



# *Department of the Air Force*

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## Base Realignment and Closure Part I (BRAC 88)

### FY 2000/2001 Biennial Budget Estimates

Justification Data Submitted to Congress: February 1999  
(For Display Purposes Only)

**FY 2000/2001 BASE REALIGNMENT AND CLOSURE DATA**

**1988 COMMISSION**

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## 1988 Commission

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**FY 2000/2001 BASE REALIGNMENT AND CLOSURE DATA  
1988 COMMISSION**

**U.S. Air Force Overview**

**Schedule:**

**FY 1990:** Base Closure Account requirement: \$221.5 Million. The following schedule was developed to reduce the impact on Air Force mission capability, while placing priority on closing the five bases recommended by the 1988 Base Closure Commission and directed by the Base Realignment and Closure Act, P.L. 100-526. It is the Air Force's objective to close bases at the earliest opportunity to take advantage of savings provided by reduction to Air Force end strength and reductions to base operating support costs. The savings, where shown, are for display purposes only. Actual savings accrue in other Air Force appropriations. To facilitate the closure of bases as well as the transition of land and facilities to community use, Base Transition Coordinator (BTC) positions were established in FY 1993 by the Department of Defense (DoD).

**Chanute AFB, IL:** Base Closure Account requirement: \$20.1 Million  
Nine major training courses relocated to various other Technical Training Centers. Funding was primarily related to operation and maintenance costs for the movement of training courses and associated equipment. Also included were military construction and other procurement costs.

**George AFB, CA:** Base Closure Account requirement: \$64.0 Million  
The F-4E/G aircraft relocated to Mountain Home, ID requiring the Mountain Home F-111s to realign to Cannon AFB, TX. The OV-10s relocated to Davis-Monthan, AZ requiring EC-130H at Davis-Monthan to realign to Bergstrom AFB, TX. Funding was primarily related to construction at gaining locations and operation and maintenance.

**Mather AFB, CA:** Base Closure Account requirement: \$35.9 Million  
The Flying Training Wing relocated to Beale AFB, CA. Funding was primarily related to construction costs at Beale AFB. Operation and maintenance costs were also incurred.

**Pease AFB, NH:** Base Closure Account requirement: \$17.2 Million  
The Tanker Task Force detachment located at Pease AFB relocated to Plattsburg AFB, NY. Funding was primarily related to movement of the Task Force, the start-up of the caretaker and temporary hospital support contracts and construction at gaining locations. Operation and maintenance and other procurement costs were also incurred.

**Norton AFB, CA:** Base Closure Account requirement: \$44.1 Million  
The C-141 aircraft relocated to March AFB, CA and McChord AFB, WA. Funding was related to relocation of forces and construction at gaining locations. Also included were funds for operation and maintenance and procurement costs.

**Program Management:** Base Closure Account requirement: \$40.2 Million  
Funding was primarily related to planning and design costs for military construction at gaining locations, operation and maintenance, and the purchase of computer equipment.

**FY 1991:** Base Closure Account requirement: \$516.9 Million. Air Force implementation in FY 1991 primarily consisted of continuing military construction projects designed to accommodate the movement of units into gaining locations. As construction projects at some locations became ready to receive incoming forces, large units began to move. Pease AFB relocated all personnel and force structure and closed in the second quarter of FY 1991. Environmental restoration for closure bases was integrated into the Base Closure Account. Operation and maintenance, other procurement, and military personnel Permanent Change of Station (PCS) costs were also included.

**Chanute AFB, IL:** Base Closure Account requirement: \$138.6 Million

Funding was due to military construction, operation and maintenance, environmental compliance and restoration, military PCS and other procurement.

**George AFB, CA:** Base Closure Account requirement: \$36.1 Million

Relocating CONUS based F-111s continued. Funding was used to relocate equipment and personnel as construction continued at Cannon AFB, NM, and for environment and operation and maintenance costs.

**Mather AFB, CA:** Base Closure Account requirement: \$57.1 Million

A communications test program, the Model Base Program and associated personnel relocated to Barksdale AFB, LA. Funding was primarily for environmental, operation and maintenance, and military personnel PCS. Construction projects programmed for Beale AFB, CA in preparation for movement of the Undergraduate Navigator Training (UNT) mission, were canceled when the 1991 Base Closure Commission redirected UNT to Randolph AFB, TX. The funds associated with these projects were realigned to support other requirements. Requirements generated by this change to UNT are shown in the Base Closure Account (Part II) Justification Book.

**Pease AFB, NH:** Base Closure Account requirement: \$50.4 Million

Thirteen KC-135 tankers relocated to five gaining locations. All active military and civilian personnel relocated or were eliminated from Air Force end strength. An Air National Guard tanker unit relocated into a cantonment area at Pease AFB. The base closed 31 March 1991 and a caretaker force assumed maintenance of the base until final disposition of the property is determined. A Disposal Management Team took over responsibility for base disposal. Most costs this year were environmental. The rest were operation and maintenance.

**Norton AFB, CA:** Base Closure Account requirement: \$214.3 Million

The first C-141s began to relocate to March AFB, CA and McChord AFB, WA. Funding was due to military construction of facilities at gaining locations, environmental, operation and maintenance, PCS of military personnel and other procurement.

**Program Management:** Base Closure Account requirement: \$20.4 Million

Funding was for one time implementation costs which are not categorized by closure base. These costs include environmental, operation and maintenance, and other procurement requirements.

**FY 1992:** Base Closure Account requirement: \$250.6 Million. Air Force implementation in FY 1992 consisted of military construction projects designed to accommodate the movement of units into gaining locations. Most of the requirements were environmental. Also included were operation and maintenance and military personnel PCS costs. As construction projects at some locations became ready to receive incoming forces, some large units were moved.

**Chanute AFB, IL:** Base Closure Account requirement: \$47.3 Million

Sixteen training courses relocated from Chanute AFB, IL to various other Technical Training Centers. Funding supported construction, operation and maintenance costs for the relocation of training courses with associated equipment, and environmental restoration. There was also a requirement for military personnel PCS and other procurement costs. All construction and relocation support at Lowry AFB, CO was curtailed due to the 1991 Base Closure Commission's recommendation to close Lowry AFB. Courses originally scheduled to move to Lowry were diverted to other locations. Requirements generated by these changes are shown in the Base Closure Account (Part II) Justification Book.

**George AFB, CA:** Base Closure Account requirement: \$45.3 Million

Remaining CONUS F-111s were relocated to Cannon AFB, NM. The 1991 Base Closure Commission recommended that the F-111 consolidation include the EF-111s currently based at Mountain Home AFB, ID. The Commission also recommended a squadron of F-4Gs, previously programmed for retirement, be retained in the Air National Guard. Requirements generated by these changes are shown in the Base Closure Account (Part II) Justification Book. Funding here was due to military construction, environmental, operation and maintenance and military PCS.

**Mather AFB, CA:** Base Closure Account requirement: \$25.1 Million

Construction projects at Beale AFB, CA were curtailed due to the 1991 Base Closure Commission's recommendation to move the UNT mission to Randolph AFB, TX. Cost generated by later Base Closure Commission changes are funded in the Base Closure Account (Part II) Justification Book. Funding reflected here supported operation and maintenance requirements, environmental studies and military PCS.

**Pease AFB, NH:** Base Closure Account requirement: \$82.0 Million

Base closed in FY 1991. Funding supported construction, environmental and operation and maintenance requirements.

