CPTS, Kunsan AB, South Korea	Maj Alexander Mathews	DSN 315-782-4401	8fw.cpts.css@us.af.mil	SMSgt Sedelia Cordero
15 CPTS, JB Pearl Harbor-Hickam	Maj Zachary Mason	DSN 315-449-0890	15cpts.fmf@us.af.mil	SMSgt Natalie Collins
18 CPTS, Kadena AB, Japan	Lt Col Fiona Pelehac	DSN 315-634-3111	None	CMSgt Shirley Quevedo
35 CPTS, Misawa AB, Japan	Maj Christian Leonard Belo	DSN 315-226-2787	35cpts.css@us.af.mil	SMSgt Monique Tyler
36 CPTS, Andersen AFB, Guam	Maj Elizabeth Dale	DSN 315-366-7200	36cpts.css.org@us.af.mil	SMSgt Jorge Gonzalez Gaona
51 CPTS, Osan AB, South Korea	Maj Brett Ramnarine	DSN 315-784-5821	51cpts.css@us.af.mil	SMSgt David Weaver
354 CPTS, Eielson AFB	Maj Adam Wenke	DSN 317-377-4140	354cpts.css.wsa@us.af.mil	SMSgt Dennis Spear
374 CPTS, Yokota AB, Japan	Maj Ryan Abel	DSN 315-225-8143	374cpts.ccs@us.af.mil	SMSgt Tiffany Robinson
673 CPTS, JB Elmendorf-Richardson	Maj Frederick Freeman	DSN 317-552-5997	673cptsadmin@us.af.mil	SMSgt Dustin Harrington



U.S. Air Forces in Europe and Air Forces Africa (USAFE-AFAFRICA)

USAFE-AFAFRICA, Ramstein AB, Germany	Col Scott Thompson (FM) Ms. Heidi Mahoney (FM-1)	DSN 314-480-6438 DSN 314-480-7260	usafe.fm@us.af.mil	CMSgt Shiona Meyer
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UNIT/LOCATION	SENIOR ENLISTED LEADER
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31 CPTS, Aviano AB, Italy	Lt Col Benjamin Wright	DSN 314-632-7319	31cpts.cc@us.af.mil	MSgt Claudia Thurner
39 CPTS, Incirlik AB, Turkey	Maj Tarah Cotton	DSN 314-676-6607	39cpts.cc.1@us.af.mil	SMSgt Bengson Campos
48 CPTS, RAF Lakenheath, United Kingdom	Lt Col Damon Mace	DSN 314-226-4709	48cpts.cc@us.af.mil	SMSgt Maria Hudgens
52 CPTS, Spangdahlem AB, Germany	Maj Lee Washington	DSN 314-452-6127	52cpts.cc@us.af.mil	SMSgt Ju Anna McWilliams
65 CPTF, Lajes Field, Portugal	1st Lt Kendall Hubbard	DSN 315-535-2400	None	MSgt Laprincess Day
86 CPTS, Ramstein AB, Germany	Lt Col William Neece	DSN 314-480-6123	86cpts.css.orderlyroom@us.af.mil	CMSgt Josh Allen
100 CPTS, RAF Mildenhall, United Kingdom	Maj Lorraine Rodriguez	DSN 314-238-2286	100cpts.css-1@us.af.mil	SMSgt Gregory Proffitt
501 CSW, RAF Alconbury, United Kingdom	Lt Col Andrew Gmytrasiewicz	DSN 314-268-3140	501csw.fm.finance@us.af.mil	MSgt Kasim Playfair

U.S. AIR FORCE FM

KEY PERSONNEL BY ORGANIZATION



**PHONE
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**PHONE
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**FINANCIAL
OPERATIONS**

**PHONE
NUMBER**

DSN 315-449-3629

Col Joseph Nicholas

DSN 315-447-5370

Mr. Frederick Springer

DSN 315-449-3637

DSN 315-784-4129
DSN 315-782-5879
DSN 315-449-0886
DSN 315-634-3111
DSN 315-226-3779
DSN 315-366-7200
DSN 315-784-3363
DSN 317-377-4032
DSN 315-225-3250
DSN 317-552-2010

TSgt Carl Banks II
1st Lt Khadesia Dexter
Ms. Carolyn Bethel
Capt George Nifakos
MSgt Stacey Bell
Capt Dana Auten
Capt Aaron Zaninbanks
Ms. Monica Clifford
Capt Jin Kim
Mr. Bayani Palma

DSN 315-784-4067
DSN 315-782-5414
DSN 315-449-0884
DSN 315-634-2601
DSN 315-226-4256
DSN 315-366-6795
DSN 315-784-2904
DSN 317-377-2359
DSN 315-225-8851
DSN 317-552-3922

Vacant
1st Lt Khadesia Dexter
2nd Lt Alysa Vinson
2nd Lt Christine Burnham
MSgt Jackie Summers
1st Lt Kathryn Graham
1st Lt Johnathan Brown
2nd Lt Luke Devoll
2nd Lt John Hernandez
1st Lt Justin Bolton

None
DSN 315-782-5414
DSN 315-449-0892
DSN 315-634-4000
DSN 315-226-8994
DSN 315-366-3107
DSN 315-784-6424
DSN 317-377-7908
DSN 315-225-5959
DSN 317-552-9373



DSN 314-480-6291

Col Christopher Boyd

DSN 314-480-7398

Ms. Lourdes Pamintuan

DSN 314-480-7583

DSN 314-632-4936
DSN 314-676-6696
DSN 314-226-2975

Capt Christopher Kim
Capt Martin L. Butcher
Capt Luis Torres

DSN 314-632-1300
DSN 314-676-8143
DSN 314-226-2021

2nd Lt Ethan Gameraen
1st Lt Alyssa C. Scottgaughan
2nd Lt Timiebi Ogobri

DSN 314-632-3105
DSN 314-676-8114
DSN 314-226-1851

DSN 314-452-5826
DSN 314-535-2414
DSN 314-480-1494
DSN 314-238-4876

Capt Gonca Dequeant
Mr. Arsenio Romeiro
Ms. Cathy Schoenhals
Ms. Tina Lockwood

DSN 314-452-5830
DSN 315-535-4150
DSN 314-480-3884
DSN 314-238-2307

1st Lt Josh Mathew
SrA Ariel Ciprian
Capt Christopher Ganse
MSgt John Hudgeons

DSN 314-452-5800
DSN 314-535-3002
DSN 314-478-4565
DSN 314-238-5529

DSN 314-268-8339

Ms. Lisa Ortega

DSN 314-236-8019

MSgt Kellie Mossbarger

DSN 314-268-8339



U.S. AIR FORCE FM KEY PERSONNEL

by Organization

ORGANIZATION	COMPTROLLER	PHONE NUMBER	WORKFLOW ADDRESS	CHIEF ENLISTED MANAGER
 AIRC, Robins AFB	Col Shannon Thompson (FM) Mr. John G. McLaughlin (FM-1)	(478) 327-1377; DSN 497 (478) 327-1411; DSN 497	afrc.fmworkflow@us.af.mil	CMSgt Denise Harrison
UNIT/LOCATION				SENIOR ENLISTED LEADER
4 AF, March ARB	Ms. Deanna Gibson	(951) 655-7605; DSN 447	None	None
10 AF, Fort Worth JRB	Mr. Darryl McLean	(817) 782-5125; DSN 739	None	None
22 AF, Dobbins ARB	Ms. Jennifer Hostettler (Acting)	(770) 891-2395; DSN 625	None	None
94 AW, Dobbins ARB	Ms. Danielle Clark	(678) 655-2031; DSN 625	None	SMSgt Lakeysha Jackson
301 FW, NAS Fort Worth JRB	Mr. William (Matt) Miller	(817) 782-6969; DSN 739	None	SMSgt Richard Lynch
302 AW, Peterson SFB	None	None	None	None
307 BW, Barksdale AFB	None	None	None	None
310 SW, Peterson SFB	None	None	None	None
315 AW, JB Charleston	None	None	None	SMSgt Anthony Pistella
340 FTG, JBSA-Randolph	None	None	None	None
349 AMW, Travis AFB	None	None	None	SMSgt Armond Oliver
403 AW, Keesler AFB	None	None	None	None
413 FTG, Robins AFB	None	None	None	None
419 FW, Hill AFB	Ms. Melody Chase	(801) 775-6023; DSN 775	None	None
433 AW, JBSA-Lackland	None	None	None	None
434 ARW, Grissom ARB	Mr. Chris Vanderdoes	(765) 688-2472; DSN 388	None	None
439 AW, Westover ARB	Mr. Richard Hebert	(413) 557-3455; DSN 589	None	None
442 FW, Whiteman AFB	None	None	None	None
445 AW, Wright-Patterson AFB	Lt Col Amy Justus	(937) 522-2007; DSN 672	None	None
446 AW, JB Lewis-McChord	Maj Nicholas Seidel	(253) 982-9124; DSN 382	None	None
452 AMW, March ARB	Ms. Eve Hohn	(951) 655-5239; DSN 447	None	None
459 ARW, JB Andrews	None	None	None	SMSgt Dwaine Osborne
477 FG, JB Elmendorf-Richardson	None	None	None	None
482 FW, Homestead ARB	Mr. Michael Young	(786) 224-7017; DSN 535	482fw.fm.1@us.af.mil	SMSgt Esperanza Rosa
507 ARW, Tinker AFB	None	None	None	None
512 AW, Dover AFB	None	None	None	None
513 ACG, Tinker AFB	None	None	None	None
514 AMW, JB McGuire/Dix/Lakehurst	None	None	None	SMSgt James Moore
555 RHS, Nellis AFB	None	None	None	None
556 RHS, Eglin/Hurlburt Field	None	None	None	None
560 RHS, JB Charleston	None	None	None	None
567 RHS, JB Charleston	None	None	None	None
622 Civil, Dobbins AFB	Ms. Danielle Clark	(678) 655-2031; DSN 625	None	None
624 RSG, JB Pearl Harbor-Hickam	None	None	None	None
822 CEF, Carswell AFB	None	None	None	None
908 AW, Maxwell AFB	None	None	None	SMSgt Ruth Maine
910 AW, Youngstown-Warren ARS	Mr. Jason Johnson	(330) 609-1750; DSN 346	None	SMSgt Lisa Caldwell
911 AW, Pittsburgh IAP ARS	Mr. Brian Zator	(412) 474-8553; DSN 277	None	SMSgt Jorge Alvarez
913 AG, Little Rock AFB	None	None	None	None
914 AW, Niagara Falls IAP ARS	Ms. Patricia Jacus	(716) 236-2298; DSN 238	None	SMSgt Michael Gaff

U.S. AIR FORCE FM

KEY PERSONNEL BY ORGANIZATION



**PHONE
NUMBER**

**FINANCIAL
ANALYSIS**

**PHONE
NUMBER**

**FINANCIAL
OPERATIONS**

**PHONE
NUMBER**

None **Mr. Douglas Wechsler** (478) 327-1421; DSN 497 **Mr. Isidro Renteria Silva** (478) 327-0426; DSN 497

None	Ms. Nancy Geis	(951) 655-2991; DSN 447	None	None
None	Mr. Jeff McKeever	(817) 782-5126; DSN 739	None	None
None	Mr. Jonathan Gray	(678) 655-5764; DSN 625	None	None
None	Vacant	(678) 655-2031; DSN 625	Ms. Jeanine McBride	(678) 655-3514; DSN 625
None	Mr. Joseph Wright	(817) 782-6975; DSN 739	Mr. Robert Oliver	(817) 782-6960; DSN 739
None	Mr. Mark Ellis	(719) 556-4363; DSN 834	None	None
None	Ms. Rachel Wood	(318) 456-9179; DSN 781	None	None
None	Mr. Russell Buchanan	(405) 734-7404; DSN 884	None	None
None	Mr. David Harvey	(843) 963-2078; DSN 673	None	None
None	Mr. Bernardo Aleman	(210) 652-1195; DSN 487	Ms. Amy Whitman-Rector	(210) 652-1194; DSN 487
None	Ms. Pamela Rickling	(707) 424-1675; DSN 837	None	None
None	Mr. Barry Argento	(228)-377-4067; DSN 597	Ms. Haley Smith	(228) 377-8251; DSN 597
None	Ms. Melanie Davis	(478) 327-2284; DSN 497	None	None
None	Ms. Ilene Brown	(801) 775-6021; DSN 775	Ms. Tracey Colbert	(801) 775-6021; DSN 775
None	Ms. Martha Paller	(210) 925-0118; DSN 945	None	None
None	Mr. John Borland	(765) 688-2481; DSN 388	Mr. Martin Foye	(765) 688-2858; DSN 388
None	Ms. Dianne Piquette	(413) 557-3459; DSN 589	Ms. Lisa Menzone	(413) 557-2887; DSN 589
None	Ms. Lovella Valelo	(660) 687-5394; DSN 975	None	None
None	Mr. James Felton	(937) 522-3237; DSN 672	Shawn Hayes-Davis	(937) 522-3304; DSN 672-3304
None	Ms. Caron Hardy	(253) 982-9124; DSN 382	None	None
None	Mr. Martin Dahlke	(951) 655-2006; DSN 447	Mr. Christian Fernandez	(951) 655-3603; DSN 447
None	Mr. Thomas Rozario	(240) 857-5305; DSN 857	None	None
None	Mr. Ben Manalastas	(907) 551-4760: DSN 317	Ms. Marguerite Dube-Benmanssour	None
None	Ms. Patricia Ortega	(786) 224-7409; DSN 535	Mr. Eduardo Marin	(786) 415-7870; DSN 535
None	Mr. Mark Scoles	(405) 734-9000; DSN 884	None	None
None	Ms. DeeAnn Priar	(302) 677-3482; DSN 445	Mr. Stephen Weithers	(302) 677-3435; DSN 446
None	Mr. Mark Scoles	(405) 734-9000; DSN 884	Ms. Mandi Mayer	(405) 734-8134; DSN 884
None	Ms. Sharon Ingram	(609) 754-3222; DSN 650	None	(609) 754-3100; DSN 650
None	Ms. Kelsey Burress	(702) 652-0644; DSN 682	Ms. Alicia Mccalla-Aarons	(702) 652-9735; DSN 682
None	Mr. Mark Wiljakainen	(850) 883-6149; DSN 875	None	None
None	Mr. David Harvey	(843) 963-2078: DSN 673	None	None
None	Ms. Janay Serlick	(919) 722-2225: DSN 722	None	None
None	Ms. Jennifer Hostettler	(678) 655-2151; DSN 625	Ms. Jeanine McBride	(678) 655-3514; DSN 625
None	Mr. Craig Arnold	(808) 449-3652; DSN 315-488	None	None
None	Mr. Joseph E. Wright	(817) 782-6969; DSN 739	None	None
None	Ms. Deborah Smith	(334) 953-8205; DSN 493	None	None
None	Mr. Alan Warrick	(330) 609-1099; DSN 346	Ms. Elizabeth O'Rourke	(330) 609-1103; DSN 346
None	Ms. Jennifer Kocis	(412) 474-8464; DSN 277	Mr. Joshua Rager	(412) 474-8523; DSN 277
None	Mr. Barry Seidel	(501) 987-6043; DSN 731	None	None
None	Ms. Jill Church	(716) 236-3080; DSN 238	Ms. Rebecca Szabo	(716) 236-2295; DSN 238



U.S. AIR FORCE FM KEY PERSONNEL

by Organization

ORGANIZATION	COMPTROLLER	PHONE NUMBER	WORKFLOW ADDRESS	SENIOR ENLISTED LEADER
 Air Force Reserve Command (AFRC) cont.				
916 ARW, Seymour Johnson AFB	None	None	None	None
919 SOW, Duke Field	None	None	None	SMSgt Sharonia McDonald
920 RQW, Patrick SFB	None	None	None	None
922 CEF, March AFB	None	None	None	None
926 FW, Nellis AFB	None	None	None	None
927 ARW, MacDill AFB	None	None	None	SMSgt Rebecca Epperson
931 ARW, McConnell AFB	None	None	None	None
932 AW, Scott AFB	None	None	None	SMSgt Crystal Shearer
934 AW, Minn-St Paul ARS	Mr. Michael Auel	(612) 783-1400; DSN 783	None	None
940 ARW, Beale AFB	None	None	None	None
943 RQG, Davis-Monthan AFB	None	None	None	SMSgt Douglas Miner
944 FW, Luke AFB	None	None	None	None
960 CyOG, JBSA-Lackland	None	None	960cyog.fm.fm@us.af.mil	None
ARPC, Denver	Mr. Terence Miller	(720) 847-3066; DSN 847	arpc_fmworkflow@us.af.mil	None
AFRC, HAF/REC - CFM	Col Kathryn Mercer (CFM)	(703) 697-1060	None	None

ORGANIZATION	COMPTROLLER	PHONE NUMBER	WORKFLOW ADDRESS	CHIEF ENLISTED MANAGER
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Air National Guard (ANG)

ANG, JB Andrews	Col Tammy Culley (FM) Lt Col Gary Leadstrom (FM-1)	(240) 612-9021; DSN 612 (240) 612-9021; DSN 612	ngb.fm.fm.workflow.org@us.af.mil	CMSgt Heidi Harberson
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UNIT/LOCATION				SENIOR ENLISTED LEADER
101 CPTF, Bangore	Maj Shane Burpee	(207) 404-7582; DSN 698	101.arw.fm@us.af.mil	CMSgt Laurie Pelkey
102 CPTF, Otis	Maj Randy Bonneau	(508) 968-4228; DSN 557	102.iw.comptroller@us.af.mil	MSgt Shauna Rodriguez
103 CPTF, Bradley	Lt Col David Fecso	(860) 292-2348; DSN 220	103.aw.cptf.comptroller.org@us.af.mil	SMSgt Jacob Cournoyer
104 CPTF, Barnes	Lt Col Wendy Kiepkke	(413) 568-1241; DSN 698	104.fw.fm-comptroller.org@us.af.mil	MSgt Neisha Nixon
105 CPTF, Stewart	Lt Col Alta Caputo	(845) 563-2840; DSN 636	105.aw.cptf.fm.comptroller.org@us.af.mil	SMSgt Anastasia Guard
106 CPTF, West Hampton	Maj Brian Johnson	(631) 723-7461; DSN 456	106.rqw.106.fm.comptroller.org.mail.box.org@us.af.mil	SMSgt Violeta Tellinghuisen
107 CPTF, Niagara Falls	Lt Col Kiley Hand	(716) 236-2439; DSN 238	107.atkw.cptf.comptroller.org@us.af.mil	SMSgt Christopher Kamholz
108 CPTF, JB McGuire/Dix/Lakehurst	Lt Col April Doolittle	(609) 754-4125; DSN 650	108.wg.fm.comptroller@us.af.mil	SMSgt Tenisha Schexnayder
109 CPTF, Scotia	Maj Adam Rinaldi	(518) 344-2682; DSN 344	109.aw.fm.comptroller.org@us.af.mil	MSgt Erin Byrns
110 CPTF, W K Kellogg	Lt Col Paul Gensic	(269) 969-3222; DSN 580	110.wg.fm.comptroller.org@us.af.mil	SMSgt Ronald Landis
111 CPTF, Hershaw	Maj Timothy Mcmanus	(215) 323-7740; DSN 358	111.atkw.cptf.comptroller.org@us.af.mil	MSgt Jeff Davis
113 CPTF, JB Andrews	Lt Col Earl Taylor	(240) 857-0675; DSN 857	113.wg.113.cptf.comptroller.org@us.af.mil	SMSgt Cheryl Murray
114 CPTF, Sioux Falls	Maj Adam Punt	(605) 988-5723; DSN 798	114.fw.cptf.comptroller.org@us.af.mil	SMSgt Erin Siemonsma
115 CPTF, Madison	Capt William D. Reece IV	(608) 245-4592; DSN 724	115.fw.cptf-comptroller.org@us.af.mil	Vacant
116 CPTF, Robins AFB	Lt Col Rebecca Burton	(478) 952-1215; DSN 241	116.acw.fm.comptroller.org@us.af.mil	MSgt Joseph Pierce
117 CPTF, Birmingham	Maj Nambia Tolliver	(205) 741-2937; DSN 778	117.arw.fm.comptroller.org@us.af.mil	MSgt Kenneth Lang
118 CPTF, Nashville	2nd Lt Joshua Dickens	(615) 660-8029; DSN 844	118.wg.cptf.comptroller.org@us.af.mil	MSgt Jennifer Restey
119 CPTF, Fargo	Capt Jason Augdahl	(701) 451-8310; DSN 362	119.wg.cptf.comptroller.org@us.af.mil	MSgt Stacey Lockwood
120 CPTF, Great Falls	Capt Josh Dietrich	(406) 791-0250; DSN 791	120.aw.fm.fma.fm@us.af.mil	MSgt Kimbra Debolt
121 CPTF, Columbus AFB	Lt Col Gregory Bryant	(614) 492-3210; DSN 696	121.arw.fm@us.af.mil	SMSgt Shaun Hansel