**Norton AFB, CA:** Base Closure Account requirement: \$23.2 Million

The final eight of 12 C-141s relocated to McChord AFB, WA. Funding was due to environmental, military personnel PCS, military and family housing construction, and operation and maintenance.

**Program Management:** Base Closure Account requirement: \$27.7 Million

Funding was due to operation and maintenance, environmental and military personnel PCS requirements.

**FY 1993:** Base Closure Account requirement: \$60.7 Million. Air Force implementation for FY 1993 consisted of major unit relocations as military construction projects neared completion. Three bases (George, Mather and Chanute AFBs) closed in FY 1993. Requirements included operation and maintenance, military personnel PCS and environmental compliance and restoration costs.

**Chanute AFB, IL:** Base Closure Account requirement: \$6.4 Million

Base closed in 1993. All remaining training courses relocated to various other Technical Training Centers. Funding was for construction and relocation of military personnel.

**George AFB, CA:** Base Closure Account requirement: \$12.9 Million

Base closed in 1993. Funding was due to construction, environmental requirements and relocation of military personnel.

**Mather AFB, CA:** Base Closure Account requirement: \$15.4 Million

Base closed in 1993. Funding supported relocation of military personnel and environmental restoration.

**Pease AFB, NH:** Base Closure Account requirement: \$11.2 Million

Base closed in 1991. Funding was due to environmental requirements.

**Norton AFB, CA:** Base Closure Account requirement: \$12.9 Million

Funding supported environmental and relocation of military personnel.

**Program Management:** Base Closure Account requirement: \$1.9 Million

Funding was required to support operation and maintenance, the Air Force Base Conversion Agency and military PCS costs.

**FY 1994:** Base Closure Account requirement. \$0.0 Million. All bases recommended for closure have closed by the end of FY 1995 and will continue in caretaker status until property ownership is transferred. Requirements were sourced from prior year unobligated balances.

**Chanute AFB, IL:** Base Closure Account requirement: \$0.0 Million

**George AFB, CA:** Base Closure Account requirement: \$0.0 Million

**Mather AFB, CA:** Base Closure Account requirement: \$0.0 Million

**Pease AFB, NH:** Base Closure Account requirement: \$0.0 Million

**Norton AFB, CA:** Base Closure Account requirement: \$0.0 Million

**Program Management:** Base Closure Account requirement: \$0.0 Million

**FY 1995:** Base Closure Account requirement: \$0.0 Million. All bases closed or realigned by the end of FY 1995 and will continue in caretaker status until property ownership is transferred. Environmental restoration will continue until completion. Requirements were sourced from prior year unobligated balances.

**Chanute AFB, IL:** Base Closure Account requirement: \$0.0 Million

**George AFB, CA:** Base Closure Account requirement: \$0.0 Million

**Mather AFB, CA:** Base Closure Account requirement: \$0.0 Million

**Pease AFB, NH:** Base Closure Account requirement: \$0.0 Million

**Norton AFB, CA:** Base Closure Account requirement: \$0.0 Million

**Program Management:** Base Closure Account requirement: \$0.0 Million

**Mission Impact:** The following schedule was developed to reduce the impact on Air Force mission capability while placing priority on closing the five bases recommended by the 1988 Base Closure Commission and directed by the Base Realignment and Closure Act, P.L. 100-526. It is the Air Force's objective to close bases at the earliest opportunity to take advantage of savings provided by reductions to Air Force end strength, reductions to base operating support costs, and anticipated proceeds from sale of real property at the closure bases.

**Environmental Considerations:** By the end of FY 2000, three of the five BRAC 88 installations will have remedial actions installed in accordance with the Comprehensive Environmental Restoration and Liability Act (CERCLA). These actions (which include: landfill closures, groundwater treatments, bioventing, air sparging, underground storage tank removals and free product removal) comply with the requirements of CERCLA 120(H)(3), which governs deed transfers of property, and protects human health and the environment. The BRAC 88 installations will continue with long term monitoring and operation activities associated with previous cleanup actions. There are currently 19,414 acres to be transferred at BRAC 88 installations, 12,999 of those are now environmentally ready for transfer. Through long term leases and deed transfers, 19,038 acres are now in reuse. All BRAC 88 installations have greater than 95% of the available acres in reuse. Completion of the environmental actions are crucial for the reuse and economic development of the affected communities.

**Other:** The savings associated with these closure actions are for display purposes only and will accrue in other Air Force appropriations. The funding profiles associated with the schedule have been programmed to accomplish this objective.

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BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
USAF FINANCIAL SUMMARY  
(DOLLARS IN THOUSANDS)