U.S. AIR FORCE FM

KEY PERSONNEL BY ORGANIZATION



PHONE NUMBER

FINANCIAL ANALYSIS

PHONE NUMBER

FINANCIAL OPERATIONS

PHONE NUMBER

None	Mr. Harry Thompson	(919) 722-2225; DSN 722	None	None
None	Mr. Mark Wiljakainen	(850) 883-6149; DSN 875	None	None
None	Ms. Laura Brusca	(321) 494-4565; DSN 854	None	None
None	Mr. Martin Dahlke	(951) 655-2006; DSN 447	None	None
None	Ms. Kelsey Burress	(702) 652-0644; DSN 682	Ms. Alicia Mccalla-Aarons	(702) 652-9735; DSN 682
None	Ms. Katie Young	(813) 828-1969; DSN 968	None	None
None	Ms. LaTanya Weaver	(316) 759-3657; DSN 743	Kris Mauk	(316) 759-4633
None	Ms. Rhonda Becker	(618) 229-7003; DSN 779	None	None
None	Mr. Joshua Krueger	(612) 713-1401; DSN 783	Ms. Anna Bartlett	(612) 713-1403; DSN 783
None	Vacant	(530) 634-1880; DSN 368	None	None
None	Ms. Gloria Sturm	(520) 228-5951; DSN 228	None	None
None	Ms. Denise Sullivan	(623) 856-5716; DSN 896	None	None
None	Ms. Tamika Lundy	(210) 671-6900; DSN 473	Ms. Maria Juarez-Cortez	(210) 671-6266; DSN 473
None	Mr. Terence Miller	(720) 847-3066; DSN 847	Mr. Gene Vesey	(720) 847-3797; DSN 847
None	None	None	None	None



PHONE NUMBER

FINANCIAL ANALYSIS

PHONE NUMBER

FINANCIAL OPERATIONS

PHONE NUMBER

(240) 612-9020; DSN 612	Col Todd Domachowski	(240) 612-8717; DSN 612	Col Donald Mcquire	(240) 612-9797; DSN 612
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(207) 404-7239; DSN 698	1st Lt Andrea A. Garland	(207) 404-7404; DSN 698	None	None
(508) 968-4127; DSN 557	2nd Lt Bennie Lowe	(508) 968-4229; DSN 557	None	None
(860) 292-2490; DSN 220	1st Lt Jaime Cabezas	(860) 292-2404; DSN 220	None	None
(413) 568-1486; DSN 698	2nd Lt Trevor Perreault	(413) 568-1323; DSN 698	None	None
(845) 563-2845; DSN 636	2nd Lt Sheila Fleming	(845) 563-2842; DSN 636	None	None
(631) 723-7103; DSN 456	2nd Lt Katherine Uhalde	(631) 723-7105; DSN 456	None	None
(716) 236-2441; DSN 238	Capt Matthew Dier	(716) 236-3559; DSN 238	None	None
(609) 754-3849; DSN 650	Capt Zaka McCoy	(609) 754-4031; DSN 650	None	None
(518) 344-2373; DSN 344	Capt Stephen Comer	(518) 344-2609; DSN 344	None	None
(269) 969-3227; DSN 580	Capt Michael Preston	(312) 969-3317; DSN 580	None	None
(215) 323-7755; DSN 358	2nd Lt Brendan Coble	(215) 323-7742; DSN 358	None	None
(240) 857-0678; DSN 857	TSgt Tina Johnson	(240) 857-0693; DSN 857	None	None
(605) 988-5726; DSN 798	Mr. Adam Punt	(605) 988-5722; DSN 798	None	None
(608) 245-4481; DSN 724	1st Lt Christen Bloomfield	(608) 245-4422; DSN 724	None	None
(478) 201-1305; DSN 241	Capt Markus Do	(478) 952-1223; DSN 241	None	None
(205) 741-2225; DSN 778	None	None	None	None
(615) 660-8018; DSN 844	2nd Lt Joshua Dickens	(615) 660-8028; DSN 844	None	None
(701) 451-8317; DSN 362	Capt Dawn Erdmann	(701) 451-8312; DSN 362	None	None
(406) 791-0260; DSN 791	Capt Robert Dietrich	(406) 791-0265; DSN 791	None	None
(614) 492-3744; DSN 696	2nd Lt Bryant Folk	(614) 492-3745; DSN 696	None	None



U.S. AIR FORCE FM KEY PERSONNEL

by Organization

ORGANIZATION	COMPTROLLER	PHONE NUMBER	WORKFLOW ADDRESS	SENIOR ENLISTED LEADER
 Air National Guard (ANG) cont.				
122 CPTF, Ft Wayne	Maj Marc Sordelet	(260) 478-3284; DSN 778	122.fw.cptf.cc.comptroller.org@us.af.mil	SMSgt Jeffery Schmitz
123 CPTF, Louisville	Maj Mark Willoughby	(502) 413-4411; DSN 741	123.aw.fm.comptroller.org@us.af.mil	SMSgt Jon Lundergan
124 CPTF, Boise	Capt Joseph Kunz	(208) 422-5550; DSN 422	124.fw.cptf.fm.comptroller.org@us.af.mil	SMSgt Shallan Prickett
125 CPTF, Jacksonville	Maj Michael Ramsey	(904) 741-7050; DSN 641	125.fv.fm.comptroller.org@us.af.mil	SMSgt Marcia Williamson
126 CPTF, Scott AFB	Capt Darlene Heuser	(618) 222-5874; DSN 760	126.arw.cptf.comptroller.org@us.af.mil	SMSgt Minda Reed
127 CPTF, Selfridge	Lt Col Bernice Hopp	(586) 239-2726; DSN 273	127.wg.127.cptf.comptroller.org@us.af.mil	MSgt Ryan Lauhoff
128 CPTF, Milwaukee	Lt Col Rene Beinlich	(414) 944-8716; DSN 580	128.arw.fm.comptroller@us.af.mil	CMSgt Jessica Sobczyk
129 CPTF, Moffett	Maj Jacob Elbe	(650) 603-9124; DSN 359	129.rqw.129.cptf.comptroller.org@us.af.mil	SMSgt Laura Morgan
130 CPTF, JB Charleston	Capt Chad T. Himstedt	(304) 341-6149; DSN 366	130.aw.fma@us.af.mil	Vacant
131 CPTF, St Louis	Maj Brad Radtke	(660) 687-7214; DSN 975	131cptf.comptroller@us.af.mil	MSgt Jennifer Hill
132 CPTF, Des Moines	1st Lt Jonathan Grote	(515) 261-8250; DSN 261	132.wg.fm.comptroller.org@us.af.mil	MSgt Troy Granahan
133 CPTF, St Paul	Lt Col Scott Johnson	(612) 713-2560; DSN 783	133.aw.fm.budget.org@us.af.mil	SMSgt Sean Mitricska
134 CPTF, Knoxville	Maj Katrina Hunt	(865) 336-4232; DSN 266	134.arw.cptf.comptroller.org@us.af.mil	MSgt James "Wes" Palmer
136 CPTF, Ft Worth	Capt Nicolas Putman	(817) 852-3222; DSN 874	136.aw.cptf-comptroller.org@us.af.mil	SMSgt Ricky Ramsey
137 CPTF, Oklahoma City	Lt Col Zachary Lee	(405) 686-5223; DSN 720	137.sow.fm.comptroller.org@us.af.mil	SMSgt Lindel Brinegar
138 CPTF, Tulsa	Lt Col Adrian Friend	(918) 833-7260; DSN 894	138.fw.cptf.comptroller.org@us.af.mil	SMSgt Jacqueline Lindamood
139 CPTF, St Joseph	Maj Jessica Knox	(816) 236-3282; DSN 356	139.aw.fm.comptroller.org@us.af.mil	SMSgt Kadence Wells
140 CPTF, Buckley SFB	Lt Col Randy Kehn	(720) 847-9684; DSN 356	140.wg.fm@us.af.mil	SMSgt Mody Diop
141 CPTF, Fairchild	Lt Col Michael Hart	(509) 247-7011; DSN 370	141cptf.comptroller@us.af.mil	None
142 CPTF, Portland	Maj Justin Schenk	(503) 335-4001; DSN 638	142.wg.cptf-comptroller.org@us.af.mil	SMSgt Thomas Sorensen
143 CPTF, North Kingstown	Capt James Arribas	(401) 267-3339; DSN 476	143.aw.comptroller.org@us.af.mil	None
144 CPTF, Fresno	Lt Col Heather Yamamoto	(559) 454-5377; DSN 839	144.fw.fm.comptroller.org@us.af.mil	MSgt David Oakley
145 CPTF, Charlotte	Maj Jeanie Helms	(704) 391-4312; DSN 231	145.aw.fm.comptroller.org@us.af.mil	SMSgt Wendy Durbin
146 CPTF, Channel Island	Capt Charlotte Baker	(805) 986-7753; DSN 893	146.aw.cptf.comptroller.org@us.af.mil	MSgt Ma Riolette Hidalgo
147 CPTF, Houston	Capt Trevor Spiro	(281) 929-2230; DSN 454	147.atkw.cptf.comptroller.org@us.af.mil	SMSgt Theresa Thomas
148 CPTF, Duluth	Lt Col Darrin Phillips	(218) 788-7508; DSN 825	148.fv.fm.comptroller.org@us.af.mil	SMSgt Stephanie Vandelaar
149 CPTF, Kelly	Mr. Antwan Hopkins	(210) 925-9366; DSN 945	149.fw.cptf.fm.comptroller.org@us.af.mil	MSgt Yesenia Martinez
150 CPTF, Kirtland	1st Lt Phillip Grijalva	(505) 346-6221; DSN 246	150sow.comptroller@us.af.mil	MSgt Denise Broussard
151 CPTF, Salt Lake City	Maj Leonardo Lozano	(801) 245-2123; DSN 245	151.arw.cptf.comptroller.org@us.af.mil	SMSgt Adrian Broadhead
152 CPTF, Reno	Lt Col Shaun Cruze	(775) 788-9331; DSN 830	152.aw.fm.comptroller.org@us.af.mil	SMSgt Russell Tom
153 CPTF, Cheyenne	Lt Col Freddie McMillan	(307) 722-6040; DSN 388	153.aw.cptf.comptroller.org@us.af.mil	SMSgt Carrie Galaz
154 CPTF, JB Pearl Harbor-Hickam	Lt Col Barney Girdner	(808) 789-0270; DSN 447	154cptf.comptroller@us.af.mil	CMSgt Michael Robertson
155 CPTF, Lincoln	Maj Klinton Holscher	(402) 309-1103; DSN 279	155.arw.cptf-comptroller.org@us.af.mil	MSgt Adam Wochnick
156 CPTF, Puerto Rico	Capt Ernesto Ayala	(787) 253-5269; DSN 740	156aw.cptf.comptroller@us.af.mil	MSgt William Del Mundo
157 CPTF, Pease	Capt Jonathon Febonio	(603) 430-3416; DSN 852	157.arw.cptf.comptroller.org@us.af.mil	MSgt Heidi Melanson
158 CPTF, Burlington	Maj Nelson Mitchell	(802) 660-5278; DSN 220	158.fw.cptf.comptroller.org@us.af.mil	SMSgt Arthur Dusablon
159 CPTF, New Orleans	Lt Col Regina Bourdais	(504) 391-8351; DSN 457	159.fw.cptf.comptroller.org@us.af.mil	MSgt Sharon Octave
161 CPTF, Phoenix	Capt Mike Pelletier	(602) 302-9073; DSN 853	161.arw.cptf.fm.budget.org@us.af.mil	SMSgt Cindy Spivey
162 CPTF, Tucson	Maj John Meyer	(520) 295-6329; DSN 844	162wg.cptf.fm-comptroller@us.af.mil	SMSgt Carmen Cordova
163 CPTF, March AFB	Lt Col Karen Wood	(951) 655-3857; DSN 447	163.atkw.cptf.comptroller.org@us.af.mil	SMSgt Jeremy Verrett
164 CPTF, Memphis	Maj John Conger	(901) 291-7205; DSN 726	164.aw.cptf.fm.comptroller.org@us.af.mil	Vacant
165 CPTF, Garden City	Lt Col Kevin Yokley	(912) 966-8281; DSN 860	165.aw.fm.comptroller.org@us.af.mil	SMSgt Alicia Stewart
166 CPTF, New Castle	Maj Thomas Walsh	(302) 323-3462; DSN 445	166.aw.cptf.comptroller.org@us.af.mil	MSgt Jeffrey Mcgrath
167 CPTF, Martinsburg	Maj James Domenico	(304) 616-5245; DSN 242	167.aw.fm.comptroller.org@us.af.mil	MSgt Bryan Turner
168 CPTF, Eielson AFB	Maj Barney Girdner	(907) 377-8763; DSN 377	168.wg.cptf.comptroller.org@us.af.mil	MSgt Richard Inabnit