|  | FY 1990        | FY 1991        | FY 1992        | FY 1993         | FY 1994         | FY 1995         | TOTAL<br>FY 90-95 |
|--|----------------|----------------|----------------|-----------------|-----------------|-----------------|-------------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS:</u></b> |                |                |                |                 |                 |                 |                   |
| Military Construction                        | 57,767         | 149,373        | 7,811          | 0               | 0               | 0               | 214,951           |
| Family Housing - Construction                | 0              | 0              | 285            | 0               | 0               | 0               | 285               |
| - Operations                                 | 0              | 0              | 0              | 0               | 0               | 0               | 0                 |
| Environmental                                | 0              | 110,826        | 101,836        | 17,448          | 0               | 0               | 230,110           |
| Operation & Maintenance                      | 41,640         | 21,778         | 22,274         | 1,919           | 0               | 0               | 87,611            |
| Military Personnel - PCS                     | 0              | 296            | 719            | 6,605           | 0               | 0               | 7,620             |
| Other  | 2,135          | 2,851          | 0              | 0               | 0               | 0               | 4,986             |
| <b>TOTAL ONE -TIME COSTS</b>                 | <b>101,542</b> | <b>285,124</b> | <b>132,925</b> | <b>25,972</b>   | <b>0</b>        | <b>0</b>        | <b>545,563</b>    |
| Revenues from Land Sales (-)                 | 0              | 0              | 0              | 0               | 0               | 0               | 0                 |
| Homeowners Assistance Program                | 0              | 0              | 0              | 0               | 0               | 0               | 0                 |
| <b>BUDGET AUTHORITY REQUEST</b>              | <b>101,542</b> | <b>285,124</b> | <b>132,925</b> | <b>25,972</b>   | <b>0</b>        | <b>0</b>        | <b>545,563</b>    |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT:</u></b> |                |                |                |                 |                 |                 |                   |
| Military Construction                        | 0              | 0              | 0              | 0               | 0               | 0               | 0                 |
| Family Housing - Operations                  | 0              | 0              | 0              | 0               | 0               | 0               | 0                 |
| Environmental                                | 21,300         | 0              | 0              | 0               | 0               | 0               | 21,300            |
| Operation & Maintenance                      | 0              | 0              | 0              | 0               | 0               | 0               | 0                 |
| Other  | 0              | 0              | 0              | 0               | 0               | 0               | 0                 |
| Homeowners Assistance Program                | 0              | 0              | 0              | 1,154           | 128             | 0               | 1,282             |
| <b>TOTAL FUNDED OUTSIDE THE ACCOUNT</b>      | <b>21,300</b>  | <b>0</b>       | <b>0</b>       | <b>1,154</b>    | <b>128</b>      | <b>0</b>        | <b>22,582</b>     |
| <b><u>SAVINGS:</u></b>                       |                |                |                |                 |                 |                 |                   |
| Military Construction                        | 0              | 1,600          | 50,300         | 50,300          | 50,300          | 50,300          | 202,800           |
| Family Housing - Construction                | 12,600         | 16,900         | 2,000          | 2,300           | 2,700           | 0               | 36,500            |
| - Operations                                 | 0              | 0              | 4,800          | 4,800           | 4,900           | 5,000           | 19,500            |
| Operation & Maintenance                      | 3,866          | 17,689         | 36,111         | 42,094          | 73,762          | 78,186          | 251,708           |
| Military Personnel                           | 0              | 24,504         | 61,626         | 82,571          | 105,839         | 117,096         | 391,636           |
| Other  | 318            | 318            | 318            | 318             | 318             | 318             | 1,908             |
| Civilian ES                                  | 0              | (349)          | (349)          | (349)           | (1,178)         | (1,178)         | (1,178)           |
| Military ES                                  | 0              | (1,778)        | (1,770)        | (1,770)         | (3,307)         | (3,307)         | (3,307)           |
| <b>TOTAL SAVINGS</b>                         | <b>16,784</b>  | <b>61,011</b>  | <b>155,155</b> | <b>182,383</b>  | <b>237,819</b>  | <b>250,900</b>  | <b>904,052</b>    |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>      |                |                |                |                 |                 |                 |                   |
| Military Construction                        | 57,767         | 147,773        | -42,489        | -50,300         | -50,300         | -50,300         | 12,151            |
| Family Housing - Construction                | -12,600        | -16,900        | -1,715         | -2,300          | -2,700          | 0               | -36,215           |
| - Operations                                 | 0              | 0              | -4,800         | -4,800          | -4,900          | -5,000          | -19,500           |
| Environmental                                | 21,300         | 110,826        | 101,836        | 17,448          | 0               | 0               | 251,410           |
| Operation & Maintenance                      | 37,774         | 4,089          | -13,837        | -40,175         | -73,762         | -78,186         | -164,097          |
| Military Personnel - PCS                     | 0              | -24,208        | -60,907        | -75,966         | -105,839        | -117,096        | -384,016          |
| Other  | 1,817          | 2,533          | -318           | -318            | -318            | -318            | 3,078             |
| Homeowners Assistance Program                | 0              | 0              | 0              | 1,154           | 128             | 0               | 1,282             |
| Revenues from Land Sales (-)                 | 0              | 0              | 0              | 0               | 0               | 0               | 0                 |
| <b>NET IMPLEMENTATION COSTS</b>              | <b>106,058</b> | <b>224,113</b> | <b>-22,230</b> | <b>-155,257</b> | <b>-237,691</b> | <b>-250,900</b> | <b>-335,907</b>   |

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**Chanute Air Force Base, Illinois Package**

**Base Closure and Realignment Detail**

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/CHANUTE AFB, ILLINOIS  
 (DOLLARS IN THOUSANDS)

|  | FY 1990       | FY 1991        | FY 1992       | FY 1993        |
|--|---------------|----------------|---------------|----------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS:</u></b> |               |                |               |                |
| Military Construction                        | 3,792         | 122,340        | 12,209        | 4,778          |
| Family Housing - Construction                | 0             | 0              | 0             | 0              |
| - Operations                                 | 0             | 0              | 0             | 0              |
| Environmental                                | 0             | 9,599          | 21,283        | 0              |
| Operation & Maintenance                      | 15,522        | 5,389          | 13,624        | 0              |
| Military Personnel - PCS                     | 0             | 920            | 105           | 1,644          |
| Other  | 789           | 384            | 80            | 0              |
| <b>TOTAL ONE-TIME COSTS</b>                  | <b>20,103</b> | <b>138,632</b> | <b>47,301</b> | <b>6,422</b>   |
| Revenues from Land Sales (-)                 | 0             | 0              | 0             | 0              |
| Homeowners Assistance Program                | 0             | 0              | 0             | 0              |
| <b>BUDGET REQUEST</b>                        | <b>20,103</b> | <b>138,632</b> | <b>47,301</b> | <b>6,422</b>   |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT:</u></b> |               |                |               |                |
| Military Construction                        | 0             | 0              | 0             | 0              |
| Family Housing - Operations                  | 0             | 0              | 0             | 0              |
| Environmental                                | 0             | 0              | 0             | 0              |
| Operation & Maintenance                      | 0             | 0              | 0             | 0              |
| Other  | 0             | 0              | 0             | 0              |
| Homeowners Assistance Program                | 0             | 0              | 0             | 8,036          |
| <b>AL FUNDED OUTSIDE THE ACCOUNT</b>         | <b>0</b>      | <b>0</b>       | <b>0</b>      | <b>8,036</b>   |
| <b><u>SAVINGS:</u></b>                       |               |                |               |                |
| Military Construction                        | 0             | 0              | 0             | 0              |
| Family Housing - Construction                | 0             | 0              | 2,000         | 2,300          |
| - Operations                                 | 0             | 0              | 0             | 0              |
| Operation & Maintenance                      | 900           | 900            | 1,300         | 25,687         |
| Military Personnel                           | 0             | 0              | 0             | 12,019         |
| Other  | 0             | 0              | 0             | 200            |
| Civilian ES                                  | 0             | 0              | 0             | (454)          |
| Military ES                                  | 0             | 0              | 0             | (817)          |
| <b>TOTAL SAVINGS</b>                         | <b>900</b>    | <b>900</b>     | <b>3,300</b>  | <b>40,206</b>  |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>      |               |                |               |                |
| Military Construction                        | 3,792         | 122,340        | 12,209        | 4,778          |
| Family Housing - Construction                | 0             | 0              | -2,000        | -2,300         |
| - Operations                                 | 0             | 0              | 0             | 0              |
| Environmental                                | 0             | 9,599          | 21,283        | 0              |
| Operation & Maintenance                      | 14,622        | 4,489          | 12,324        | -25,687        |
| Military Personnel - PCS                     | 0             | 920            | 105           | -10,375        |
| Other  | 789           | 384            | 80            | -200           |
| Homeowners Assistance Program                | 0             | 0              | 0             | 8,036          |
| Revenues from Land Sales (-)                 | 0             | 0              | 0             | 0              |
| <b>NET IMPLEMENTATION COSTS</b>              | <b>19,203</b> | <b>137,732</b> | <b>44,001</b> | <b>-25,748</b> |