U.S. AIR FORCE FM

KEY PERSONNEL BY ORGANIZATION



PHONE NUMBER	FINANCIAL ANALYSIS	PHONE NUMBER	FINANCIAL OPERATIONS	PHONE NUMBER
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(260) 478-3262; DSN 778	None	None	None	None
(502) 413-4710; DSN 741	Capt Monte Goldring	(502) 413-4409; DSN 741	None	None
(208) 422-5895; DSN 422	Capt Andrew Freund	(208) 422-6238; DSN 422	None	None
(904) 741-7071; DSN 641	1st Lt Phillip Calton	(904) 741-7061; DSN 641	None	None
(618) 222-5863; DSN 760	2nd Lt Courtney Pillischafske	(618) 222-5872; DSN 760	None	None
(586) 239-2121; DSN 273	Capt Joshua Wessel	(586) 239-2728; DSN 273	None	None
(414) 944-8710; DSN 580	Capt Kristina Chiu	(414) 944-8705; DSN 580	None	None
(650) 603-8152; DSN 359	Maj Lloyd Johnson	(650) 603-8151; DSN 359	None	None
(304) 341-6611; DSN 366	1st Lt Jamie Hardin	(304) 341-6151; DSN 366	None	None
(660) 687-4618; DSN 975	SSgt Matthew Helmcih	(660) 687-3590; DSN 975	None	None
(515) 261-8253; DSN 261	2nd Lt Jonathan Grote	(515) 261-8251; DSN 261	None	None
(612) 713-2557; DSN 783	Capt Brian D. Willis	(612) 713-2563; DSN 783	None	None
(865) 336-4238; DSN 266	2nd Lt Jessica Vincent	(865) 336-4261; DSN 266	None	None
(817) 852-3221; DSN 874	1st Lt Nicolas Putman	(817) 852-3222; DSN 874	None	None
(405) 686-5181; DSN 270	TSgt Christopher Collman	(405) 686-5208; DSN 270	None	None
(918) 833-7259; DSN 894	Mr. Michael Gifford	(918) 833-7567; DSN 894	None	None
(816) 236-3367; DSN 356	Mr. Michael Yuille	(816) 236-3529; DSN 356	None	None
(720) 847-6345; DSN 356	None	None	None	None
None	TSgt Alec Smith	(509) 247-7017; DSN 370	None	None
(503) 335-4002; DSN 638	None	None	None	None
None	1st Lt Eric Butts	(401) 267-3360; DSN 476	None	None
(559) 454-5266; DSN 839	None	None	None	None
(704) 391-4366; DSN 231	Capt Joyce Quick	(704) 391-4324; DSN 231	None	None
(805) 986-7535; DSN 893	1st Lt Jeremy Paarmann	(805) 986-7522; DSN 893	None	None
(281) 929-2292; DSN 454	2nd Lt Kyle Ames	(281) 929-2233; DSN 454	None	None
(218) 788-7216; DSN 825	1st Lt Nathan Ellison	(218) 788-7467; DSN 825	None	None
(210) 925-9368; DSN 945	Capt Jonathan Sweat	(210) 925-9367; DSN 945	None	None
(505) 846-6221; DSN 246	2nd Lt Boris Robinson	(505) 846-4986; DSN 246	None	None
(801) 245-2260; DSN 245	MSgt Alisa Stanley	(801) 245-2465; DSN 245	None	None
(775) 788-4570; DSN 830	1st Lt Vicenza Dall	(775) 788-4683; DSN 830	None	None
(307) 722-6301; DSN 388	Mr. Steve Miller	(307) 722-6135; DSN 388	None	None
(808) 789-0271; DSN 447	Mr. Reid Suzuki	(808) 789-0277; DSN 447	None	None
(402) 309-1101; DSN 279	1st Lt Tuan Phun	(402) 309-1142; DSN 279	None	None
(787) 253-7584; DSN 740	Capt Ernesto Ayala	(787) 253-7684; DSN 740	None	None
(603) 430-3408; DSN 852	1st Lt Jonathan Febonio	(603) 430-3416; DSN 852	None	None
(802) 660-5450; DSN 220	Capt Michael Wardwell	(802) 660-5923; DSN 220	None	None
(504) 391-8660; DSN 457	Lt Col Philip Rudolph	(504) 391-8352; DSN 457	None	None
(602) 302-9082; DSN 853	2nd Lt Jamie R. Easley	(602) 302-9107; DSN 853	None	None
(520) 295-6175; DSN 844	Capt Ana Acedo	(520) 295-6604; DSN 844	None	None
(951) 655-5539; DSN 447	Ms. Ann Marie Booker	(951) 655-4861; DSN 447	None	None
(901) 291-7262; DSN 726	2nd Lt Joseph Judd	(901) 291-7292; DSN 726	None	None
(912) 966-8131; DSN 860	None	None	None	None
(302) 323-3465; DSN 445	1st Lt Michael Condon	(302) 323-3463; DSN 445	None	None
(304) 616-5318; DSN 242	Ms. Amy Gottholm	(304) 616-5185; DSN 242	None	None
(907) 377-8730; DSN 377	2nd Lt Wesley Stakely	(907) 377-8731; DSN 377	None	None

AIR NATIONAL GUARD



U.S. AIR FORCE FM KEY PERSONNEL

by Organization

ORGANIZATION	COMPTROLLER	PHONE NUMBER	WORKFLOW ADDRESS	SENIOR ENLISTED LEADER
 Air National Guard (ANG) cont.				
169 CPTF, McEntire	Maj Brian Gallimore	(803) 647-8220; DSN 583	169.fw.fm.comptroller.org@us.af.mil	MSgt Christopher Knotts
171 CPTF, Pittsburgh	Capt Joshua Burkert	(412) 776-7605; DSN 294	171.arw.fm.comptroller.org@us.af.mil	MSgt Morgan McCoy
172 CPTF, Jackson	Lt Col Talanda Woods	(601) 405-8393; DSN 828	172.aw.comptroller.org@us.af.mil	MSgt Evan Williams
173 CPTF, Kingsley Field	Lt Col Shana Stroh	(541) 885-6329; DSN 830	173.fw.cptf.comptroller.org@us.af.mil	SMSgt Casey Grimes
174 CPTF, Hancock Field	Lt Col Judson Stiglich	(315) 233-2427; DSN 243	174.atkw.fm.comptroller.org@us.af.mil	SMSgt Katrina Babcock
175 CPTF, Baltimore	Lt Col Timothy Keegan	(410) 918-6578; DSN 243	175.wg.175.comptroller.org@us.af.mil	SMSgt Monica Aragon
176 CPTF, Elemendorf	1st Lt John McAleavey	(907) 551-0158; DSN 317	176cptf.comptroller@us.af.mil	SMSgt Dustin Harrington
177 CPTF, Atlantic City	Lt Col Thomas Dahl	(609) 761-6080; DSN 455	177.fw.fm.comptroller.org@us.af.mil	MSgt Luminada Santiago
178 CPTF, Springfield	Maj Marcus L. Bosch	(937) 327-2281; DSN 346	178.wg.178.cptf.comptroller.org@us.af.mil	SMSgt Bryan Bittner
179 CPTF, Mansfield	Maj Walter Borowicz	(419) 520-6121; DSN 696	179.aw.fm.comptroller.org@us.af.mil	CMSgt Richard Hartzell
180 CPTF, Toledo	Lt Col Brad Luring	(419) 868-4008; DSN 580	180.fw.cptf.superintendents.org@us.af.mil	SMSgt Melissa Hurst
181 CPTF, Terrehaute	Capt Robert Compton	(812) 877-5235; DSN 873	181.iw.181.cptf.comptroller.org@us.af.mil	SMSgt Brandon O'Hair
182 CPTF, Peoria	Lt Col Bobbi Herz	(309) 633-5241; DSN 724	182.aw.fm.comptroller@us.af.mil	MSgt Donald Henry
183 CPTF, Springfield	Capt Leah L. Bryant	(217) 757-1472; DSN 892	183.wg.cptf.comptroller.omb.org@us.af.mil	SMSgt Amy Stults
184 CPTF, McConnell	Maj Darral Garner	(316) 759-7060; DSN 743	184.wg.cptf.comptroller.org@us.af.mil	MSgt Morgan Colleran
185 CPTF, Sioux City	Lt Col Ryan Kluender	(712) 233-0663; DSN 585	185.arw.fm.comptroller.org@us.af.mil	MSgt Kyle Fisher
186 CPTF, Meridian	Lt Col Jeremiah Mikell	(601) 484-9812; DSN 778	186.arw.comptroller.omb.org@us.af.mil	SMSgt Jimmy Ivey
187 CPTF, Montgomery	Lt Col Stephen Moorhead	(334) 394-7476; DSN 358	187.fw.fm.comptroller.org@us.af.mil	MSgt Chelsea Wrensford
188 CPTF, Ft Smith	Capt Micah Wells	(479) 573-5108; DSN 778	188.wg.cptf.comptroller.org@us.af.mil	SMSgt Joy B. Wright
189 CPTF, Little Rock AFB	Lt Col Paul Sherman	(501) 987-5190; DSN 731	189.aw.fm.org@us.af.mil	CMSgt Lawrence Scheeler
190 CPTF, Forbes	Lt Col Christopher Hill	(785) 861-4719; DSN 720	190.arw.fm.comptroller.org@us.af.mil	CMSgt Douglas Stowe
192 CPTF, Langley	Lt Col Tayana Stevens	(757) 764-0252; DSN 574	192cptf.comptroller.org@us.af.mil	SMSgt Kristy Price
193 CPTF, Harrisburg	Lt Col Bradley Byers	(717) 948-2392; DSN 423	193.sow.193.cptf.comptroller.org@us.af.mil	MSgt Kellye Stoneking
194 CPTF, Camp Murray	Lt Col Jesse Ruhl	(253) 512-3310; DSN 370	194.wg.194.rsw.fm.comptroller.org@us.af.mil	SMSgt Richard Moss
195 CPTF, Beale AFB	Lt Col Laura Lopez	(530) 634-8423; DSN 368	195cptf.fm.comptroller@us.af.mil	MSgt Gina M. Hayes
254 CPTF, Andersen AB, Guam	Capt Audreya Taitano	(671) 366-3026; DSN 315	254cptf.fmf.customerservice@us.af.mil	MSgt Naomi Taitingfong
Alpena CRTC	Mr. John Kozlowski	(989) 354-6297; DSN 741	micrtc.fm.org@us.af.mil	CMSgt Jeremy Wohlford
EADS/224ADG, Griffiss Rome	None	None	usaf.ny.ang.mbx.eads-224-adg-fm-budget@mail.mil	CMSgt Robert Zoldi
Savannah CRTC	Capt Ryan Armes	(912) 966-8281; DSN 860	None	CMSgt Tameitra Bryant
Volk Field CRTC	Capt Matthew King	(608) 427-1209; DSN 871	wi.crtc.fm.org@us.af.mil	CMSgt Linda Schwartzlow

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The Key Personnel Directory is now online! Visit the **myFMHub** to see the most up-to-date contact information. There you will also find links to the most recent *SAF/FM Online Newsletters* and *Air Force Comptroller* magazines.

If you have any issues accessing the site or have updated contact information, email the SAF/FMEW Workflow at SAF.FMEW.Workflow@us.af.mil.



U.S. AIR FORCE FM

KEY PERSONNEL BY ORGANIZATION



PHONE NUMBER FINANCIAL ANALYSIS PHONE NUMBER FINANCIAL OPERATIONS PHONE NUMBER

(803) 647-8219; DSN 583	Maj Brian Gallimore	(803) 647-8420; DSN 583	None	None
(412) 776-7600; DSN 294	2nd Lt April Lemon	(412) 776-7940; DSN 294	None	None
(601) 405-8678; DSN 828	1st Lt Christopher McGehee	(601) 405-8352; DSN 828	None	None
(541) 885-6334; DSN 830	Capt Thomas Eichelkraut	(541) 885-6633; DSN 830	None	None
(315) 233-2484; DSN 243	1st Lt Kevin Davis	(315) 233-2343; DSN 243	None	None
(410) 918-6006; DSN 243	Mr. Jonathan Pace	(410) 918-6577; DSN 243	None	None
(907) 551-0153; DSN 317	2nd Lt John McAleavey	(907) 551-0127; DSN 317	None	None
(609) 761-6331; DSN 455	Maj Ivan Cartagena	(609) 761-6081; DSN 455	None	None
(937) 327-2283; DSN 346	2nd Lt Robert T. Bragg	(937) 327-2362; DSN 346	None	None
(419) 520-6448; DSN 696	2nd Lt Kendale McFarland	(419) 520-6699; DSN 696	None	None
(419) 868-4456; DSN 580	Ms. Crystal Carper	(419) 868-4001; DSN 580	None	None
(812) 877-5204; DSN 873	2nd Lt Maeghan Wiram	(812) 877-5206; DSN 873	None	None
(309) 633-5173; DSN 724	Lt Col Thomas Dwyer	(309) 633-5546; DSN 724	None	None
(217) 757-1495; DSN 892	Mr. Damon E. Cozadd	(217) 757-1181; DSN 892	None	None
(316) 759-7065; DSN 743	Capt John Baxter	(316) 759-7055; DSN 743	None	None
(712) 233-0741; DSN 585	1st Lt Jenna Christianson	(712) 233-0751; DSN 585	None	None
(601) 484-9777; DSN 778	Capt Christopher Massey	(601) 484-9774; DSN 778	None	None
(334) 394-7467; DSN 358	MSgt Joshua Williams	(334) 394-7461; DSN 358	None	None
(479) 573-5278; DSN 778	2nd Lt Chase Grouse	(479) 573-5137; DSN 778	None	None
(501) 987-5680; DSN 731	Capt Jeff Porter	(501) 987-3280; DSN 731	None	None
(785) 861-4542; DSN 720	Capt Jonathan Henry	(785) 861-4541; DSN 720	None	None
(757) 225-2503; DSN 574	Capt Amanda Olwig	(757) 764-3611; DSN 574	None	None
(717) 948-2390; DSN 423	Capt Darin Wildasin	(717) 948-2217; DSN 423	None	None
(253) 512-3345; DSN 370	Capt Tyler Smith	(253) 512-3311; DSN 370	None	None
(510) 634-8222	2nd Lt Martin Evans	(530) 634-2938; DSN 368	None	None
(671) 366-3906; DSN 315	2nd Lt Monalisa San Agustin	(671) 366-3447; DSN 315	None	None
(989) 354-6227; DSN 741	None	None	None	None
None	Mr. Todd McIntosh	(315) 334-6123; DSN 587	None	None
(912) 963-3210; DSN 860	None	None	None	None
(608) 427-1245; DSN 871	TSgt Cassandra Fleming	(608) 427-1238; DSN 871	None	None

AIR NATIONAL GUARD

FM Leadership Series

Learning about leadership and the qualities strong leaders possess helps you become a more effective FMer, regardless of whether you aim to be a senior leader or simply improve yourself.

This SharePoint offers tips and information about FM programs that help Airmen develop their leadership potential. The site houses resources such as recorded FM Leadership Series, podcasts, and recommended professional reading professional development forums during which senior leaders mentor the workforce by sharing their career paths and providing tips on professional development based on their own experiences.