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/CHANUTE AFB, ILLINOIS  
 (DOLLARS IN THOUSANDS)

|   | FY 1994        | FY 1995        | TOTAL<br>FY 90 - 95 |
|---|----------------|----------------|---------------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS</u></b> |                |                |                     |
| Military Construction                       | 0              | 0              | 143,119             |
| Family Housing - Construction               | 0              | 0              | 0                   |
| - Operations                                | 0              | 0              | 0                   |
| Environmental                               | 0              | 0              | 30,882              |
| Operation & Maintenance                     | 0              | 0              | 34,535              |
| Military Personnel - PCS                    | 0              | 0              | 2,669               |
| Other                                       | 0              | 0              | 1,253               |
| <b>TOTAL ONE-TIME COSTS</b>                 | <b>0</b>       | <b>0</b>       | <b>212,458</b>      |
| Revenues from Land Sales (-)                | 0              | 0              | 0                   |
| Homeowners Assistance Program               | 0              | 0              | 0                   |
| <b>BUDGET REQUEST</b>                       | <b>0</b>       | <b>0</b>       | <b>212,458</b>      |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT</u></b> |                |                |                     |
| Military Construction                       | 0              | 0              | 0                   |
| Family Housing - Operations                 | 0              | 0              | 0                   |
| Environmental                               | 0              | 0              | 0                   |
| Operation & Maintenance                     | 0              | 0              | 0                   |
| Other                                       | 0              | 0              | 0                   |
| Homeowners Assistance Program               | 1,825          | 834            | 10,695              |
| <b>AL FUNDED OUTSIDE THE ACCOUNT</b>        | <b>1,825</b>   | <b>834</b>     | <b>10,695</b>       |
| <b><u>SAVINGS:</u></b>                      |                |                |                     |
| Military Construction                       | 0              | 0              | 0                   |
| Family Housing - Construction               | 2,600          | 0              | 6,900               |
| - Operations                                | 0              | 5,500          | 5,500               |
| Operation & Maintenance                     | 35,120         | 36,630         | 100,537             |
| Military Personnel                          | 28,055         | 29,436         | 69,510              |
| Other                                       | 200            | 0              | 400                 |
| Civilian ES                                 | (465)          | (465)          | (465)               |
| Military ES                                 | (843)          | (843)          | (843)               |
| <b>TOTAL SAVINGS</b>                        | <b>65,975</b>  | <b>71,566</b>  | <b>182,847</b>      |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>     |                |                |                     |
| Military Construction                       | 0              | 0              | 143,119             |
| Family Housing - Construction               | -2,600         | 0              | -6,900              |
| - Operations                                | 0              | -5,500         | -5,500              |
| Environmental                               | 0              | 0              | 30,882              |
| Operation & Maintenance                     | -35,120        | -36,630        | -66,002             |
| Military Personnel - PCS                    | -28,055        | -29,436        | -66,841             |
| Other                                       | -200           | 0              | 853                 |
| Homeowners Assistance Program               | 1,825          | 834            | 10,695              |
| Revenues from Land Sales (-)                | 0              | 0              | 0                   |
| <b>NET IMPLEMENTATION COSTS</b>             | <b>-64,150</b> | <b>-70,732</b> | <b>40,306</b>       |

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**George Air Force Base, California Package**

**Base Closure and Realignment Detail**

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/GEORGE AFB, CALIFORNIA  
 (DOLLARS IN THOUSANDS)

|  | FY 1990       | FY 1991       | FY 1992       | FY 1993       |
|--|---------------|---------------|---------------|---------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS:</u></b> |               |               |               |               |
| Military Construction                        | 57,095        | 4,329         | 15,287        | 4,221         |
| Family Housing - Construction                | 0             | 0             | 0             | 0             |
| - Operations                                 | 0             | 0             | 0             | 0             |
| Environmental                                | 0             | 23,995        | 18,473        | 8,208         |
| Operation & Maintenance                      | 6,903         | 7,735         | 10,176        | 0             |
| Military Personnel - PCS                     | 0             | 17            | 1,363         | 490           |
| Other  | 0             | 0             | 0             | 0             |
| <b>TOTAL ONE-TIME COSTS</b>                  | <b>63,998</b> | <b>36,076</b> | <b>45,299</b> | <b>12,919</b> |
| Revenues from Land Sales (-)                 | 0             | 0             | 0             | 0             |
| Homeowners Assistance Program                | 0             | 0             | 0             | 0             |
| <b>BUDGET REQUEST</b>                        | <b>63,998</b> | <b>36,076</b> | <b>45,299</b> | <b>12,919</b> |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT:</u></b> |               |               |               |               |
| Military Construction                        | 0             | 0             | 0             | 0             |
| Family Housing - Operations                  | 0             | 0             | 0             | 0             |
| Environmental                                | 0             | 0             | 0             | 0             |
| Operation & Maintenance                      | 0             | 0             | 0             | 0             |
| Other  | 0             | 0             | 0             | 0             |
| Homeowners Assistance Program                | 0             | 0             | 0             | 15            |
| <b>AL FUNDED OUTSIDE THE ACCOUNT</b>         | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>15</b>     |
| <b><u>SAVINGS:</u></b>                       |               |               |               |               |
| Military Construction                        | 0             | 0             | 0             | 0             |
| Family Housing - Construction                | 0             | 0             | 2,600         | 3,000         |
| - Operations                                 | 0             | 0             | 0             | 0             |
| Operation & Maintenance                      | 0             | 0             | 0             | 0             |
| Military Personnel                           | 0             | 0             | 0             | 16,084        |
| Other  | 127           | 147           | 147           | 147           |
| Civilian ES                                  | 0             | 0             | 0             | (277)         |
| Military ES                                  | 0             | 0             | 0             | (1,226)       |
| <b>TOTAL SAVINGS</b>                         | <b>127</b>    | <b>147</b>    | <b>2,747</b>  | <b>19,231</b> |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>      |               |               |               |               |
| Military Construction                        | 57,095        | 4,329         | 15,287        | 4,221         |
| Family Housing - Construction                | 0             | 0             | -2,600        | -3,000        |
| - Operations                                 | 0             | 0             | 0             | 0             |
| Environmental                                | 0             | 23,995        | 18,473        | 8,208         |
| Operation & Maintenance                      | 6,903         | 7,735         | 10,176        | 0             |
| Military Personnel - PCS                     | 0             | 17            | 1,363         | -15,594       |
| Other  | -127          | -147          | -147          | -147          |
| Homeowners Assistance Program                | 0             | 0             | 0             | 15            |
| Revenues from Land Sales (-)                 | 0             | 0             | 0             | 0             |
| <b>NET IMPLEMENTATION COSTS</b>              | <b>63,871</b> | <b>35,929</b> | <b>42,552</b> | <b>-6,297</b> |

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/GEORGE AFB, CALIFORNIA  
 (DOLLARS IN THOUSANDS)