U.S. SPACE FORCE FM KEY PERSONNEL

by Organization

ORGANIZATION	COMPTROLLER	PHONE NUMBER	WORKFLOW ADDRESS	CHIEF ENLISTED MANAGER
--------------	-------------	--------------	------------------	------------------------



Space Operations Command (SpOC)

SpOC/S8, Peterson SFB	Col Ericka Farmer-Hill	(719) 554-3351; DSN 692	spoc.dcg-s.s8workflow@us.af.mil	CMSgt Jaymark Ochoa
------------------------------	------------------------	-------------------------	---------------------------------	---------------------

UNIT/LOCATION

SENIOR ENLISTED LEADER

21 CPTS, Peterson SFB 460 CPTS, Buckley SFB	Lt Col Christopher Brumfield Maj Blair Kessler	(719) 556-4633; DSN 834 (720) 847-6956; DSN 847	21cpts.fm.wf@us.af.mil finance.service@us.af.mil	MSgt Jon Carlos Candelario SMSgt Anna Zyska
--	---	--	---	--



Space Systems Command (SSC)

SSC, Los Angeles AFB	Col Robert Westover	(310) 653-1894; DSN 633	smc.fm.exec.officer@us.af.mil	MSgt Kenneth Leavell
-----------------------------	---------------------	-------------------------	-------------------------------	----------------------

UNIT/LOCATION

SENIOR ENLISTED LEADER

30 CPTS, Vandenberg SFB 45 CPTS, Patrick SFB	Maj Peter DeBois Lt Col Jeremy Williams	(805) 606-9733; DSN 276 (321) 494-7218; DSN 854	30cpts.workflow@us.af.mil 45cpts.css.ccsupportstaff@us.af.mil	SMSgt Crystal Velez-Greenhill MSgt Janice Vaughan
---	--	--	--	--



Space Training and Readiness Command (STARCOM)

STARCOM/FM, Peterson SFB	Mr. Dan Harvey (FM)	(719) 552-2347; DSN 692	hq.starcom.fmworkflow@spaceforce.mil	Vacant
---------------------------------	---------------------	-------------------------	--------------------------------------	--------

UNIT/LOCATION

SENIOR ENLISTED LEADER

Lt Col Nicholas Pier (FM-1)	(719) 552-2348; DSN 692
-----------------------------	-------------------------

U.S. SPACE FORCE FM

KEY PERSONNEL BY ORGANIZATION



**PHONE
NUMBER**

**FINANCIAL
ANALYSIS**

**PHONE
NUMBER**

**FINANCIAL
OPERATIONS**

**PHONE
NUMBER**

(719) 554-7405; DSN 692

Lt Col Tyler Hess

(719) 554-7748; DSN 692

Ms. Sara Connolly-Somich

(719) 554-3044; DSN 692

(719) 556-4759; DSN 834
(720) 847-6435; DSN 847

Capt Matthew Chumaceiro
Ms. Judy Corrizo

(719) 556-4358; DSN 834
(720) 847-7154; DSN 847

1st Lt Abigail Erway
MSgt Melina Bradbury

(719) 556-8125; DSN 834
(720) 847-6868; DSN 847



(310) 653-1898; DSN 633

Mr. Michael Wood

(310) 653-1900; DSN 633

1st Lt Matthew Newkirk

(310) 653-5439; DSN 633

(805) 606-9166; DSN 276
(321) 494-4620; DSN 854

Ms. Deb Bazzi-Craig
Capt Kevin Pollock

(805) 606-5234; DSN 276
(321) 494-4815; DSN 854

2nd Lt Andrew Chung
Capt Nathaniel King

(805) 606-4031; DSN 276
(321) 494-7171; DSN 854



None

Lt Col Nicholas Pier

(719) 552-2348

Ms. Shauna Sanchez

(719) 552-2349



FM KEY PERSONNEL

by Organization

ORGANIZATION	COMPTROLLER	PHONE NUMBER	WORKFLOW ADDRESS	CHIEF ENLISTED MANAGER/SENIOR ENLISTED LEADER
--------------	-------------	--------------	------------------	---

Direct Reporting Units and Field Operating Agencies

AFDW/FM, JB Andrews 11 CPTS, JB Anacostia-Bolling 316 CPTS, JB Andrews	Ms. Maritza Lopez Maj Ralph Soto Lt Col Trivendhiran Pillai	(240) 612-5902; DSN 612 (202) 284-3332; DSN 404 (240) 612-6781; DSN 612	afdw.fm.workflow@us.af.mil 11cpts.jbab.workflow@us.af.mil 316.cpts.cc.commander@us.af.mil	CMSgt Brandy Cotton SMSgt Qwanzetta Young SMSgt Fabio Horton
USAFA, Colorado Springs AFOTEC, Kirtland AFB	Lt Col Casey Wyman Mr. Scott Groth	(719) 333-6164; DSN 333 (505) 846-0791; DSN 246	usafa.fmtaskers@us.af.mil	SMSgt Mary Anne Chambers None
AFPC/FM, JBSA-Randolph	Mr. Andrew Papp	(210) 565-5730; DSN 665	afpc.fm.workflow@us.af.mil	None
AFOSI/FM, Quantico	Ms. Melinda Weston	(571) 305-8161; DSN 240	fm.office@us.af.mil	MSgt Crystal Green

Other FM Organizations

SAF/AAR, Pentagon	Mr. Daniel Sheesley, SES	(703) 695-3148; DSN 225	saf.aar.workflow@us.af.mil	None
SAF/AG, Pentagon	Mr. Douglas M. Bennett, SES Vacant (Deputy)	(703) 614-5626; DSN 224 (703) 614-5626; DSN 224	saf.ag.workflow@us.af.mil	None
USAF/REC, Pentagon	Col Timothy Kodama Ms. Magnolia Lipsky (Deputy)	(703) 695-0132; DSN 225 (703) 695-0468; DSN 225	af.rec.workflow@us.af.mil af.rec.workflow@us.af.mil	None

SPECIAL TEAM

LEAD

AFAOC	Ms. Jeannette Beer, Director	(937) 257-7781; DSN 787
AFAFO	Mr. Eric Cuebas, Director	(210) 565-3062; DSN 665
AFFSO	Mr. Raymond Casul, Director	(937) 986-9862
AFCAA/FMCA	Mr. David Stem, Chief	(240) 612-5581; DSN 612
AFCAA/FMCT	Mr. David Lyons, Chief	(240) 612-7661; DSN 612
AFCAA/FMCS	Mr. William Seeman, Chief	(240) 612-5522; DSN 612
AFCAA/FMICY	Mr. John Fitch, Chief	(240) 612-5520; DSN 612
DEAMS	Mr. Todd Baker, Director	(937) 656-8554; DSN 986

FM WARPLANNERS

ORGANIZATION	WARPLANNER	PHONE NUMBER	ORGANIZATION	WARPLANNER	PHONE NUMBER
SAF	Maj Tunisha Hubbard/ Mr. Karl Morton	(703) 697-8662; DSN 227 (703) 697-8692; DSN 227	AMC	Mr. Fred Simmons	(618) 229-1689; DSN 779
ACC	Mr. Brian Hester	(757) 764-4848; DSN 574	ANG	SMSgt Darryl Ennels	(240) 612-9019; DSN 612
AFIMSC	MSgt Roddrick Johnson	(210) 395-1782; DSN 969	PACAF	Mr. Ron Wabinga	(808) 449-3628; DSN 315
AFRC	Mr. Dave Tomlin	(478) 327-1420; DSN 497	USAFCENT	Mr. Jeffrey Mallett	(803) 717-5436; DSN 313
AFSOC	CMSgt Eva Rodgers	(850) 884-7640; DSN 579	USAFE-AFAFRICA	Mr. Carlos Chavez	DSN 314-480-6750

FM KEY PERSONNEL

BY ORGANIZATION



PHONE NUMBER

FINANCIAL ANALYSIS

PHONE NUMBER

FINANCIAL OPERATIONS

PHONE NUMBER

(240) 612-5904; DSN 612
 (202) 284-3317; DSN 404
 (240) 612-2050; DSN 612
 (719) 333-3161; DSN 333
 None
 None
 (571) 305-8164; DSN 240

Ms. Yvonne Hannickel
 Mr. Gervacio Moreno
 1st Lt Tash Proctor
 Capt Katherine Jones
 None
 Dr. Sylvia CronkHITE
 Mr. Grant Ebright

(240) 612-5909; DSN 612
 (202) 284-3355; DSN 404
 (240) 612-6777; DSN 612
 (719) 333-7905; DSN 333
 None
 (210) 565-1829; DSN 665
 (571) 305-8719; DSN 240

Mr. Gennaro (Geno) Rucci
 Capt Mark Boyle
 2nd Lt Christyl Springs
 TSgt Angela Wilkerson
 None
 None
 Mr. Joseph George

(240) 612-5927; DSN 612
 (202) 284-3270; DSN 404
 (240) 612-6762; DSN 612
 (719) 333-6994; DSN 333
 None
 None
 (571) 305-8163; DSN 240

None
 None

None
 None

None
 None

None
 None

Mr. Al Blomgren

(703) 695-0468; DSN 225

None

None

EXECUTIVE OFFICERS

ORGANIZATION

EXECUTIVE OFFICER

PHONE NUMBER

WORKFLOW ADDRESS

ACC Capt Elizabeth Bradford
AETC Capt Gabriela "Gabby" Morales
AFGSC Capt Shaun Chaplin
AFMC Capt James Smith
AFRC Vacant
AFSOC Ms. Jennifer Capps
AMC Capt Steven Colletta
ANG Maj David Victory
PACAF 1st Lt Marina Lopez
USAFE-AFAFRICA Capt Jamecia Lazard-Jackson
SAF/AG Lt Col Frank Skrypak
USSF SpOC Maj Steven Zamora/Capt Tyler Bates
USSF SSC Capt Alexander Pollack
USSF STARCOM Vacant
SAF/FM Lt Col Shannon McDougald
 Maj Jared Abramowicz
SAF/FMB Lt Col Kevin Watts
SAF/FMC Lt Col Dimitri Martini
SAF/FME None
SAF/FMF Maj Amy Bragg
SAF/FML Maj John Oms

(757) 764-3112; DSN 574
 (210) 652-2341; DSN 487
 (318) 456-0156; DSN 781
 (937) 257-2443; DSN 787
 (478) 327-1378; DSN 497
 (850) 884-2811; DSN 579
 (618) 229-3339; DSN 779
 (240) 612-9446; DSN 612
 (808) 449-3623; DSN 315
 DSN 314-480-6438
 (240) 612-9446; DSN 612
 (719) 554-3351; DSN 692
 (310) 653-1119; DSN 633
 None
 (703) 695-0837; DSN 225
 (703) 695-0829; DSN 225
 (703) 695-1876; DSN 225
 (703) 697-5312; DSN 227
 None
 (703) 614-4180; DSN 224
 (703) 695-0606

fm.cmpt@us.af.mil
 aetc.fmwkflow@us.af.mil
 afgsc.fmwkflow@us.af.mil
 hqafmc.fm.exec@us.af.mil
 afrc.fmwkflow@us.af.mil
 afsoc.fme@us.af.mil
 amc.a8@us.af.mil
 ngb.fm.fm.workflow.org@us.af.mil
 pacaf.fm@us.af.mil
 usafe.fm@us.af.mil
 saf.ag.front.office@us.af.mil
 spoc.dcg-s.s8wkflow@spaceforce.mil
 smc.ac.fm.exec.officer@spaceforce.mil
 saf.fm.workflow@us.af.mil
 saf.fm.workflow@us.af.mil
 saf.fmb.workflow@us.af.mil
 saf.fmc.workflow@us.af.mil
 saf.fme.workflow@us.af.mil
 saf.fmf.workflow@us.af.mil