|   | FY 1994        | FY 1995        | TOTAL<br>FY 90 - 95 |
|---|----------------|----------------|---------------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS</u></b> |                |                |                     |
| Military Construction                       | 0              | 0              | 80,932              |
| Family Housing - Construction               | 0              | 0              | 0                   |
| - Operations                                | 0              | 0              | 0                   |
| Environmental                               | 0              | 0              | 50,676              |
| Operation & Maintenance                     | 0              | 0              | 24,814              |
| Military Personnel - PCS                    | 0              | 0              | 1,870               |
| Other                                       | 0              | 0              | 0                   |
| <b>TOTAL ONE-TIME COSTS</b>                 | <b>0</b>       | <b>0</b>       | <b>158,292</b>      |
| Revenues from Land Sales (-)                | 0              | 0              | 0                   |
| Homeowners Assistance Program               | 0              | 0              | 0                   |
| <b>BUDGET REQUEST</b>                       | <b>0</b>       | <b>0</b>       | <b>158,292</b>      |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT</u></b> |                |                |                     |
| Military Construction                       | 0              | 0              | 0                   |
| Family Housing - Operations                 | 0              | 0              | 0                   |
| Environmental                               | 0              | 0              | 0                   |
| Operation & Maintenance                     | 0              | 0              | 0                   |
| Other                                       | 0              | 0              | 0                   |
| Homeowners Assistance Program               | 0              | 0              | 15                  |
| <b>AL FUNDED OUTSIDE THE ACCOUNT</b>        | <b>0</b>       | <b>0</b>       | <b>15</b>           |
| <b><u>SAVINGS:</u></b>                      |                |                |                     |
| Military Construction                       | 0              | 0              | 0                   |
| Family Housing - Construction               | 3,500          | 3,500          | 12,600              |
| - Operations                                | 6,600          | 6,600          | 13,200              |
| Operation & Maintenance                     | 9,895          | 10,880         | 20,775              |
| Military Personnel                          | 39,072         | 40,704         | 95,860              |
| Other                                       | 147            | 147            | 862                 |
| Civilian ES                                 | (287)          | (287)          | (287)               |
| Military ES                                 | (1,252)        | (1,252)        | (1,252)             |
| <b>TOTAL SAVINGS</b>                        | <b>59,214</b>  | <b>61,831</b>  | <b>143,297</b>      |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>     |                |                |                     |
| Military Construction                       | 0              | 0              | 80,932              |
| Family Housing - Construction               | -3,500         | -3,500         | -12,600             |
| - Operations                                | -6,600         | -6,600         | -13,200             |
| Environmental                               | 0              | 0              | 50,676              |
| Operation & Maintenance                     | -9,895         | -10,880        | 4,039               |
| Military Personnel - PCS                    | -39,072        | -40,704        | -93,990             |
| Other                                       | -147           | -147           | -862                |
| Homeowners Assistance Program               | 0              | 0              | 15                  |
| Revenues from Land Sales (-)                | 0              | 0              | 0                   |
| <b>NET IMPLEMENTATION COSTS</b>             | <b>-59,214</b> | <b>-61,831</b> | <b>15,010</b>       |

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**Mather Air Force Base, California Package**

**Base Closure and Realignment Detail**

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/MATHER AFB, CALIFORNIA  
 (DOLLARS IN THOUSANDS)

|  | FY 1990       | FY 1991       | FY 1992       | FY 1993        |
|--|---------------|---------------|---------------|----------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS:</u></b> |               |               |               |                |
| Military Construction                        | 28,831        | 0             | 0             | 0              |
| Family Housing - Construction                | 0             | 0             | 0             | 0              |
| - Operations                                 | 0             | 0             | 0             | 0              |
| Environmental                                | 0             | 54,096        | 16,384        | 15,200         |
| Operation & Maintenance                      | 7,075         | 2,855         | 8,631         | 0              |
| Military Personnel - PCS                     | 0             | 81            | 12            | 171            |
| Other  | 0             | 0             | 0             | 0              |
| <b>TOTAL ONE-TIME COSTS</b>                  | <b>35,906</b> | <b>57,032</b> | <b>25,027</b> | <b>15,371</b>  |
| Revenues from Land Sales (-)                 | 0             | 0             | 0             | 0              |
| Homeowners Assistance Program                | 0             | 0             | 0             | 0              |
| <b>BUDGET REQUEST</b>                        | <b>35,906</b> | <b>57,032</b> | <b>25,027</b> | <b>15,371</b>  |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT:</u></b> |               |               |               |                |
| Military Construction                        | 0             | 0             | 0             | 0              |
| Family Housing - Operations                  | 0             | 0             | 0             | 0              |
| Environmental                                | 0             | 0             | 0             | 0              |
| Operation & Maintenance                      | 0             | 0             | 0             | 0              |
| Other  | 0             | 0             | 0             | 0              |
| Homeowners Assistance Program                | 0             | 0             | 0             | 1,154          |
| <b>TOTAL FUNDED OUTSIDE THE ACCOUNT</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>1,154</b>   |
| <b><u>SAVINGS:</u></b>                       |               |               |               |                |
| Military Construction                        | 0             | 0             | 0             | 0              |
| Family Housing - Construction                | 0             | 0             | 1,900         | 2,100          |
| - Operations                                 | 0             | 0             | 0             | 0              |
| Operation & Maintenance                      | 200           | 200           | 900           | 9,337          |
| Military Personnel                           | 0             | 0             | 0             | 16,135         |
| Other  | 0             | 0             | 0             | 0              |
| Civilian ES                                  | 0             | 0             | 0             | (327)          |
| Military ES                                  | 0             | 0             | 0             | (1,051)        |
| <b>TOTAL SAVINGS</b>                         | <b>200</b>    | <b>200</b>    | <b>2,800</b>  | <b>27,572</b>  |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>      |               |               |               |                |
| Military Construction                        | 28,831        | 0             | 0             | 0              |
| Family Housing - Construction                | 0             | 0             | -1,900        | -2,100         |
| - Operations                                 | 0             | 0             | 0             | 0              |
| Environmental                                | 0             | 54,096        | 16,384        | 15,200         |
| Operation & Maintenance                      | 6,875         | 2,655         | 7,731         | -9,337         |
| Military Personnel - PCS                     | 0             | 81            | 12            | -15,964        |
| Other  | 0             | 0             | 0             | 0              |
| Homeowners Assistance Program                | 0             | 0             | 0             | 1,154          |
| Revenues from Land Sales (-)                 | 0             | 0             | 0             | 0              |
| <b>NET IMPLEMENTATION COSTS</b>              | <b>35,706</b> | <b>56,832</b> | <b>22,227</b> | <b>-11,047</b> |

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/MATHER AFB, CALIFORNIA  
 (DOLLARS IN THOUSANDS)

|  | FY 1994        | FY 1995        | TOTAL<br>FY 90 - 95 |
|--|----------------|----------------|---------------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS:</u></b> |                |                |                     |
| Military Construction                        | 0              | 0              | 28,831              |
| Family Housing - Construction                | 0              | 0              | 0                   |
| - Operations                                 | 0              | 0              | 0                   |
| Environmental                                | 0              | 0              | 85,680              |
| Operation & Maintenance                      | 0              | 0              | 18,561              |
| Military Personnel - PCS                     | 0              | 0              | 264                 |
| Other  | 0              | 0              | 0                   |
| <b>TOTAL ONE-TIME COSTS</b>                  | <b>0</b>       | <b>0</b>       | <b>133,336</b>      |
| Revenues from Land Sales (-)                 | 0              | 0              | 0                   |
| Homeowners Assistance Program                | 0              | 0              | 0                   |
| <b>BUDGET REQUEST</b>                        | <b>0</b>       | <b>0</b>       | <b>133,336</b>      |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT:</u></b> |                |                |                     |
| Military Construction                        | 0              | 0              | 0                   |
| Family Housing - Operations                  | 0              | 0              | 0                   |
| Environmental                                | 0              | 0              | 0                   |
| Operation & Maintenance                      | 0              | 0              | 0                   |
| Other  | 0              | 0              | 0                   |
| Homeowners Assistance Program                | 128            | 0              | 1,282               |
| <b>TOTAL FUNDED OUTSIDE THE ACCOUNT</b>      | <b>128</b>     | <b>0</b>       | <b>1,282</b>        |
| <b><u>SAVINGS:</u></b>                       |                |                |                     |
| Military Construction                        | 0              | 0              | 0                   |
| Family Housing - Construction                | 2,500          | 0              | 6,500               |
| - Operations                                 | 6,600          | 6,700          | 13,300              |
| Operation & Maintenance                      | 31,109         | 32,119         | 73,865              |
| Military Personnel                           | 35,656         | 37,228         | 89,019              |
| Other  | 200            | 0              | 200                 |
| Civilian ES                                  | (338)          | (338)          | (338)               |
| Military ES                                  | (1,077)        | (1,077)        | (1,077)             |
| <b>TOTAL SAVINGS</b>                         | <b>76,065</b>  | <b>76,047</b>  | <b>182,884</b>      |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>      |                |                |                     |
| Military Construction                        | 0              | 0              | 28,831              |
| Family Housing - Construction                | -2,500         | 0              | -6,500              |
| - Operations                                 | -6,600         | -6,700         | -13,300             |
| Environmental                                | 0              | 0              | 85,680              |
| Operation & Maintenance                      | -31,109        | -32,119        | -55,304             |
| Military Personnel - PCS                     | -35,656        | -37,228        | -88,755             |
| Other  | -200           | 0              | -200                |
| Homeowners Assistance Program                | 128            | 0              | 1,282               |
| Revenues from Land Sales (-)                 | 0              | 0              | 0                   |
| <b>NET IMPLEMENTATION COSTS</b>              | <b>-75,937</b> | <b>-76,047</b> | <b>-48,266</b>      |

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**Pease AFB, New Hampshire Package**  
**Base Closure and Realignment Detail**

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/PEASE AFB, NEW HAMPSHIRE  
 (DOLLARS IN THOUSANDS)

|  | FY 1990       | FY 1991       | FY 1992        | FY 1993        |
|--|---------------|---------------|----------------|----------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS:</u></b> |               |               |                |                |
| Military Construction                        | 7,054         | 0             | 3,319          | 0              |
| Family Housing - Construction                | 0             | 0             | 0              | 0              |
| - Operations                                 | 0             | 0             | 0              | 0              |
| Environmental                                | 0             | 42,624        | 75,288         | 11,208         |
| Operation & Maintenance                      | 9,812         | 7,731         | 3,399          | 0              |
| Military Personnel - PCS                     | 0             | 0             | 0              | 0              |
| Other  | 298           | 0             | 0              | 0              |
| <b>TOTAL ONE-TIME COSTS</b>                  | <b>17,164</b> | <b>50,355</b> | <b>82,006</b>  | <b>11,208</b>  |
| Revenues from Land Sales (-)                 | 0             | 0             | 0              | 0              |
| Homeowners Assistance Program                | 0             | 0             | 0              | 0              |
| <b>BUDGET REQUEST</b>                        | <b>17,164</b> | <b>50,355</b> | <b>82,006</b>  | <b>11,208</b>  |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT:</u></b> |               |               |                |                |
| Military Construction                        | 0             | 0             | 0              | 0              |
| Family Housing - Operations                  | 0             | 0             | 0              | 0              |
| Environmental                                | 0             | 0             | 0              | 0              |
| Operation & Maintenance                      | 0             | 0             | 0              | 0              |
| Other  | 0             | 0             | 0              | 0              |
| Homeowners Assistance Program                | 0             | 0             | 0              | 1,154          |
| <b>AL FUNDED OUTSIDE THE ACCOUNT</b>         | <b>0</b>      | <b>0</b>      | <b>0</b>       | <b>1,154</b>   |
| <b><u>SAVINGS:</u></b>                       |               |               |                |                |
| Military Construction                        | 0             | 0             | 0              | 0              |
| Family Housing - Construction                | 0             | 0             | 2,000          | 2,300          |
| - Operations                                 | 0             | 0             | 4,800          | 4,800          |
| Operation & Maintenance                      | 3,441         | 17,251        | 35,661         | 31,947         |
| Military Personnel                           | 0             | 15,377        | 52,585         | 60,633         |
| Other  | 0             | 0             | 0              | 0              |
| Civilian ES                                  | 0             | (349)         | (349)          | (349)          |
| Military ES                                  | 0             | (1778)        | (1770)         | (1,770)        |
| <b>TOTAL SAVINGS</b>                         | <b>3,441</b>  | <b>32,628</b> | <b>95,046</b>  | <b>99,680</b>  |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>      |               |               |                |                |
| Military Construction                        | 7,054         | 0             | 3,319          | 0              |
| Family Housing - Construction                | 0             | 0             | -2,000         | -2,300         |
| - Operations                                 | 0             | 0             | -4,800         | -4,800         |
| Environmental                                | 0             | 42,624        | 75,288         | 11,208         |
| Operation & Maintenance                      | 6,371         | -9,520        | -32,262        | -31,947        |
| Military Personnel - PCS                     | 0             | -15,377       | -52,585        | -60,633        |
| Other  | 298           | 0             | 0              | 0              |
| Homeowners Assistance Program                | 0             | 0             | 0              | 1,154          |
| Revenues from Land Sales (-)                 | 0             | 0             | 0              | 0              |
| <b>NET IMPLEMENTATION COSTS</b>              | <b>13,723</b> | <b>17,727</b> | <b>-13,040</b> | <b>-87,318</b> |

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/PEASE AFB, NEW HAMPSHIRE  
 (DOLLARS IN THOUSANDS)

|   | FY 1994         | FY 1995         | TOTAL<br>FY 90 - 95 |
|---|-----------------|-----------------|---------------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS</u></b> |                 |                 |                     |
| Military Construction                       | 0               | 0               | 10,373              |
| Family Housing - Construction               | 0               | 0               | 0                   |
| - Operations                                | 0               | 0               | 0                   |
| Environmental                               | 0               | 0               | 129,120             |
| Operation & Maintenance                     | 0               | 0               | 20,942              |
| Military Personnel - PCS                    | 0               | 0               | 0                   |
| Other                                       | 0               | 0               | 298                 |
| <b>TOTAL ONE-TIME COSTS</b>                 | <b>0</b>        | <b>0</b>        | <b>160,733</b>      |
| Revenues from Land Sales (-)                | 0               | 0               | 0                   |
| Homeowners Assistance Program               | 0               | 0               | 0                   |
| <b>BUDGET REQUEST</b>                       | <b>0</b>        | <b>0</b>        | <b>160,733</b>      |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT</u></b> |                 |                 |                     |
| Military Construction                       | 0               | 0               | 0                   |
| Family Housing - Operations                 | 0               | 0               | 0                   |
| Environmental                               | 0               | 0               | 0                   |
| Operation & Maintenance                     | 0               | 0               | 0                   |
| Other                                       | 0               | 0               | 0                   |
| Homeowners Assistance Program               | 128             | 0               | 1,282               |
| <b>AL FUNDED OUTSIDE THE ACCOUNT</b>        | <b>128</b>      | <b>0</b>        | <b>1,282</b>        |
| <b><u>SAVINGS:</u></b>                      |                 |                 |                     |
| Military Construction                       | 0               | 0               | 0                   |
| Family Housing - Construction               | 2,700           | 0               | 7,000               |
| - Operations                                | 4,900           | 5,000           | 19,500              |
| Operation & Maintenance                     | 36,620          | 37,652          | 162,572             |
| Military Personnel                          | 63,672          | 66,106          | 258,373             |
| Other                                       | 0               | 0               | 0                   |
| Civilian ES                                 | (363)           | (363)           | (363)               |
| Military ES                                 | (1,829)         | (1,829)         | (1,829)             |
| <b>TOTAL SAVINGS</b>                        | <b>107,892</b>  | <b>108,758</b>  | <b>447,445</b>      |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>     |                 |                 |                     |
| Military Construction                       | 0               | 0               | 10,373              |
| Family Housing - Construction               | -2,700          | 0               | -7,000              |
| - Operations                                | -4,900          | -5,000          | -19,500             |
| Environmental                               | 0               | 0               | 129,120             |
| Operation & Maintenance                     | -36,620         | -37,652         | -141,630            |
| Military Personnel - PCS                    | -63,672         | -66,106         | -258,373            |
| Other                                       | 0               | 0               | 298                 |
| Homeowners Assistance Program               | 128             | 0               | 1,282               |
| Revenues from Land Sales (-)                | 0               | 0               | 0                   |
| <b>NET IMPLEMENTATION COSTS</b>             | <b>-107,764</b> | <b>-108,758</b> | <b>-285,430</b>     |