COMBATANT COMMANDS

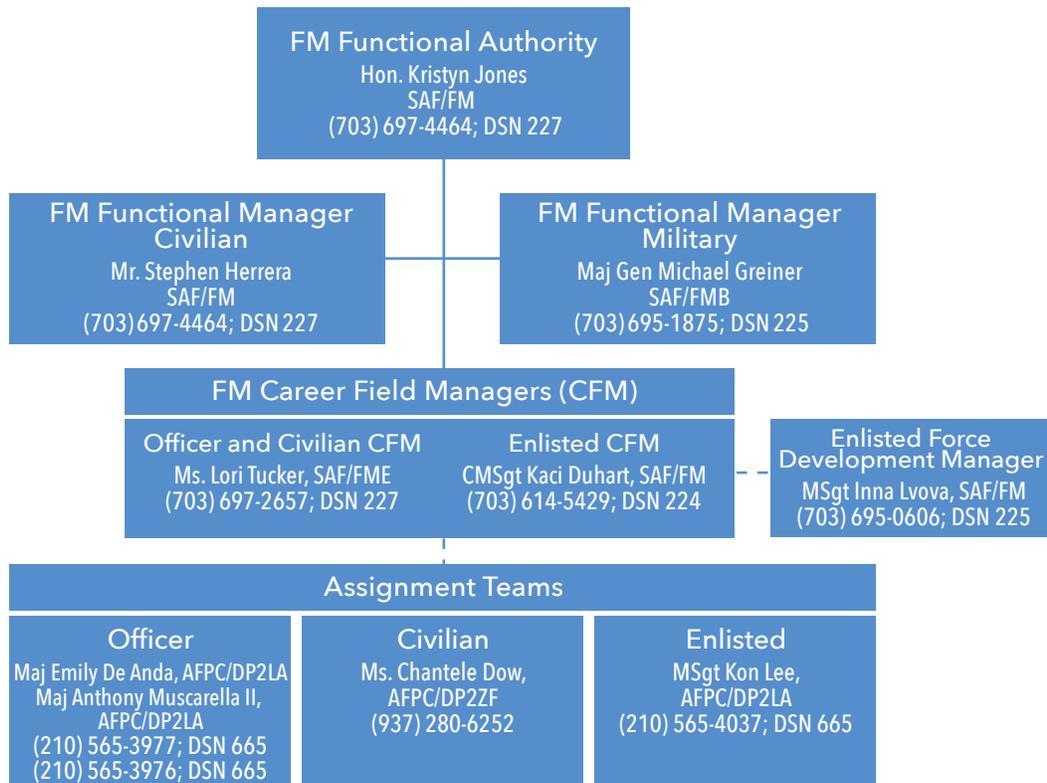


CCMD	LOCATION	J8/CFO	PHONE NUMBER
 U.S. Central Command (USCENTCOM)	MacDill AFB	Col William Doctor, Jr.	(813) 529-8051; DSN 529
 U.S. Special Operations Command (USSOCOM)	MacDill AFB	Mr. Mark Peterson, SES	(813) 826-3921; DSN 299
 U.S. Transportation Command (USTRANSCOM)	Scott AFB	Mr. Kevin Reszka (Acting)	(618) 229-5358; DSN 779
 U.S. Strategic Command (USSTRATCOM)	Offutt AFB	Col Shay Edwards	(402) 912-8591; DSN 912
 U.S. Cyber Command (USCYBERCOM)	Fort Meade	Col Jeff Garner	(443) 479-3669; DSN 689
 North American Aerospace Defense Command (NORAD)  U.S. Northern Command (USNORTHCOM)	Peterson SFB	Mr. James Parker	(719) 554-8018; DSN 692
 U.S. Africa Command (USAFRICOM)	Kelley Barracks, Germany	Mr. Robert K. Bass (Kyle)	DSN 324-591-8056
 U.S. Southern Command (USSOUTHCOM)	USAG Miami	Mr. James (Jim) Worm	(305) 437-1803; DSN 567
 U.S. European Command (USEUCOM)	Patch Barracks, Germany	Col Michael Mouritsen	DSN 314-430-5985
 U.S. Indo-Pacific Command (USINDOPACOM)	Camp H.M. Smith	Dr. George Ka'iiliwai, III, SES	(808) 477-0775; DSN 315
 U.S. Space Command (USSPACECOM)	Peterson SFB	Col Darin Williams	(719) 552-1450; DSN 559

FM KEY FORCE DEVELOPMENT PERSONNEL



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<p>Defense Financial Management and Comptroller School Col James Cunningham, Director (334) 953-6602; DSN 493</p>	<p>FM Learning Center Capt Robert Tyson, Jr. Flight Commander, Comptroller Training (228) 377-7335; DSN 597</p>	<p>Air Force Institute of Technology Lt Col Scott Drylie, Director, Graduate Cost Analysis Program (937) 255-3636; ext 4441</p>
<p>Resource Training Center Capt James Manuel, Director of Operations (334) 953-3491; DSN 493 eakercenter.fm.rtc@us.af.mil</p>	<p>FM Systems Training Mr. William M. Sanders II, Chief, Training and Customer Service saf.fmpaffso@us.af.mil</p>	<p>Silver Flag TSgt Kevin McDaniel (850) 283-8990; DSN 523</p>

PROMOTIONS

AFGSC AFMC

Morrell, Lateeah, CMSgt; FM – Barksdale AFB
Bradshaw, Katherine, NH-04; AFLCMC/HNI – Hanscom AFB
Centers, Matthew, NH-04; AFLCMC/WBS – Wright-Patterson AFB
Cleveland, Amanda, NH-04; 412 TW/FMP – Edwards AFB
Craig, Melanie, NH-04; HQ AFMC/FMM – Wright-Patterson AFB
Gray, Stephen, Col; AFLCMC/FM-FZ – Wright-Patterson AFB
Holsapple, Mark, NH-04; AFLCMC/WAG – Wright-Patterson AFB
Lieske, Bobie, NH-04; AFLCMC/HBC – Robins AFB
Litz, Genise, NH-04; AFLCMC/WIF – Wright-Patterson AFB
Mick, Thomas, NH-04; AFLCMC/HBC – Offutt AFB
Odom, Rebecca “Michelle”, NH-04; OC-ALC/FM – Tinker AFB
Twitchell, Brian, NH-04; OO-ALC/FMB – Hill AFB

ACC

Baker, Jerry, Maj; 366 FAS/CD – Mountain Home AFB
Billingsley, Debra, GS-12; 557 WW/FM – Offutt AFB
Cobb, Diane, GS-13; ACC/FMB – JB Langley-Eustis
Davis, Brian, Capt; 505 CCW/FM – Hurlburt Field
Heaton, Elizabeth, TSgt; 633 CPTS/FMA – JB Langley-Eustis
James, Sarah, GS-13; ACC/FMA – JB Langley-Eustis
Kind, Aaron, TSgt; 55 CPTS/FMA – Offutt AFB
Kitt, Brianna, GS-13; ACC/FMA – JB Langley-Eustis

AETC

Harding, Craig, GS-14; AETC/FM/FMA1 – JBSA-Randolph
Holt, Alayna, Maj; 71 CPTS/CC – Vance AFB
Johnson, Hillary, GS-14; 502 CPTS/FMA – JBSA-Lackland
Lelek, Cory, GS-12; 17 CPTS/FMA – Goodfellow AFB
Weatheroy, Paul, Maj; AETC/FM/FMAM – JBSA-Randolph
Williams, Wade, TSgt; 49 CPTS/FMA – Holloman AFB

AFGSC

Crouch, Jason, TSgt; 341 CPTS/FMF – Malmstrom AFB
Jones, Tony, MSgt; 7 CPTS/FMAS – Dyess AFB
Kennedy, Kristen, Lt Col; 2 CPTS/CC – Barksdale AFB
Sims, Michelle, GS-14; FM/FMF – Barksdale AFB

AFMC

Agyen Frempong, Kwadwo, SMSgt; 96 CPTS/FMD
– Eglin AFB
Ansell, Garrett, NH-03; OC-ALC/FM – Tinker AFB
Bailey, David, GS-13; AFIMSC/RMA – JBSA Lackland-Kelly
Ballard, Bruce, GS-12; 78 ABW/78 CPTS/FMAO – Robins AFB
Barbaro, Gina, GS-12; AFLCMC/HBA – Hanscom AFB

AFMC cont.

Bingham, Dustin, GS-12; AFLCMC/WNS
– Wright-Patterson AFB
Blind, Kareena, GS-12; OO-ALC/FMB – Hill AFB
Blodgett, Alyssa, GS-12; AFLCMC/FZC – Hanscom AFB
Brent, Rebecca, GS-12; AFLCMC/FZC – Hanscom AFB
Brewer, Kim, NH-03; AFNWC/NDBD – Eglin AFB
Brindle, Katie, GS-13; AFIMSC/RMA – JBSA Lackland-Kelly
Broxson, Gail, NH-03; 96 CPTS/FM – Eglin AFB
Campbell, April, GS-12; AFLCMC/EBX – Eglin AFB
Chen, Courtney, GS-13; AFIMSC/RMA – JBSA Lackland-Kelly
Clifford, Jennifer, GS-12; AFLCMC/HBB – Hanscom AFB
Cox, Steve, SL-00; HQ AFMC/FM – Wright-Patterson AFB
Demirbas, Lynn, GS-12; AFLCMC/HBS – Hanscom AFB
Donnelly, Rebecca, GS-13; AFLCMC/FZC – Hanscom AFB
Duffy, Sarah, GS-13; AFLCMC/WAG – Wright-Patterson AFB
Durm, Jasmine, NH-03; 96 TW/FM – Eglin AFB
Enrichel, Martin, GS-12; AFNWC/NDBC – Eglin AFB
Gamble, Katelyn, GS-12; AFLCMC/WBD – Tinker AFB
Garcia, Hugo, GG-13; AFLCMC/B-HNCF
– JBSA Randolph AFB
Gorham, Samuel, GS-12; AFLCMC/WAC
– Wright-Patterson AFB
Grooms, Krista, GS-13; 448 SCMW/FMA – Tinker AFB
Harvey, Nicholas, GS-12; AFLCMC/LZP – Tinker AFB
Hawkins, Kristi, GS-12; AFLCMC/WLS – Robins AFB
Hernandez, Javier, GG-12; AFLCMC/B-HNCF
– JBSA Randolph AFB
Howard, Anne, GS-12; AFLCMC/GBF – Maxwell AFB



AFMC cont.