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**Norton Air Force Base, California Package**

**Base Closure and Realignment Detail**

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/NORTON AFB, CALIFORNIA  
 (DOLLARS IN THOUSANDS)

|  | FY 1990       | FY 1991        | FY 1992       | FY 1993        |
|--|---------------|----------------|---------------|----------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS:</u></b> |               |                |               |                |
| Military Construction                        | 19,545        | 149,373        | 4,492         | 0              |
| Family Housing - Construction                | 0             | 0              | 285           | 0              |
| - Operations                                 | 0             | 0              | 0             | 0              |
| Environmental                                | 0             | 58,701         | 13,412        | 6,240          |
| Operation & Maintenance                      | 23,549        | 4,620          | 4,331         | 0              |
| Military Personnel - PCS                     | 0             | 296            | 692           | 6,599          |
| Other  | 1,050         | 1,351          | 0             | 0              |
| <b>TOTAL ONE-TIME COSTS</b>                  | <b>44,144</b> | <b>214,341</b> | <b>23,212</b> | <b>12,839</b>  |
| Revenues from Land Sales (-)                 | 0             | 0              | 0             | 0              |
| Homeowners Assistance Program                | 0             | 0              | 0             | 0              |
| <b>BUDGET REQUEST</b>                        | <b>44,144</b> | <b>214,341</b> | <b>23,212</b> | <b>12,839</b>  |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT:</u></b> |               |                |               |                |
| Military Construction                        | 0             | 0              | 0             | 0              |
| Family Housing - Operations                  | 0             | 0              | 0             | 0              |
| Environmental                                | 0             | 0              | 0             | 0              |
| Operation & Maintenance                      | 0             | 0              | 0             | 0              |
| Other  | 0             | 0              | 0             | 0              |
| Homeowners Assistance Program                | 0             | 0              | 0             | 0              |
| <b>AL FUNDED OUTSIDE THE ACCOUNT</b>         | <b>0</b>      | <b>0</b>       | <b>0</b>      | <b>0</b>       |
| <b><u>SAVINGS:</u></b>                       |               |                |               |                |
| Military Construction                        | 0             | 0              | 0             | 0              |
| Family Housing - Construction                | 0             | 0              | 0             | 0              |
| - Operations                                 | 0             | 0              | 0             | 0              |
| Operation & Maintenance                      | 425           | 438            | 450           | 10,147         |
| Military Personnel                           | 0             | 9,127          | 9,041         | 21,938         |
| Other  | 318           | 318            | 318           | 318            |
| Civilian ES                                  | 0             | 0              | 0             | 0              |
| Military ES                                  | 0             | 0              | 0             | 0              |
| <b>TOTAL SAVINGS</b>                         | <b>743</b>    | <b>9,883</b>   | <b>9,809</b>  | <b>32,403</b>  |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>      |               |                |               |                |
| Military Construction                        | 19,545        | 149,373        | 4,492         | 0              |
| Family Housing - Construction                | 0             | 0              | 285           | 0              |
| - Operations                                 | 0             | 0              | 0             | 0              |
| Environmental                                | 0             | 58,701         | 13,412        | 6,240          |
| Operation & Maintenance                      | 23,124        | 4,182          | 3,881         | -10,147        |
| Military Personnel - PCS                     | 0             | -8,831         | -8,349        | -15,339        |
| Other  | 732           | 1,033          | -318          | -318           |
| Homeowners Assistance Program                | 0             | 0              | 0             | 0              |
| Revenues from Land Sales (-)                 | 0             | 0              | 0             | 0              |
| <b>NET IMPLEMENTATION COSTS</b>              | <b>43,401</b> | <b>204,458</b> | <b>13,403</b> | <b>-19,564</b> |

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/NORTON AFB, CALIFORNIA  
 (DOLLARS IN THOUSANDS)

|   | FY 1994        | FY 1995        | TOTAL<br>FY 90 -95 |
|---|----------------|----------------|--------------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS</u></b> |                |                |                    |
| Military Construction                       | 0              | 0              | 173,410            |
| Family Housing - Construction               | 0              | 0              | 285                |
| - Operations                                | 0              | 0              | 0                  |
| Environmental                               | 0              | 0              | 78,353             |
| Operation & Maintenance                     | 0              | 0              | 32,500             |
| Military Personnel - PCS                    | 0              | 0              | 7,587              |
| Other                                       | 0              | 0              | 2,401              |
| <b>TOTAL ONE-TIME COSTS</b>                 | <b>0</b>       | <b>0</b>       | <b>294,536</b>     |
| Revenues from Land Sales (-)                | 0              | 0              | 0                  |
| Homeowners Assistance Program               | 0              | 0              | 0                  |
| <b>BUDGET REQUEST</b>                       | <b>0</b>       | <b>0</b>       | <b>294,536</b>     |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT</u></b> |                |                |                    |
| Military Construction                       | 0              | 0              | 0                  |
| Family Housing - Operations                 | 0              | 0              | 0                  |
| Environmental                               | 0              | 0              | 0                  |
| Operation & Maintenance                     | 0              | 0              | 0                  |
| Other                                       | 0              | 0              | 0                  |
| Homeowners Assistance Program               | 0              | 0              | 0                  |
| <b>AL FUNDED OUTSIDE THE ACCOUNT</b>        | <b>0</b>       | <b>0</b>       | <b>0</b>           |
| <b><u>SAVINGS:</u></b>                      |                |                |                    |
| Military Construction                       | 0              | 0              | 0                  |
| Family Housing - Construction               | 0              | 0              | 0                  |
| - Operations                                | 0              | 0              | 0                  |
| Operation & Maintenance                     | 37,142         | 40,534         | 89,136             |
| Military Personnel                          | 42,167         | 50,990         | 133,263            |
| Other                                       | 318            | 318            | 1,908              |
| Civilian ES                                 | (815)          | (815)          | (815)              |
| Military ES                                 | (1,478)        | (1,478)        | (1,478)            |
| <b>TOTAL SAVINGS</b>                        | <b>79,627</b>  | <b>91,842</b>  | <b>224,307</b>     |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>     |                |                |                    |
| Military Construction                       | 0              | 0              | 173,410            |
| Family Housing - Construction               | 0              | 0              | 285                |
| - Operations                                | 0              | 0              | 0                  |
| Environmental                               | 0              | 0              | 78,353             |
| Operation & Maintenance                     | -37,142        | -40,534        | -56,636            |
| Military Personnel - PCS                    | -42,167        | -50,990        | -125,676           |
| Other                                       | -318           | -318           | 493                |
| Homeowners Assistance Program               | 0              | 0              | 0                  |
| Revenues from Land Sales (-)                | 0              | 0              | 0                  |
| <b>NET IMPLEMENTATION COSTS</b>             | <b>-79,627</b> | <b>-91,842</b> | <b>70,229</b>      |

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**U.S. Air Force Program Management Summary**

**Base Closure and Realignment Detail**

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/PROGRAM MANAGEMENT  
 (DOLLARS IN THOUSANDS)

|  | FY 1990       | FY 1991       | FY 1992        | FY 1993        |
|--|---------------|---------------|----------------|----------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS:</u></b> |               |               |                |                |
| Military Construction                        | 31,168        | 0             | 0              | 0              |
| Family Housing - Construction                | 0             | 0             | 0              | 0              |
| - Operations                                 | 0             | 0             | 0              | 0              |
| Environmental                                | 0             | 9,501         | 13,136         | 0              |
| Operation & Maintenance                      | 8,279         | 9,427         | 14,544         | 1,919          |
| Military Personnel - PCS                     | 0             | 0             | 27             | 6              |
| Other  | 787           | 1,500         | 0              | 0              |
| <b>TOTAL ONE-TIME COSTS</b>                  | <b>40,234</b> | <b>20,428</b> | <b>27,707</b>  | <b>1,925</b>   |
| Revenues from Land Sales (-)                 | 0             | 0             | 0              | 0              |
| Homeowners Assistance Program                | 0             | 0             | 0              | 0              |
| <b>BUDGET REQUEST</b>                        | <b>40,234</b> | <b>20,428</b> | <b>27,707</b>  | <b>1,925</b>   |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT:</u></b> |               |               |                |                |
| Military Construction                        | 0             | 0             | 0              | 0              |
| Family Housing - Operations                  | 0             | 0             | 0              | 0              |
| Environmental                                | 21,300        | 0             | 0              | 0              |
| Operation & Maintenance                      | 0             | 0             | 0              | 0              |
| Other  | 0             | 0             | 0              | 0              |
| Homeowners Assistance Program                | 0             | 0             | 0              | 0              |
| <b>TOTAL FUNDED OUTSIDE THE ACCOUNT</b>      | <b>21,300</b> | <b>0</b>      | <b>0</b>       | <b>0</b>       |
| <b><u>SAVINGS:</u></b>                       |               |               |                |                |
| Military Construction                        | 0             | 1,600         | 50,300         | 50,300         |
| Family Housing - Construction                | 12,600        | 16,900        | 0              | 0              |
| - Operations                                 | 0             | 0             | 0              | 0              |
| Operation & Maintenance                      | 0             | 0             | 0              | 0              |
| Military Personnel                           | 0             | 0             | 0              | 0              |
| Other  | 0             | 0             | 0              | 0              |
| Civilian ES                                  | 0             | 0             | 0              | 0              |
| Military ES                                  | 0             | 0             | 0              | 0              |
| <b>TOTAL SAVINGS</b>                         | <b>12,600</b> | <b>18,500</b> | <b>50,300</b>  | <b>50,300</b>  |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>      |               |               |                |                |
| Military Construction                        | 31,168        | -1,600        | -50,300        | -50,300        |
| Family Housing - Construction                | -12,600       | -16,900       | 0              | 0              |
| - Operations                                 | 0             | 0             | 0              | 0              |
| Environmental                                | 21,300        | 9,501         | 13,136         | 0              |
| Operation & Maintenance                      | 8,279         | 9,427         | 14,544         | 1,919          |
| Military Personnel - PCS                     | 0             | 0             | 27             | 6              |
| Other  | 787           | 1,500         | 0              | 0              |
| Homeowners Assistance Program                | 0             | 0             | 0              | 0              |
| Revenues from Land Sales (-)                 | 0             | 0             | 0              | 0              |
| <b>NET IMPLEMENTATION COSTS</b>              | <b>48,934</b> | <b>1,928</b>  | <b>-22,593</b> | <b>-48,375</b> |

BASE REALIGNMENT AND CLOSURE ACCOUNT - 1988 COMMISSION  
 USAF/PROGRAM MANAGEMENT  
 (DOLLARS IN THOUSANDS)

|  | FY 1994        | FY 1995        | TOTAL<br>FY 90 - 95 |
|--|----------------|----------------|---------------------|
| <b><u>ONE TIME IMPLEMENTATION COSTS:</u></b> |                |                |                     |
| Military Construction                        | 0              | 0              | 31,168              |
| Family Housing - Construction                | 0              | 0              | 0                   |
| - Operations                                 | 0              | 0              | 0                   |
| Environmental                                | 0              | 0              | 22,637              |
| Operation & Maintenance                      | 0              | 0              | 34,169              |
| Military Personnel - PCS                     | 0              | 0              | 33                  |
| Other  | 0              | 0              | 2,287               |
| <b>TOTAL ONE-TIME COSTS</b>                  | <b>0</b>       | <b>0</b>       | <b>90,294</b>       |
| Revenues from Land Sales (-)                 | 0              | 0              | 0                   |
| Homeowners Assistance Program                | 0              | 0              | 0                   |
| <b>BUDGET REQUEST</b>                        | <b>0</b>       | <b>0</b>       | <b>90,294</b>       |
| <b><u>FUNDED OUTSIDE OF THE ACCOUNT:</u></b> |                |                |                     |
| Military Construction                        | 0              | 0              | 0                   |
| Family Housing - Operations                  | 0              | 0              | 0                   |
| Environmental                                | 0              | 0              | 21,300              |
| Operation & Maintenance                      | 0              | 0              | 0                   |
| Other  | 0              | 0              | 0                   |
| Homeowners Assistance Program                | 0              | 0              | 0                   |
| <b>TOTAL FUNDED OUTSIDE THE ACCOUNT</b>      | <b>0</b>       | <b>0</b>       | <b>21,300</b>       |
| <b><u>SAVINGS:</u></b>                       |                |                |                     |
| Military Construction                        | 50,300         | 50,300         | 202,800             |
| Family Housing - Construction                | 0              | 0              | 29,500              |
| - Operations                                 | 0              | 0              | 0                   |
| Operation & Maintenance                      | 0              | 0              | 0                   |
| Military Personnel                           | 0              | 0              | 0                   |
| Other  | 0              | 0              | 0                   |
| Civilian ES                                  | 0              | 0              | 0                   |
| Military ES                                  | 0              | 0              | 0                   |
| <b>TOTAL SAVINGS</b>                         | <b>50,300</b>  | <b>50,300</b>  | <b>232,300</b>      |
| <b><u>NET IMPLEMENTATION COSTS:</u></b>      |                |                |                     |
| Military Construction                        | -50,300        | -50,300        | -171,632            |
| Family Housing - Construction                | 0              | 0              | -29,500             |
| - Operations                                 | 0              | 0              | 0                   |
| Environmental                                | 0              | 0              | 43,937              |
| Operation & Maintenance                      | 0              | 0              | 34,169              |
| Military Personnel - PCS                     | 0              | 0              | 33                  |
| Other  | 0              | 0              | 2,287               |
| Homeowners Assistance Program                | 0              | 0              | 0                   |
| Revenues from Land Sales (-)                 | 0              | 0              | 0                   |
| <b>NET IMPLEMENTATION COSTS</b>              | <b>-50,300</b> | <b>-50,300</b> | <b>-120,706</b>     |

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