Johnson III, William, NH-03; 96 TW/FMA-CTG – Eglin AFB
Jones, Cody, GS-12; WR-ALC/FMB – Robins AFB
Kap, Nicholas, NH-03; OO-ALC/FMB – Hill AFB
King, Hunter, GS-12; WR-ALC/FMB – Robins AFB
Krueger, Daniel, GS-12; AFLCMC/WID – Wright-Patterson AFB
Lam, Thien, GS-13; AFLCMC/WVS – Hanscom AFB
Landers, Mark, GS-12; AFLCMC/EBD – Eglin AFB
Laws, Michele, GS-13; AFLCMC/EBD – Eglin AFB
Leal, Armando, GG-13; AFLCMC/B-HNCF
– JBSA Randolph AFB
Leal, Jessica, GG-12; AFLCMC/B-HNCF – JBSA Randolph AFB
Lentini, Kyle, GS-13; AFLCMC/FZC – Hanscom AFB
Lewis, Sandra, GS-12; 66 ABG/FMA – Hanscom AFB
Lyman, John, GS-13; AFLCMC/WAG – Wright-Patterson AFB
Maciejewski, Lisa, DR-03; AFRL/RYP – Wright-Patterson AFB
Mallison, Tyler, GS-12; AFLCMC/WLM – Robins AFB
Martin, Susan, NH-03; AFSC/FZC-R – Robins AFB
Martin, Zackary, GS-12; AFLCMC/WFF – Wright-Patterson AFB
McDonald, Adam, GS-12; AFLCMC/EBA – Robins AFB
McDonald, Manervia, Capt; AFLCMC/EBF
– Patuxent River ABS
McMullen, Peter, TSgt; 96 CPTS/FMF – Eglin AFB
Michaud, Sarah, GS-12; AFLCMC/GBS – Maxwell AFB
Mincey, Brandon, NH-03; AFSC/FM/FZC-R – Robins AFB
Mitchell, Adrianna, GS-12; AFLCMC/WLN – Robins AFB
Moore, Cody, GS-12; AFLCMC/WBD – Tinker AFB
Moyer, Kristen, DO-03; AFRL/RWF – Eglin AFB
Myers, Erika, NH-03; 412 TW/FMA – Edwards AFB
Normand, Thomas, NH-03; AFLCMC/HNA – Hanscom AFB
Noyola, Kaitlyn, GS-12; 96 TW/FMA-OG – Eglin AFB
O'Connor, Paul, GS-12; AFLCMC/HNI – Hanscom AFB
Owens, Tianna, GS-12; OO-ALC/FMB – Hill AFB
Patten, Aaliyah, GS-12; AFRL/RGF – Wright-Patterson AFB
Patterson, Genise, GS-13; AFRL/FZP – Wright-Patterson AFB
Pedersen, Laura, GS-13; AFRL/FZA – Wright-Patterson AFB
Peffer, Cole, GS-13; AFLCMC/WII – Wright-Patterson AFB
Penrod, Jacob, NH-03; AFLCMC/GBB – Wright-Patterson AFB

AFMC cont.

Phan, Amy, GS-13; 96 TW/FM – Eglin AFB
Rorie, Woodrow, GS-14; AFIMSC/RMA – JBSA Lackland-Kelly
Sheffield, Savannah, GS-12; AFLCMC/EBA – Eglin AFB
Smith, Raven, GS-12; AFLCMC/WLC – Tinker AFB
Smith, Ryan, Capt; AFLCMC/FM-FZ – Wright-Patterson AFB
Spears, Karen, GS-13; AFNWC/FZA – Kirtland AFB
Staley, Yolanda, NH-03; 96 TW/FMA-OG – Eglin AFB
Stocks, Adam, NH-03; AFSC/FZRD-H – Hill AFB
Summers, Pamela, GS-12; AFLCMC/EBJ – Eglin AFB
Swope, Alexandria, GS-12; AFLCMC/FZC – Hanscom AFB
Tarasiak, Shawn, GS-12; AFLCMC/HBA – Hanscom AFB
Test, Dustin, GS-12; AFRL/RGF – Wright-Patterson AFB
Torrez, Sandra, GG-12; AFLCMC/B-HNCF
– JBSA Randolph AFB
Turner, Jason, GS-14; AFIMSC/RMP – JBSA Lackland-Kelly
Volpe, Michael, Capt; AFLCMC/WNF – Wright-Patterson AFB
Walker, Bruce, GS-12; 78 ABW/78 CPTS/FMAO – Robins AFB
Wilson, Scott, GS-12; AFLCMC/WFF – Wright-Patterson AFB
Yeihey, Samantha, GS-13; HQ AFMC/FMMI
– Wright-Patterson AFB
Zellner, Abigail, GS-12; AFLCMC/EBAI – Robins AFB

PACAF

Windell, Nolan, MSgt; 15 CPTS/FMF
– JB Pearl Harbor-Hickam

SSC

King, Nathaniel, Capt; 45 CPTS/FMF – Patrick SFB
Long, Heather, NH-03; 45 CPTS/FMAB – Patrick SFB
Pollock, Kevin, Capt; 45 CPTS/FMAB – Patrick SFB
Williams, Jeremy, Lt Col; 45 CPTS/CC – Patrick SFB

USAFE-AFAFRICA

Butcher, Martin, Capt; 39 CPTS/FMA – Incirlik AB, Turkey
Olivero, Eric Bailey, MSgt; 39 CPTS/FMA – Incirlik AB, Turkey
Rodriguez, Lorraine, Maj; 100 CPTS/CC
– RAF Mildenhall, United Kingdom
Wright, Benjamin, Lt Col; 31 CPTS/CC – Aviano AB, Italy

RETIREMENTS

ACC AFMC

Billmyre, Bruce, CMSgt; 20 CPTS/FMD - Shaw AFB
Hatch, Brent, Col; AFIMSC/RM - JBSA-Kelly
Hubbard, William Troy, NH-04; AFSC/FZR - Robins AFB
Pickler, Kenneth, NH-04; AFNWC/NDBD - Eglin AFB
Rogers, Jay, NH-04; 412 TW FMP - Edwards AFB
Scherer, Kristin, NH-04; AFLCMC/WLF - Wright-Patterson AFB
Williams, Linda, NH-04; AFLCMC/WAF - Wright-Patterson AFB

SAF SpOC

Peccia, James, Maj Gen; SAF/FMB - Pentagon, D.C.
Kehl, Brian, Col; SpOC/S8 - Peterson SFB

USCYBERCOM USSTRATCOM

Marshall, Edward, Col; MSG/CC - Patrick SFB
Williams, Trevor, Col; USCYBERCOM/J8 - Pentagon, D.C.
Hansen, John, Col; USSTRATCOM - Offutt AFB

ACC

Dunar, Charles, Lt Col; ACC/FMA - JB Langley-Eustis

AETC

Annison, James, SSgt; 14 CPTS/FMF - Columbus AFB
Bison, Matthew, SSgt; 14 CPTS/FMF - Columbus AFB
Dunn, Cheryl, GS-12; A17 CPTS/FMA - Goodfellow AFB
Johnson, Adrian, TSgt; 82 CPTS/FMF - Sheppard AFB
Martyn-Deleon, Nancy, GS-12; AETC/FMFP
- JBSA-Randolph
Spaulding, Chris, Lt Col; AETC/FMAO - JBSA-Randolph

AFELM

Weber, Thomas, SMSgt; DISA/WHCA

AFGSC

Duchesne, Michael, SMSgt; FM/FMF - Barksdale AFB
Mechaley, Michael, SMSgt; 28 CPTS/FMD - Ellsworth AFB
Jackson, Sarah, TSgt; 2 CPTS/FMA - Barksdale AFB

AFMC

Arguelles, Sheila, MSgt; AFIMSC/RM - JBSA-Kelly
Beavers, Mark, GS-13; AFLCMC/WIF - Wright-Patterson AFB
Carter, Robert, NH-03; AFLCMC/WAF - Hill AFB
Chaney, Robert, NH-03; AFLCMC/GBF - Maxwell AFB
Edwards, Katina, NH-03; 96 TW/FMA - Eglin AFB

AFMC cont.

Flores, Mel, MSgt; AFIMSC/RM - JBSA-Kelly
Fruello, Peter, GS-12; AFLCMC/WLF - Tinker AFB
Good, Candy, NH-03; AFTC/FMP - Edwards AFB
Grant, Lynnette, NH-03; 96 CPTS/FM - Eglin AFB
Hatcher, Judy, GS-12; AFLCMC/WNF - Robins AFB
Jackson, Dee, GG-13; AFLCMC/HNC - Lackland AFB
Knight, Delphiene, GS-12; 78 CPTS/FMAO - Robins AFB
Parker, Karen, NH-03; AFLCMC/WIF - Wright-Patterson AFB
Rambo, Donna, GS-12; AFLCMC/WLF - Robins AFB
Stratmoen, Deborah, NH-03; AFSC/FZC - Tinker AFB
Trent, III Robert, GS-12; AFLCMC/WBF - Tinker AFB
Whited, Shannon, GS-12; AFLCMC/GBF - Maxwell AFB
Willis, Doris, NH-03; AFLCMC/EBF - Eglin AFB

AMC

Gracin, Jason, Lt Col; 375 CPTS/FM - Scott AFB
Toetz, Joann, SMSgt; 22 CPTS/FMD - McConnell AFB

SCC

Breiner, Tammy, Lt Col; SSC/DCF - Los Angeles, CA

SpOC

Chambers, Timothy, MSgt; 4 TES/DMS - Peterson SFB



A I R F O R C E



C O M P T R O L L E R